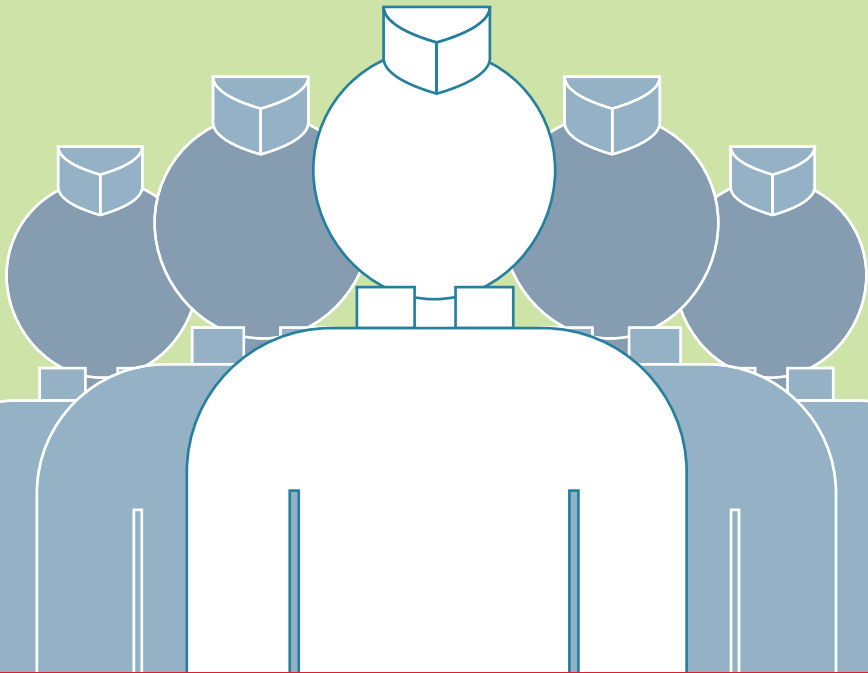


A comprehensive  
& objective rating  
of the Elected  
Representatives'  
performance



# DELHI

## REPORT CARD

### MUNICIPAL COUNCILLORS 2016

प्रजा एक अपक्षपाती संस्थान है जो १९९९ से उत्तरदायी शासन को सक्षम बनाने की दिशा में काम कर रही है। प्रजा नागरिकों को जानकारी और परिप्रेक्ष्य प्रदान कर शासन-विधि में भाग लेने के लिए शक्ति प्रदान करती है ताकि वे मत-पेटी तक ही सीमित न रहे और राजनीतिक रूप से सक्रिय और सम्मिलित हो सकें। यह व्यापक शोधकार्य करती है और नागरिकों की समस्याओं को उजागर करती है ताकि वे उसके प्रति जागरूक हो सकें, और सरकारी और चयनित प्रतिनिधियों के काम को लामबंद कर सकें।

### समस्या

प्रजा का मानना है कि अच्छी शासन-विधि की कमी के लिए अनभिज्ञ और अलग-थलग पड़े निर्वाचित प्रतिनिधि और प्रशासन ज़िम्मेदार हैं, न कि मौजूदा समय के तंत्र या नीतियाँ। इसके अतिरिक्त, नागरिकों और स्थानीय सरकार के बीच प्रभावशाली वाद-व्यवहार को सुविधाजनक बनाने के उपकरणों के भी आभाव है।

### प्रजा की प्रतिक्रिया

प्रजा आँकड़ों पर आधारित शोधकार्य करती है और नागरिकों, मीडिया, और सरकारी प्रशासन को जन समस्याओं से सम्बंधित जानकारी प्रदान करती है और चुने गए प्रतिनिधियों के साथ मिलकर उनकी कार्य-प्रणालियों में अकुशलता की पहचान करने और उस को दूर करने, सूचना के अंतर को पाटने, और उन्हें सुधार हेतु उपाय करने में मदद करने के लिए काम करती है।

### इसका विकास कैसे हुआ ?



Praja is a non-partisan organisation working towards enabling accountable governance since 1999. Praja empowers citizens to participate in governance by providing knowledge and perspective so that they can become politically active and involved beyond the ballot box. It undertakes extensive research and highlights civic issues to build the awareness of, and mobilize action by the government and elected representatives.

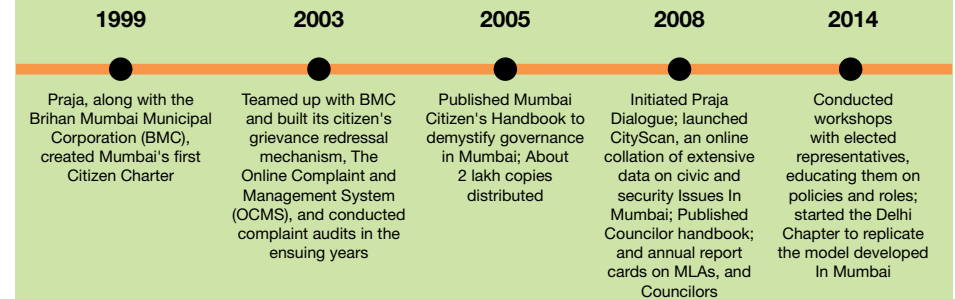
### THE PROBLEM

Praja believes that uninformed and disengaged elected representatives and administration, rather than existing systems or policies, are responsible for the lack of good governance. Additionally, there is a paucity of tools to facilitate effective interaction between citizens and the local government.

### PRAJA's RESPONSE

Praja conducts data driven research and provides information on civic issues to citizens, media, and government administration and works with elected representatives to identify and address inefficiencies in their work processes, bridge the information gaps, and aid them in taking corrective measures.

### HOW DID IT EVOLVE?



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## रिपोर्ट कार्ड की आवश्यकता क्यों पड़ी और इसमें क्या है ?

भारत के लोग ने निर्वाचित प्रतिनिधियों मिले हैं जिन्होंने पिछले ६० वर्षों से पंचायत से लेकर संसद तक विभिन्न निकायों में प्रतिनिधित्व किया है।

इन प्रतिनिधियों ने विचार-विमर्श किया, बहस की, सवाल किए, नए कानूनों का प्रस्ताव रखा, नया कानून पारित किया और भारत के संविधान द्वारा उन्हें दिए गए तंत्र का उपयोग करते हुए सभी स्तरों पर राष्ट्र पर शासन किया। १९५० का संविधान जो हमने स्वयं को सौंपा उसने बताया कि हम कैसे खुदपर राज करें। पिछले तीन दशकों में हमने विभिन्न कारणों से शासन की गुणवत्ता में लगातार गिरावट देखी है, उनमें से प्रमुख रहे हैं राजनीति का व्यावसायीकरण और अपराधीकरण, जिससे हमारे देश में शासन का बहुत अधिक आभाव पैदा हो गया है।

इस के अधिकांश भाग में मतदाता एक मूक गवाह बना रहा है और सरकार और निर्वाचित प्रतिनिधियों से निराश और नाराज़ महसूस कर रहा है।

चुनावों के दौरान ही नागरिकों की 'सचमुच' सुनी जाती है और ऐसा पाँच सालों में एक बार होता है। चुनाव का समय ही वह समय होता है जब निर्वाचित प्रतिनिधियों का उस अवधि में उनके प्रदर्शन के लिए मतदाताओं द्वारा आंकलन किया जाता है।

शासन की बढ़ती समस्याओं और नागरिकों की लगातार बढ़ती जरूरतों को देखते हुए, एक सतत संवाद और निर्वाचित प्रतिनिधियों की कार्यप्रणाली के मूल्यांकन की आवश्यकता है।

यह सतत संवाद और मूल्यांकन की आवश्यकता के कारण प्राजा ने इस रिपोर्ट कार्ड को विकसित किया है।

निर्वाचित प्रतिनिधियों के निष्पादन का मूल्यांकन इस समय की जरूरत बन गया है।

इस मूल्यांकन को निर्वाचित प्रतिनिधियों की संवैधानिक भूमिका और जिम्मेदारी और उनके मतदाताओं को ध्यान में रखते हुए किया गया है। हम इस मूल्यांकन प्रणाली को बेहतर बनाने के लिए हर प्रकार की प्रतिक्रिया प्राप्त करने में पूरा विश्वास करते हैं।

हम मानते हैं कि यह रिपोर्ट कार्ड है जो हम हर साल प्रकाशित करेंगे नागरिकों, निर्वाचित प्रतिनिधियों, राजनीतिक दलों और सरकार को निर्वाचित प्रतिनिधियों के कामकाज से सम्बंधित बहुमूल्य राय प्रदान करेगा। हम यह भी उम्मीद करते हैं कि यह न केवल दिल्ली में बल्कि देश भर में निर्वाचित प्रतिनिधियों के प्रदर्शन के मानक और नियत स्तर स्थापित करेगा।

## WHY WAS A REPORT CARD NEEDED AND WHAT DOES IT CONTAIN?

The People of India have had Elected Representatives representing them in various bodies from the parliament to the panchayat for the last 60 years.

*These representatives have deliberated, debated, questioned, proposed new laws, passed new laws and governed the nation at all levels using the mechanisms given to them by the Constitution of India. The 1950 constitution which we gave to ourselves laid out the way in which we would govern ourselves. In the last three decades we have seen a steady decline in the quality of governance due to various reasons, prime amongst them being commercialisation of politics and criminalisation of politics, this has created a huge governance deficit in our country.*

The Electorate has remained a silent witness for most part of this and are feeling let down and frustrated by the Government and the elected representatives.

The time when the citizen has a 'real' say, is during elections which happens once in five years. The elections are the only time when the elected representatives are appraised for their performance in the corresponding term by the electorate.

Looking at the growing problems of Governance and the ever increasing needs of the citizens there is a need of a continuous dialogue and appraisal of the working of the elected representatives.

It is this need of continuous dialogue and appraisal that made Praja develop this Report Card.

*Performance Appraisal of Elected Representatives has become the need of the hour.*

This appraisal has been done keeping in mind the constitutional role and responsibility of the elected representatives and the opinion of their electorate. We firmly believe in receiving every feedback to improve this appraisal system.

We believe this Report Card which we will be publishing every year will give to the citizens, elected representatives, political parties and the government valuable feedback on the functioning of the elected representatives. We also hope that it will set standards and bench marks of the performance of the elected representatives not only in Delhi but across the country.

प्रजा ने दिल्लीवासियों के समक्ष दिल्ली के तीनों नगर निगमों के पार्षदों के संदर्भ में पहला रिपोर्ट कार्ड प्रस्तुत किया।

रिपोर्ट कार्ड में हमारे निर्वाचित प्रतिनिधियों के कामकाज के प्रदर्शन पर प्रकाश डाला गया है।

हम सभी जानते हैं कि दिल्ली के साथ-साथ पूरे देश में शासन की गुणवत्ता के स्तर में गिरावट आई है। यह रिपोर्ट कार्ड उस तस्वीर को स्पष्ट करता है कि किस प्रकार हमारे निर्वाचित प्रतिनिधि लोगों की वास्तविक समस्याओं से असंबद्ध हैं और इसके प्रति बेपरवाह हैं।

पिछले कुछ दशकों में राजनीति, राजनीतिक मजबूरियों, वोट बैंक की राजनीति एवं हमारे निर्वाचित प्रतिनिधियों के निहित स्वार्थों तथा नौकरशाही ने मिलकर शासन प्रणाली को ध्वस्त कर दिया है। जब हम निगम पार्षदों द्वारा उठाए गए मुद्दों के आँकड़ों पर गौर करते हैं तथा जनता के वास्तविक मुद्दों एवं शिकायतों के साथ इनके प्रासंगिकता की तुलना करते हैं, तो हमें विशाल विसंबंधन दिखाई पड़ता है। अधिकांशतः उठाए गए मुद्दों और हमारे निर्वाचित प्रतिनिधियों द्वारा फोरम में की जाने वाली चर्चाओं का लोगों की समस्याओं के साथ कोई तालमेल नहीं है, और शायद वे भूल गए हैं कि उनका निर्वाचन जनता की समस्याओं के समाधान के लिए हुआ है।

प्रजा निर्वाचित प्रतिनिधियों द्वारा उठाए गए मुद्दों की गुणवत्ता को बहुत महत्व देता है, और इस स्तर पर भी कुछ मुट्टी भर पार्षदों को छोड़कर नगरपालिका के सभी पार्षदों ने इस मानदंड पर लचर प्रदर्शन किया है। इसे संदर्भ में हर पार्षद को ई या एफ ग्रेड दिया गया है, अर्थात् उठाए गए मुद्दों की गुणवत्ता ५०% से कम है।

आँकड़ों के विश्लेषण के दौरान हमने पाया कि आवारा पशुओं की वजह से होने वाले उपद्रवों के संदर्भ में २०, २३९ शिकायतें दर्ज की गई थी, परंतु अप्रैल २०१५ से मार्च २०१६ की अवधि में इस मुद्दे को केवल ३७२ बार उठाया गया (निगम और समिति की सभी बैठकों में सामूहिक रूप से)। इसी प्रकार मच्छरों के खतरे को लेकर १०,००० से अधिक शिकायतें थी, जबकि इस विषय पर केवल २४७ मुद्दे उठाए गए।

भारत में शहरी आबादी तेजी से बढ़ रही है, ऐसे में नागरिकों के लिए शासन प्रणाली को सरल बनाने पर ध्यान केंद्रित करते हुए बेहतर शहरी शासन व्यवस्था की आवश्यकता है। इस रिपोर्ट कार्ड के माध्यम से प्रजा हमारे निर्वाचित प्रतिनिधियों के बीच उत्तरदायित्व की भावना का विकास करना चाहती है। इसलिए, दिल्ली नगर निगम के निर्वाचित पार्षदों के प्रदर्शन का आकलन करने के लिए हमने डेटा उन्मुख रैंकिंग प्रणाली के रूप में उनकी उपस्थिति, उठाए गए मुद्दे, मुद्दों की गुणवत्ता, स्वच्छ अपराधिक रिकॉर्ड तथा जनता की अभिज्ञता को मानदंडों के तौर पर प्रयोग किया।

हमें पूरी उम्मीद है कि, यह रिपोर्ट हमारे निर्वाचित प्रतिनिधियों के लिए प्रदर्शन का एक बेंचमार्क बन सकती है, और उन्हें दिल्लीवासियों की जरूरतों के प्रति अधिक संवेदनशील और जवाबदेह बनने के लिए प्रेरित कर सकती है।

निताई मेहता,  
व्यवस्थापकीय विश्वस्त,  
प्रजा फाउंडेशन

Praja brings to Delhi its first Councillors' report card for all the three Municipal Corporations in Delhi.

The Report Card throws light on how our Elected Representatives are performing.

We are all aware of the decline in the quality of governance in Delhi and across the country. This Report Card clearly gives us a picture of how Disconnected and Disinterested our Elected Representatives are with the real problems of the people.

Politics, Political Compulsions, Vote Bank Politics and Vested Interests of our Elected Representatives and Bureaucracy has over the last few decades destroyed Governance. When we look at the data of Issues raised by the Municipal Councillors and compare them with the relevance to people's Issues and Complaints we find a huge disconnect. A vast majority of issues raised have NO connection between what are the problems of the people and what our elected representatives are discussing in the Forum that they have been elected to.

Praja pays a lot of importance on the quality of issues raised by the elected representatives, baring a few handful all the municipal councillors have underperformed in this criteria, every councillor has been graded either E or F i.e. less than 50% on quality of issues raised.

While analysing the data we found that there were 20,239 complaints were made of on Nuisance caused by stray animals but the Issue has only been raised only 372 times during April 2015 to March 2016 (collectively in all the corporation and committee meetings). Similarly on the pressing issue of Mosquito menace there were over 10,000 complaints and only 247 issues were raised.

With the fast growing urban population in India, there is a need for better urban governance focusing on simplifying governance for the citizens. Praja aims to use this report card as a means to initiate accountability amongst the elected representatives. Therefore, we use the parameters of Attendance, Issues raised, Quality of issues raised, Clean Criminal Records and Public Perception as a data oriented ranking system for the performance of the elected councillors of the Delhi Municipal Corporation.

We hope that Report can become a bench mark of Performance for our elected representatives which can lead them to be more Responsive and Accountable to the needs of the Citizens of Delhi.

NITAI MEHTA,  
Managing Trustee,  
Praja Foundation

## आभार

*इस बात पर कभी भी संदेह मत करो कि विचारशील, प्रतिबद्ध नागरिकों का एक छोटा सा समूह दुनिया बदल सकता है; यही एकमात्र बात है जो अबतक हुई है।*  
— मागरिट मीड

जहाँ समय की यह माँग है कि हम उठें और उस परिवर्तन की माँग करें और उसे लायें।

इस रिपोर्ट कार्ड को तैयार करने में शामिल लोग पूरी तरह से यह मानते हैं कि जब समय उनसे कुछ करने की उम्मीद कर रहा है तो वे चुपचाप सबकुछ देखते हुए इंतज़ार नहीं कर सकते। इस रिपोर्ट कार्ड को विकसित करने के लिए उन सभी लोगों ने भारत के संविधान और उसके द्वारा - संविधान के उच्च आदर्शों - न्याय, स्वतंत्रता, समानता और भाईचारे को हासिल करने के गुर की दिशा में - बेहतर और कुशल शासन बनाने के अवसर में व्यापक विश्वास के साथ मिलकर काम किया है।

यह पुस्तिका प्रजा की मौलिक टीम के वास्तविक, संबद्ध प्रयासों का एक संग्रह है। हम, विशेष तौर पर डॉ. सी. आर. श्रीधर, के.एम.एस. (टीटू) अहलूवालिया और डॉ. सुमा चिटनीस के मार्गदर्शन की सराहना करना चाहते हैं। और साथ ही प्रजा के सलाहकारों को भी उनके सक्रिय सहयोग के लिए। हम अपने सहयोगी संस्थानों को, शासकीय संरचना को बेहतर बनाने की दिशा में काम कर रहे एक प्रमुख संस्थान, इनिशिएटिव्स ऑफ़ चेंज (आईसी) सेंटर फॉर गवर्नेंस को भी धन्यवाद देना चाहते हैं।

यहाँ पर जनमत संग्रह करने के लिए हंसा रिसर्च का आभार व्यक्त करना ज़रूरी है।

उत्तम प्रकाशन कार्य करने के लिए वकील्स के सहयोग का आभार व्यक्त करना भी अत्यावश्यक है।

प्रजा ने इस रिपोर्ट के संकलन में युक्त अधिकतर आँकड़े सूचना के अधिकार, २००५ के तहत प्राप्त किए गए हैं; जिसके बिना पार्षदों के विषय में जानकारी प्राप्त करना अत्यंत कठिन होता। अतः आरटीआई अधिनियम और इसमें शामिल सभी लोगों, विशेषतः नागरिक समाज से, ऐसे सशक्त विधेयक को लाने के प्रति आभार प्रकट करना अत्यावश्यक है। साथ ही उन सरकारी अधिकारियों का भी जो आरटीआई अधिनियम में आस्था रखते उसके प्रभावशाली क्रियान्वन के लिए संघर्ष करते हैं।

अत्यंत महत्वपूर्ण, प्रजा फाउंडेशन इनके द्वारा दिए गए समर्थन की सराहना करता है:



टाटा ट्रस्ट्स ने इस परियोजना में प्रजा फाउंडेशन को सहयोग दिया है। यह ट्रस्ट अच्छी तरह से सूचित नागरिकों में विश्वास रखती है और इसी दिशा में टाटा ट्रस्ट्स नागरिकों को अभिनव एवं प्रभावशाली तरीकों के माध्यम से अपने प्रशासकों के साथ बात-चीत और उनसे मिलने-जुलने के लिए सक्षम बनाने के प्रजा के प्रयासों का सहयोग करते हैं।

## ACKNOWLEDGEMENTS

*Never doubt that a small group of thoughtful, committed citizens can change the world; indeed, it's the only thing that ever has.*

— Margaret Mead

The change comes when people stand up and demand for it, and then strive to get it. Today we are at that juncture of history where time demands that we stand up and demand that change and go and get it.

Individuals involved in developing this report card strongly believe that they cannot just wait and remain mute spectators when time is demanding action from them. All of them have come together to develop this report card with a over-arching belief in the Constitution of India and the opportunity it creates for improved and efficient governance - the mean towards achieving the high ideals of the constitution - Justice, Liberty, Equality and Fraternity.

This book is a compilation of sincere, concerned efforts of the Core Praja Team. We would like to particularly appreciate the guidance of: Dr. C R Sridhar and KMS (Titoo) Ahluwalia. And also to Praja's Advisors for their active support. We would like to thank our partner organisation, Initiatives of Change (IC) Centre for Governance, a prominent organisation working on improving governance structures.

It is important here to acknowledge Hansa Research for conducting the opinion poll. It is also very important to acknowledge the support of Vakils for doing a splendid publishing work.

Praja has obtained much of the data used in compiling this report card through Right to Information Act, 2005; without which sourcing information on the Municipal Councillors would have been very difficult. Hence it is very important to acknowledge the RTI Act and everyone involved, especially from the civil society, in bringing such a strong legislation. Also to those government officials who believe in the RTI Act and strive for its effective implementation.

Very importantly, Praja Foundation appreciates the support given by:



Tata Trusts have supported Praja Foundation in this project. The Trusts believe in a society of well-informed citizens and it is to this effect that Tata Trusts supports Praja's efforts to communicate with and enable citizens to interact with their administration through innovative and effective methods.

भारत में राजनीतिज्ञों की आलोचना का प्रचलन है। प्रश्न यह उठता है कि: हमारे चयनित प्रतिनिधियों के प्रदर्शन का वस्तुनिष्ठ आंकलन कैसे किया जा सकता है? यकीनन उनसे उनके ही विचार पूछना सही तरीका नहीं होगा। न ही उनका आंकलन करने के लिए चंद राजनैतिक पंडितों (जिनका अपना ही दृष्टिकोण हो सकता है) को पूछना पर्याप्त होगा।

ऐसा आंकलन करने का एकमात्र तरीका जो निष्पक्ष और विश्वसनीय होता है वह है, एक व्यवस्थित और पारदर्शी अध्ययन है जिसे सम्मानित कार्मिकों द्वारा स्वतंत्र रूप से किया गया हो। बिल्कुल यही तरीका है जो प्रजा रिपोर्ट कार्ड अपनाना और पूरा करना चाहता है।

पार्षद की श्रेणियाँ इनपर आधारित हैं:

- (क) निगम और समिति सभाओं की उपस्थिति, उठाए गए मुद्दों की संख्या और उनके प्रकार, विवेकाधीन निधि इत्यादि पर आरटीआई के माध्यम से प्राप्त आँकड़े।
- (ख) एक प्रतिष्ठित सर्वेक्षण संस्थान द्वारा नागरिकों के अपने चयनित प्रतिनिधि के बारे में विचारों की समीक्षा करने के लिए दिल्ली के २९,९५० नागरिकों का व्यक्तिगत साक्षात्कार।

हम मानते हैं कि यह रिपोर्ट कार्ड देश के राजनैतिक शासन में जवाबदेही और पारदर्शिता को बढ़ावा देने की दिशा में एक महत्वपूर्ण कदम है।

**के. एम. एस. (टीटु) अहलुवालिया** पूर्व अध्यक्ष एवं  
- एसी नीलसन-ओआरजी-एमएआरजी के मुख्य कार्यकारी अध्यक्ष

The air in India is thick with criticism of politicians. The question that arises is: how can the performance of our elected representatives be assessed objectively? Surely the right way cannot be by asking them for their opinion of themselves. Nor is it adequate to get a few political pundits (who may have their own angles) to evaluate them.

The only way such an assessment can be done in a manner that is, and is seen to be, unbiased and credible, is through a systematic and transparent study undertaken independently by respected professionals. That is precisely what The Praja Report Card seeks to accomplish.

The ratings of the Municipal Councillors are based on:

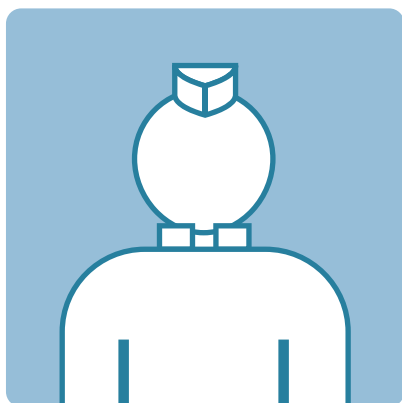
- (a) Data accessed through RTI on attendance of Corporation and committee meetings, number and type of issues raised, use of discretionary funds, etc.
- (b) Personal interviews with 29,950 citizens of Delhi conducted by a reputed survey research organisation, to investigate the views of citizens on their elected representatives.

We believe the Report Card is an important step forward in promoting accountability and transparency in the political governance of the country.

**K.M.S. (TITOO) AHLUWALIA**, Formerly Chairman &  
CEO of A.C. Nielsen ORG-MARG



# PROFILES AND PERFORMANCE OF MUNICIPAL COUNCILLORS









Of the total 272 Municipal Councillors from the city, the overall ranking is done for 255; while three Councillors who are Mayor were not ranked and 14 seats were vacant.

Councillors' party, education, profession, constituency details & age have been taken from the affidavit submitted by the candidate during the election and/or from Delhi corporation website.

For understanding details on the ranking and scales of the marking kindly go to the section of methodology.

Henceforth : MCD - Municipal Corporation of Delhi; NDMC - North Delhi Municipal Corporation; SDMC - South Delhi Municipal Corporation; EDMC - East Delhi Municipal Corporation.

## DETAILS OF MUNICIPAL COUNCILLORS WHO HAVE NOT BEEN CONSIDERED IN REPORT CARD

Name	Party	Details	Reasons
 <b>Ravinder Gupta</b>		Age: 45 Education: Senior Secondary School Profession: Business & Director in Pvt. Ltd. Companies Zone: Karol Bagh Constituency: 91, (Area: Karol Bagh) Corporation: NDMC	Mayor (2015-2016)
 <b>Subhash Arya</b>		Age 72 Education: Higher Secondary Profession: Business Zone: West Constituency: 105 (Area: Rajouri Garden) Corporation: SDMC	Mayor (2015-2016)
 <b>Harshdeep Malhotra</b>		Age: 51 Education: L.L.B. Profession: Business Zone: Shahdara North Constituency: 248 (Area: Welcome Colony) Corporation: EDMC	Mayor (2015-2016)

**While 14 seats vacant for the following Constituencies were not ranked :** Quammruddin Nagar(44); Shalimar Bagh (55); Wazirpur (67); Ballimaran (86); Milap Nagar (119); Vikas Nagar (124); Nawada (126); Matiala (136); Munirka (166); Nanak Pura (168); Bhati (176); Tekhand (199); Khichripur (214); Jhilmil (238).

## HOW TO READ THE RANKING PAGE :

Overall Rank for the current year (2016) is given after summation of all the weightages. The top three ranks are awarded a trophy - The Torch. The First gets gold, the second silver and the third bronze.



MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30
		C	67.59	3	A	15.00	A	9.08	E	13.04	A	5	C	20.48

Personal details

Total Scores

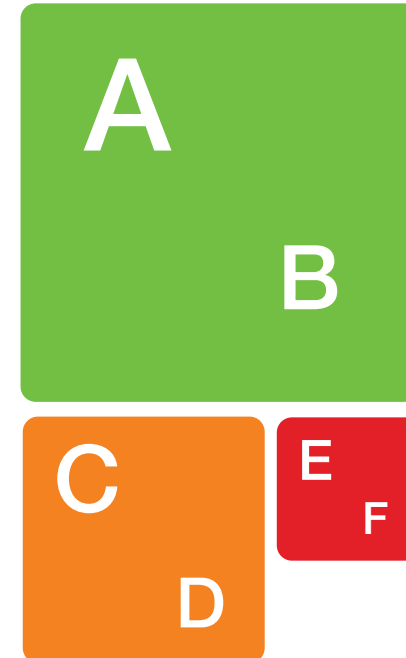
### Areas for ranking:

1. Attendance
2. Issues Raised
3. Quality of Issues Raised  
(Importance of Issue Raised + Issue Raised Compared to Citizen's Complaints)
4. Least Criminal Record  
(including the negative marking for criminal records)
5. Perceived Performance  
(Perception of Public Services + Perceived as Accessible + Perceived Least Corrupt + Broad Measures)


### Colour Coding:








- Grade 'A' – 100% to 80% marks
- Grade 'B' – Less than 80% to 70% marks
- Grade 'C' – Less than 70% to 60% marks
- Grade 'D' – Less than 60% to 50% marks
- Grade 'E' – Less than 50% to 35% marks
- Grade 'F' – Less than 35% marks

## DELHI'S MUNICIPAL COUNCILLORS AND THEIR RANKINGS








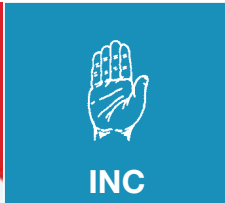





MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	C	67.28	4	A	14.78	A	8.26	E	12.02	A	5	C	20.22
<b>Kesh Rani</b>	Age: 36, Edu.: HSC, Profession & Occupation: Business Zone: Narela, Constituency No.: 1, (Area: Narela), Corporation: NDMC				Committee: General Body Meeting (GBM), Narela Ward Committee, Environment Management Services Committee, Rural Area Committee										
	 BJP	2016	C	64.98	13	B	11.90	A	10.00	F	11.04	A	5	C	20.03
<b>Mohan Prasad Bhardwaj</b>	Age: 62, Edu.: B.A., Profession & Occupation: Pensioner, Agriculturist Zone: Narela, Constituency No.: 2, (Area: Bankner), Corporation: NDMC				Committee: General Body Meeting (GBM), Narela Ward Committee, Municipal Accounts Committee, Standing Committee, Rural Area Committee										
	 INC	2016	D	56.03	59	E	7.35	E	4.38	E	13.49	A	5	C	18.81
<b>Aruna Devi</b>	Age: 35, Edu.: Not Given, Profession & Occupation: Housewife Zone: Narela, Constituency No.: 3, (Area: Alipur), Corporation: NDMC				Committee: General Body Meeting (GBM), Narela Ward Committee, Medical Relief & Public Health Committee, Law & General Purposes Committee, Hindi Committee, Rural Area Committee										
	 BSP	2016	F	32.67	98	F	2.47	F	0	F	0	A	5	C	19.20
<b>Reeta</b>	Age: 33, Edu.: Not Given, Profession & Occupation: Agriculture Zone: Narela, Constituency No.: 4, (Area: Bakhtawarpur), Corporation: NDMC				Committee: General Body Meeting (GBM), Narela Ward Committee, Rural Area Committee										








MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	C	65.82	8	A	14.46	A	8.87	F	10.99	A	5	C	19.50
<b>Ram Kishan Bansiwal</b>	Age: 49, Edu.: B.A. II <sup>nd</sup> year, Profession & Occupation: LIC Commission Agent Zone: Civil Line, Constituency No.: 5, (Area: Bhalswa Jahangirpuri), Corporation: NDMC				Committee: General Body Meeting (GBM), Civil Line Ward Committee, Appointments Promotions, Disciplinary & Allied Matters Committee, Medical Relief & Public Health Committee, Rural Area Committee, Education Committee										
	 LJSP	2016	D	56.81	56	C	9.98	C	6.63	E	14.09	F	0	C	19.12
<b>Gulab Singh Rathore</b>	Age: 45, Edu.: Matric, Profession & Occupation: Self employed Zone: Civil Line, Constituency No.: 6, (Area: Mukandpur), Corporation: NDMC				Committee: General Body Meeting (GBM), Civil Line Ward Committee, Medical Relief & Public Health Committee, Municipal Accounts Committee, Rural Area Committee										
	 INC	2016	C	62.08	23	B	11.99	C	6.83	E	12.61	A	5	C	19.65
<b>Aman Tyagi</b>	Age: 37, Edu.: HSC, Profession & Occupation: Social Worker Zone: Civil Line, Constituency No.: 7, (Area: Burari), Corporation: NDMC				Committee: General Body Meeting (GBM), Civil Line Ward Committee, Appointments Promotions, Disciplinary & Allied Matters Committee, Environment Management Services Committee, Rural Area Committee										
	 BJP	2016	C	64.25	16	A	14.13	D	5.81	E	13.44	A	5	C	18.87
<b>Raj Pal Rana</b>	Age: 42, Edu.: B.A., Profession & Occupation: Businessman & Social Worker Zone: Civil Line, Constituency No.: 8, (Area: Jharoda), Corporation: NDMC				Committee: General Body Meeting (GBM), Civil Line Ward Committee, Environment Management Services Committee, Law & General Purposes Committee, High Powered Property Taxes Committee, Rural Area Committee										



MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 INC	2016	D	59.85	36	B	11.47	B	7.95	F	10.71	A	5	C	18.73
<b>Guddi Devi</b>	Age: 40, Edu.: Up to 10th, Profession & Occupation: Readymade Garments Zone: Civil Line, Constituency No.: 9, (Area: Malka Ganj), Corporation: NDMC				Committee: General Body Meeting (GBM), Civil Line Ward Committee, Medical Relief & Public Health Committee, High Powered Property Taxes Committee, Code of Conduct for Councillors Committee										
	 INC	2016	E	45.92	88	E	5.26	F	1.93	F	9.48	A	5	D	17.25
<b>Sunita Chaudhary</b>	Age: 45, Edu.: B.A., Profession & Occupation: Partnership in L.P.G. Distributorship Zone: Civil Line, Constituency No.: 10, (Area: Timarpur), Corporation: NDMC				Committee: General Body Meeting (GBM), Civil Line Ward Committee, Hindi Committee, Sports Promotions & Allied Matters Committee, High Powered Property Taxes Committee, Education Committee										
	 BJP	2016	E	40.48	96	F	5.23	F	0.40	F	5.78	A	5	D	17.07
<b>Rajni Abbi</b>	Age: 53, Edu.: PHD in Law, Profession & Occupation: Professor Zone: Civil Line, Constituency No.: 11, (Area: Mukherjee Nagar), Corporation: NDMC				Committee: General Body Meeting (GBM), Civil Line Ward Committee, Assurance Committee, Appointments Promotions, Disciplinary & Allied Matters Committee, Municipal Accounts Committee, Code of Conduct for Councillors Committee										
	 BJP	2016	E	47.23	85	F	4.34	F	0.91	E	12.38	A	5	D	17.61
<b>Reema Kaur</b>	Age: 37, Edu.: Graduate, Profession & Occupation: Teacher Zone: Civil Line, Constituency No.: 12, (Area: G T B Nagar), Corporation: NDMC				Committee: General Body Meeting (GBM), Civil Line Ward Committee, Environment Management Services Committee, Garden Committee, Law & General Purposes Committee										








MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 INC	2016	C	65.37	10	C	10.07	A	9.79	E	12.30	A	5	B	22.20
<b>Mukesh Kumar Goel</b>	Age: 55, Edu.: Utama in Economics, Profession & Occupation: Business Zone: Civil Line, Constituency No.: 13, (Area: Dhirpur), Corporation: NDMC				Committee: General Body Meeting (GBM), Civil Line Ward Committee, Appointments Promotions, Disciplinary & Allied Matters Committee, High Powered Property Taxes Committee, Standing Committee										
	 BJP	2016	C	64.39	14	A	13.17	B	7.24	E	11.69	A	5	B	21.29
<b>Neelam Budhiraja</b>	Age: 50, Edu.: B.A., Profession & Occupation: Business Zone: Civil Line, Constituency No.: 14, (Area: Adarsh Nagar), Corporation: NDMC				Committee: General Body Meeting (GBM), Civil Line Ward Committee, Appointments Promotions, Disciplinary & Allied Matters Committee, Works Committee, Garden Committee, High Powered Property Taxes Committee										
	 BSP	2016	D	50.78	79	D	8.79	D	5.81	E	12.22	F	-2	C	18.97
<b>Parmesh Kumar Chauhan</b>	Age: 43, Edu.: Eleventh, Profession & Occupation: Cable TV Operator Zone: Civil Line, Constituency No.: 15, (Area: Sarai Pipal Thala), Corporation: NDMC				Committee: General Body Meeting (GBM), Civil Line Ward Committee, Medical Relief & Public Health Committee, Hindi Committee, High Powered Property Taxes Committee										
	 INC	2016	D	55.91	61	C	9.58	E	4.38	E	11.59	A	5	C	20.36
<b>Parma Bhai Solanki</b>	Age: 46, Edu.: Seventh, Profession & Occupation: Business Zone: Civil Line, Constituency No.: 16, (Area: Jahangir Puri - I), Corporation: NDMC				Committee: General Body Meeting (GBM), Civil Line Ward Committee, Works Committee, Medical Relief & Public Health Committee, Environment Management Services Committee										

MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	D	57.90	48	C	9.02	D	5.00	E	12.84	A	5	C	19.04
<b>Mamta Rathore</b>	Age: 49, Edu.: Matriculation, Profession & Occupation: Employed Zone: Civil Line, Constituency No.: 17, (Area: Samaypur Badli), Corporation: NDMC				Committee: General Body Meeting (GBM), Civil Line Ward Committee, Municipal Accounts Committee										
	 BJP	2016	D	53.78	68	E	7.21	F	2.34	E	12.77	A	5	C	19.47
<b>Anguri Devi</b>	Age: 67, Edu.: Higher Secondary, Profession & Occupation: Social Worker/Land Lady Zone: Civil Line, Constituency No.: 18, (Area: Libaspur), Corporation: NDMC				Committee: General Body Meeting (GBM), Civil Line Ward Committee, Medical Relief & Public Health Committee, Law & General Purposes Committee, Hindi Committee, Rural Area Committee										
	 INC	2016	C	65.70	9	A	14.11	B	7.75	E	12.76	A	5	C	19.07
<b>Ajeet Singh Yadav</b>	Age: 52, Edu.: Graduation, Profession & Occupation: Farmer Zone: Civil Line, Constituency No.: 19, (Area: Bhalswa), Corporation: NDMC				Committee: General Body Meeting (GBM), Civil Line Ward Committee, Works Committee, Environment Management Services Committee, Garden Committee, Sports Promotions & Allied Matters Committee, Rural Area Committee										
	 BJP	2016	D	58.52	43	A	13.79	F	3.46	F	11.15	A	5	C	19.12
<b>Satya Wati Chauhan</b>	Age: 56, Edu.: HSC, Profession & Occupation: Housewife Zone: Civil Line, Constituency No.: 20, (Area: Jahangir Puri-II), Corporation: NDMC				Committee: General Body Meeting (GBM), Civil Line Ward Committee, Garden Committee, Hindi Committee, Municipal Accounts Committee										



MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	D	59.86	35	C	10.21	C	6.93	E	12.48	A	5	C	18.24
<b>Parvesh Wahi</b>	Age: 52, Edu.: B.A., Profession & Occupation: Prop. In M/s Semtron India (Manufacturing of TV Parts) Zone: Rohini, Constituency No.: 21, (Area: Rohini), Corporation: NDMC				Committee: General Body Meeting (GBM), Rohini Ward Committee, Works Committee, Sports Promotions & Allied Matters Committee, Standing Committee										
	 INC	2016	D	58.99	40	C	9.60	F	1.42	E	13.87	A	5	B	22.10
<b>Shashi</b>	Age: 46, Edu.: M.A., Profession & Occupation: Business Zone: Rohini, Constituency No.: 22, (Area: Rithala), Corporation: NDMC				Committee: General Body Meeting (GBM), Rohini Ward Committee, Medical Relief & Public Health Committee										
	 BJP	2016	D	55.99	60	D	8.56	E	4.08	E	12.47	A	5	C	18.88
<b>Anil Sharma</b>	Age: 47, Edu.: SSC, Profession & Occupation: Property Dealer Zone: Rohini, Constituency No.: 23, (Area: Budh Vihar), Corporation: NDMC				Committee: General Body Meeting (GBM), Rohini Ward Committee, Assurance Committee										
	IND	2016	D	51.75	75	D	7.96	F	2.85	E	12.55	A	5	D	17.39
<b>Pushpa</b>	Age: 42, Edu.: Seventh, Profession & Occupation: Housewife & Social Worker Zone: Rohini, Constituency No.: 24, (Area: Vijay Vihar), Corporation: NDMC				Committee: General Body Meeting (GBM), Rohini Ward Committee										






MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	C	61.26	30	A	13.19	E	4.38	F	10.63	A	5	B	21.05
<b>Devender Solanki</b>	Age: 41, Edu.: Matriculation, Profession & Occupation: Self employed Zone: Rohini, Constituency No.: 25, (Area: Pooth Kalan), Corporation: NDMC				Committee: General Body Meeting (GBM), Rohini Ward Committee, Sports Promotions & Allied Matters Committee, Rural Area Committee										
	 INC	2016	D	59.90	34	A	14.20	C	6.42	E	13.33	A	5	E	14.95
<b>Sharadha Nand Sangwan</b>	Age: 47, Edu.: B.A., Profession & Occupation: Self employed Zone: Rohini, Constituency No.: 26, (Area: Sahibabad Daulat Pur), Corporation: NDMC				Committee: General Body Meeting (GBM), Rohini Ward Committee, Medical Relief & Public Health Committee, Sports Promotions & Allied Matters Committee, Rural Area Committee										
	 BJP	2016	C	61.82	28	A	13.52	C	6.02	E	12.33	A	5	C	18.95
<b>Jag Roshni</b>	Age: 59, Edu.: Seventh, Profession & Occupation: Business Zone: Narela, Constituency No.: 27, (Area: Begumpur), Corporation: NDMC				Committee: General Body Meeting (GBM), Narela Ward Committee, Hindi Committee, High Powered Property Taxes Committee, Rural Area Committee										
	 INC	2016	E	47.38	84	E	6.37	B	7.34	E	12.01	F	0	D	15.66
<b>Devender Kumar</b>	Age: 49, Edu.: SSC, Profession & Occupation: Business Zone: Narela, Constituency No.: 28, (Area: Bawana), Corporation: NDMC				Committee: General Body Meeting (GBM), Narela Ward Committee, Environment Management Services Committee, Hindi Committee, Rural Area Committee										






MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 INC	2016	F	32.17	99	F	1.46	F	0	F	0	A	5	C	18.71
<b>Manisha Jasbir Karala</b>	Age: 43, Edu.: Matriculation, Profession & Occupation: Business Zone: Narela, Constituency No.: 29, (Area: Karala), Corporation: NDMC				Committee: General Body Meeting (GBM), Narela Ward Committee, Assurance Committee, Appointments Promotions, Disciplinary & Allied Matters Committee, Rural Area Committee										
	 BJP	2016	D	56.84	55	B	11.48	D	5.40	E	12.09	C	3	C	18.87
<b>Azad Singh</b>	Age: 64, Edu.: Bachelor of Arts, Profession & Occupation: Self Pension Zone: Narela, Constituency No.: 30, (Area: Mundka), Corporation: NDMC				Committee: General Body Meeting (GBM), Narela Ward Committee, Rural Area Committee										
	 INC	2016	C	62.32	20	A	13.34	C	6.73	E	12.75	A	5	D	17.50
<b>Bhoomi Rachhoya</b>	Age: 41, Edu.: HSC, Profession & Occupation: Social Worker Zone: Narela, Constituency No.: 31, (Area: Nangloi Jat West), Corporation: NDMC				Committee: General Body Meeting (GBM), Narela Ward Committee, Standing Committee										
	IND	2016	F	32.78	97	F	2.69	F	0.30	F	5.82	A	5	E	12.97
<b>Reeta Shokeen</b>	Age: 35, Edu.: HSC, Profession & Occupation: Social Worker Zone: Narela, Constituency No.: 32, (Area: Nilothi), Corporation: NDMC				Committee: General Body Meeting (GBM), Narela Ward Committee, Rural Area Committee										

MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	D	55.28	64	A	12.40	E	3.97	F	11.30	A	5	D	16.61
<b>Ram Dayal Mahto</b>	Age: 43, Edu.: Eighth, Profession & Occupation: Building Material Supplier and Flour Mill Zone: Rohini, Constituency No.: 33, (Area: Pratap Vihar), Corporation: NDMC				Committee: General Body Meeting (GBM), Rohini Ward Committee, Works Committee, Medical Relief & Public Health Committee										
	 BJP	2016	D	59.52	39	A	14.54	F	2.65	E	11.82	A	5	C	19.51
<b>Nirmla</b>	Age: Not Given, Edu.: Secondary School, Profession & Occupation: Social Worker/Housewife Zone: Rohini, Constituency No.: 34, (Area: Nithari), Corporation: NDMC				Committee: General Body Meeting (GBM), Rohini Ward Committee, Hindi Committee, High Powered Property Taxes Committee, Rural Area Committee										
	 BSP	2016	D	56.87	54	B	10.79	E	4.18	E	13.86	A	5	D	16.03
<b>Satyapal Singh</b>	Age: 43, Edu.: B.A., Profession & Occupation: Business Zone: Rohini, Constituency No.: 35, (Area: Kirari Suleman Nagar), Corporation: NDMC				Committee: General Body Meeting (GBM), Rohini Ward Committee, Works Committee, Medical Relief & Public Health Committee, Environment Management Services Committee, Rural Area Committee										
	 BSP	2016	E	41.72	94	F	3.17	F	1.12	F	11.21	A	5	D	16.22
<b>Pushp Raj</b>	Age: 48, Edu.: Graduate, Profession & Occupation: Social Worker Zone: Rohini, Constituency No.: 36, (Area: Prem Nagar), Corporation: NDMC				Committee: General Body Meeting (GBM), Rohini Ward Committee										









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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	D	56.15	58	D	8.37	D	5.20	E	13.12	A	5	C	18.46
<b>Sushila Kumari</b>	Age: 38, Edu.: Ninth, Profession & Occupation: Councillor (Sitting) Zone: Rohini, Constituency No.: 37, (Area: Sultanpuri East), Corporation: NDMC				Committee: General Body Meeting (GBM), Rohini Ward Committee, Medical Relief & Public Health Committee, Garden Committee, Code of Conduct for Councillors Committee										
	 BJP	2016	D	53.46	69	C	9.92	E	3.67	F	10.50	A	5	C	19.37
<b>Manju Devi</b>	Age: 43, Edu.: Upto 5 <sup>th</sup> , Profession & Occupation: Social Worker Zone: Rohini, Constituency No.: 38, (Area: Mangolpuri North), Corporation: NDMC				Committee: General Body Meeting (GBM), Rohini Ward Committee, Works Committee, Environment Management Services Committee, Hindi Committee										
	 BSP	2016	E	48.29	83	F	4.12	F	3.06	E	12.32	A	5	D	16.78
<b>Prabhu Dayal</b>	Age: 36, Edu.: HSC, Profession & Occupation: Self employed Zone: Rohini, Constituency No.: 39, (Area: Sultan Pur Majra), Corporation: NDMC				Committee: General Body Meeting (GBM), Rohini Ward Committee, Works Committee, Hindi Committee, Rural Area Committee										
	 BSP	2016	E	45.57	91	F	4.85	F	1.93	F	11.54	A	5	D	16.25
<b>Manisha Gupta</b>	Age: 41, Edu.: Not Given, Profession & Occupation: Self employed Zone: Rohini, Constituency No.: 40, (Area: Sultanpuri South), Corporation: NDMC				Committee: General Body Meeting (GBM), Rohini Ward Committee, Garden Committee, Rural Area Committee										





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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	D	53.45	70	D	8.18	F	1.63	F	11.08	A	5	C	20.56
<b>Surender Mohan Pandey</b>	Age: 54, Edu.: Senior School Certificate Examination, Profession & Occupation: Business Zone: Rohini, Constituency No.: 41, (Area: Guru Hari Kishan Nagar), Corporation: NDMC				Committee: General Body Meeting (GBM), Rohini Ward Committee, Environment Management Services Committee, Law & General Purposes Committee										
	 INC	2016	C	66.75	5	A	12.36	A	9.38	E	12.89	A	5	C	20.12
<b>Prithvi Singh Rathore</b>	Age: Not Given, Edu.: SSC, Profession & Occupation: Income from Rental & Pension Holder Zone: Rohini, Constituency No.: 42, (Area: Peera Garhi), Corporation: NDMC				Committee: General Body Meeting (GBM), Rohini Ward Committee, Works Committee, Standing Committee										
	 BJP	2016	C	61.78	29	B	11.91	D	5.40	E	12.10	A	5	C	20.37
<b>Renu</b>	Age: Not Given, Edu.: Not Given, Profession & Occupation: Not Given Zone: Rohini, Constituency No.: 43, (Area: Nangloi East), Corporation: NDMC				Committee: General Body Meeting (GBM), Rohini Ward Committee, Environment Management Services Committee, Law & General Purposes Committee, Rural Area Committee										
	 BJP	2016	E	45.92	87	B	11.35	F	1.63	E	11.60	F	-5	C	20.34
<b>Sanjana Singh</b>	Age: 52, Edu.: Fifth, Profession & Occupation: Business Zone: Rohini, Constituency No.: 45, (Area: Rohini South), Corporation: NDMC				Committee: General Body Meeting (GBM), Rohini Ward Committee, Garden Committee, Hindi Committee										

MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 INC	2016	E	48.77	82	E	6.52	F	2.34	F	8.48	A	5	C	19.43
<b>Seema Jatav</b>	Age: 30, Edu.: HSC, Profession & Occupation: Service (Computer Teacher) Zone: Rohini, Constituency No.: 46, (Area: Mangolpuri East), Corporation: NDMC				Committee: General Body Meeting (GBM), Rohini Ward Committee, Environment Management Services Committee, Garden Committee, Municipal Accounts Committee, Code of Conduct for Councillors Committee										
	 INC	2016	D	52.85	73	D	8.59	F	3.06	E	13.65	A	5	D	15.54
<b>Ashok Kr. Shokeen</b>	Age: 47, Edu.: B.A., Profession & Occupation: Business Zone: Rohini, Constituency No.: 47, (Area: Mangolpuri), Corporation: NDMC				Committee: General Body Meeting (GBM), Rohini Ward Committee, Assurance Committee, Garden Committee, Law & General Purposes Committee										
	 BSP	2016	D	54.78	65	D	8.69	D	5.30	E	12.45	A	5	D	17.34
<b>Poonam</b>	Age: 28, Edu.: Bachelor of Arts, Profession & Occupation: Social Worker Zone: Rohini, Constituency No.: 48, (Area: Mangolpuri West), Corporation: NDMC				Committee: General Body Meeting (GBM), Rohini Ward Committee, Appointments Promotions, Disciplinary & Allied Matters Committee										
	 BJP	2016	D	57.27	52	A	12.96	C	6.32	F	10.83	C	3	D	17.16
<b>Vijay Prakash Pandey</b>	Age: 47, Edu.: Graduate (B.A.), Profession & Occupation: Self Employed Zone: Rohini, Constituency No.: 49, (Area: Rohini North), Corporation: NDMC				Committee: General Body Meeting (GBM), Rohini Ward Committee, Medical Relief & Public Health Committee, Environment Management Services Committee										








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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	D	53.86	67	C	9.19	F	2.75	E	12.13	A	5	D	17.79
<b>Shobha Vijender</b>	Age: 52, Edu.: Ph.D., Profession & Occupation: Social Worker Zone: Rohini, Constituency No.: 50, (Area: Rohini Central), Corporation: NDMC				Committee: General Body Meeting (GBM), Rohini Ward Committee, Appointments Promotions, Disciplinary & Allied Matters Committee, Law & General Purposes Committee										
	 BJP	2016	C	65.97	7	A	14.75	A	8.06	F	11.20	A	5	C	19.96
<b>Tara Chand Bansal</b>	Age: 56, Edu.: B.A., Profession & Occupation: Property Dealer/Consultant Zone: Rohini, Constituency No.: 51, (Area: Rohini East), Corporation: NDMC				Committee: General Body Meeting (GBM), Rohini Ward Committee, Assurance Committee, Appointments Promotions, Disciplinary & Allied Matters Committee, Works Committee, Law & General Purposes Committee										
	 BJP	2016	D	55.46	62	A	12.90	F	1.93	F	8.32	A	5	C	20.30
<b>Neelam Goel</b>	Age: 47, Edu.: Not Given, Profession & Occupation: Not Given Zone: Rohini, Constituency No.: 52, (Area: Naharpur), Corporation: NDMC				Committee: General Body Meeting (GBM), Rohini Ward Committee, Assurance Committee, Sports Promotions & Allied Matters Committee										
	 BJP	2016	D	58.23	45	A	12.31	E	3.77	F	10.48	A	5	C	19.67
<b>Chandi Ram Chawla</b>	Age: 60, Edu.: Higher Secondary, Profession & Occupation: (Business) Housery Under Zone: Rohini, Constituency No.: 53, (Area: Pitampura South), Corporation: NDMC				Committee: General Body Meeting (GBM), Rohini Ward Committee, Appointments Promotions, Disciplinary & Allied Matters Committee, Works Committee, Garden Committee										










MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	D	53.35	71	E	6.82	E	3.87	F	9.69	A	5	C	20.97
<b>Rekha Gupta</b>	Age: 41, Edu.: B.Com, Profession & Occupation: Business Zone: Rohini, Constituency No.: 54, (Area: Pitampura North), Corporation: NDMC				Committee: General Body Meeting (GBM), Rohini Ward Committee, Sports Promotions & Allied Matters Committee, Standing Committee										
	 BJP	2016	C	61.94	25	A	12.28	B	7.14	F	10.45	A	5	C	20.07
<b>Mamta Nagpal</b>	Age: 47, Edu.: Master of Science, Profession & Occupation: Teacher Zone: Rohini, Constituency No.: 56, (Area: Shalimar Bagh South), Corporation: NDMC				Committee: General Body Meeting (GBM), Rohini Ward Committee, Garden Committee, Education Committee										
	 BJP	2016	C	62.37	19	A	12.42	B	7.55	F	11.39	A	5	C	20.00
<b>Sanjiv Nayyar</b>	Age: 58, Edu.: M.B.B.S, Profession & Occupation: Medical Practice Zone: Rohini, Constituency No.: 57, (Area: Paschim Vihar South), Corporation: NDMC				Committee: General Body Meeting (GBM), Rohini Ward Committee, Medical Relief & Public Health Committee, Sports Promotions & Allied Matters Committee, Standing Committee										
	 BJP	2016	D	58.15	46	A	13.03	E	4.89	F	9.07	A	5	C	19.16
<b>Renu Kamboj</b>	Age: 54, Edu.: B. Ed., Profession & Occupation: Coaching Institute Zone: Rohini, Constituency No.: 58, (Area: Pashcim Vihar North), Corporation: NDMC				Committee: General Body Meeting (GBM), Rohini Ward Committee, Garden Committee, Sports Promotions & Allied Matters Committee										


MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 INC	2016	D	51.29	78	B	11.24	F	0.61	F	10.11	A	5	D	17.33
<b>Dev Raj Arora</b>	Age: 60, Edu.: Higher Secondary, Profession & Occupation: Business Zone: Rohini, Constituency No.: 59, (Area: Rani Bagh), Corporation: NDMC				Committee: General Body Meeting (GBM), Rohini Ward Committee, Assurance Committee, Appointments Promotions, Disciplinary & Allied Matters Committee, Works Committee										
	 INC	2016	D	54.04	66	A	12.18	F	1.32	E	11.60	A	5	D	16.94
<b>Jyoti Aggarwal</b>	Age: 36, Edu.: B.A., Profession & Occupation: Home Maker Zone: Rohini, Constituency No.: 60, (Area: Saraswati Vihar), Corporation: NDMC				Committee: General Body Meeting (GBM), Rohini Ward Committee, Medical Relief & Public Health Committee, Law & General Purposes Committee										
	IND	2016	C	60.94	32	A	14.54	C	6.12	E	12.72	A	5	D	16.55
<b>Suresh Kumar</b>	Age: 60, Edu.: Eighth, Profession & Occupation: Business Zone: Civil Line, Constituency No.: 61, (Area: Tri Nagar), Corporation: NDMC				Committee: General Body Meeting (GBM), Civil Line Ward Committee, Appointments Promotions, Disciplinary & Allied Matters Committee, Environment Management Services Committee, Garden Committee										
	 INC	2016	D	50.26	80	B	10.87	F	2.34	F	8.72	A	5	D	17.33
<b>Gita Yadav</b>	Age: 46, Edu.: HSC, Profession & Occupation: Housewife Zone: Civil Line, Constituency No.: 62, (Area: Rampura), Corporation: NDMC				Committee: General Body Meeting (GBM), Civil Line Ward Committee, Garden Committee, Sports Promotions & Allied Matters Committee										

MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	C	61.94	26	B	11.93	A	8.36	F	11.34	A	5	C	18.31
<b>Tilak Ram Gupta</b>	Age: 64, Edu.: Matric, Profession & Occupation: Businessman Zone: Civil Line, Constituency No.: 63, (Area: Kohat Enclave), Corporation: NDMC				Committee: General Body Meeting (GBM), Civil Line Ward Committee, Appointments Promotions, Disciplinary & Allied Matters Committee, Sports Promotions & Allied Matters Committee, Standing Committee										
	 BJP	2016	E	41.08	95	F	4.68	F	0.20	F	5.52	A	5	C	18.68
<b>Kishan Lal</b>	Age: 39, Edu.: HSC, Profession & Occupation: Property Dealer Zone: Civil Line, Constituency No.: 64, (Area: Shakurpur), Corporation: NDMC				Committee: General Body Meeting (GBM), Civil Line Ward Committee, Hindi Committee, Sports Promotions & Allied Matters Committee										
	 INC	2016	E	45.69	90	E	6.45	F	1.93	F	10.28	A	5	D	17.03
<b>Sonia</b>	Age: 29, Edu.: B.A., Profession & Occupation: Housewife Zone: Civil Line, Constituency No.: 65, (Area: Nimri Colony), Corporation: NDMC				Committee: General Body Meeting (GBM), Civil Line Ward Committee, Works Committee, Environment Management Services Committee, Garden Committee, Hindi Committee										
	 BJP	2016	E	43.44	93	E	5.67	F	0.81	F	7.83	A	5	C	18.13
<b>Meera Aggarwal</b>	Age: 54, Edu.: B.A., L.L.B., Profession & Occupation: B.A., L.L.B. Zone: Civil Line, Constituency No.: 66, (Area: Sawan Park), Corporation: NDMC				Committee: General Body Meeting (GBM), Civil Line Ward Committee, High Powered Property Taxes Committee										

MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	D	55.29	63	C	9.32	E	4.38	E	13.12	A	5	D	16.47
<b>Poonam Sharma</b>	Age: 31, Edu.: HSC, Profession & Occupation: Service in Abhinandan steels Zone: Civil Line, Constituency No.: 68, (Area: Ashok Vihar), Corporation: NDMC				Committee: General Body Meeting (GBM), Civil Line Ward Committee										
	 BJP	2016	D	59.64	37	B	11.09	F	2.95	E	11.85	A	5	B	21.75
<b>Arvind Garg</b>	Age: 38, Edu.: Bachelors in Commerce, Profession & Occupation: Business Zone: Civil Line, Constituency No.: 69, (Area: Kamla Nagar), Corporation: NDMC				Committee: General Body Meeting (GBM), Civil Line Ward Committee, Works Committee, Environment Management Services Committee, Sports Promotions & Allied Matters Committee, High Powered Property Taxes Committee										
	 BJP	2016	D	58.36	44	C	10.16	F	1.42	E	13.99	A	5	C	20.79
<b>Renu Gupta</b>	Age: 55, Edu.: B.A., Profession & Occupation: Advertisement Zone: Civil Line, Constituency No.: 70, (Area: Rana Pratap Bagh), Corporation: NDMC				Committee: General Body Meeting (GBM), Civil Line Ward Committee, Appointments Promotions, Disciplinary & Allied Matters Committee, Sports Promotions & Allied Matters Committee										
	 BJP	2016	C	63.88	17	A	12.93	B	7.04	E	11.84	A	5	C	20.07
<b>Madhav Prasad</b>	Age: 50, Edu.: Intermediate, Profession & Occupation: Business of Interior Decorator Zone: Civil Line, Constituency No.: 71, (Area: Sangam Park), Corporation: NDMC				Committee: General Body Meeting (GBM), Civil Line Ward Committee, Environment Management Services Committee, Law & General Purposes Committee										









MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	D	57.36	51	C	10.42	F	3.26	E	12.21	A	5	C	19.47
<b>Surender Gupta</b>	Age: 61, Edu.: B. Com., Profession & Occupation: Business Zone: Civil Line, Constituency No.: 72, (Area: Model Town), Corporation: NDMC				Committee: General Body Meeting (GBM), Civil Line Ward Committee, Law & General Purposes Committee, High Powered Property Taxes Committee										
	 BJP	2016	D	58.83	41	C	9.35	A	8.36	E	11.82	A	5	C	18.31
<b>Neelam Dhiman</b>	Age: 52, Edu.: Higher Secondary, Diploma in General Nursing and Public Health Nursing, Profession & Occupation: Social Worker Zone: Sadar Paharganj, Constituency No.: 73, (Area: Shastri Nagar), Corporation: NDMC				Committee: General Body Meeting (GBM), Sadar Paharganj Ward Committee, Law & General Purposes Committee, Hindi Committee, High Powered Property Taxes Committee, Municipal Accounts Committee, Code of Conduct for Councillors Committee										
	 INC	2016	E	46.29	86	E	5.86	F	1.12	F	8.19	A	5	C	20.12
<b>Purna Singh</b>	Age: 31, Edu.: Master of Arts, Master in Human Resource Management, Profession & Occupation: Working in Private Company Zone: Karol Bagh, Constituency No.: 74, (Area: Inderlok Colony), Corporation: NDMC				Committee: General Body Meeting (GBM), Karol Bagh Ward Committee, Law & General Purposes Committee, Municipal Accounts Committee										
	 INC	2016	D	57.95	47	A	12.46	A	9.28	E	11.96	F	-2	C	19.25
<b>Satbir Sharma</b>	Age: 64, Edu.: Matriculate, Profession & Occupation: Sitting Councillor Zone: Sadar Paharganj, Constituency No.: 75, (Area: Kishan Ganj), Corporation: NDMC				Committee: General Body Meeting (GBM), Sadar Paharganj Ward Committee, Medical Relief & Public Health Committee, High Powered Property Taxes Committee, Education Committee										









MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	D	56.95	53	B	10.91	F	3.26	F	11.11	A	5	C	19.67
<b>Pinki Jain</b>	Age: 52, Edu.: Graduation (B.A. Hons.), Profession & Occupation: Business Zone: Sadar Paharganj, Constituency No.: 76, (Area: Deputy Gani), Corporation: NDMC				Committee: General Body Meeting (GBM), Sadar Paharganj Ward Committee, Assurance Committee, Works Committee, Medical Relief & Public Health Committee										
	 INC	2016	D	51.97	74	B	11.35	F	0.71	F	10.57	A	5	C	18.35
<b>Harsh Sharma</b>	Age: 39, Edu.: Baccalaureate of Laws (L.L.B.), Profession & Occupation: Advocate Zone: Civil Line, Constituency No.: 77, (Area: Kashmiri Gate), Corporation: NDMC				Committee: General Body Meeting (GBM), Civil Line Ward Committee, Appointments Promotions, Disciplinary & Allied Matters Committee, Law & General Purposes Committee, Code of Conduct for Councillors Committee										
	 INC	2016	E	45.78	89	F	3.36	F	0.51	F	11.31	A	5	C	18.60
<b>Naina Premwani</b>	Age: 55, Edu.: SSC, Profession & Occupation: Business Zone: Civil Line, Constituency No.: 78, (Area: Manju Ka Tilla), Corporation: NDMC				Committee: General Body Meeting (GBM), Civil Line Ward Committee, Law & General Purposes Committee, Municipal Accounts Committee										
	 RLD	2016	E	44.24	92	E	5.26	F	1.02	F	10.89	A	5	C	18.07
<b>Khurram Iqbal</b>	Age: 35, Edu.: Eighth, Profession & Occupation: Business Zone: City, Constituency No.: 79, (Area: Jama Masjid), Corporation: NDMC				Committee: General Body Meeting (GBM), City Ward Committee, Garden Committee, Law & General Purposes Committee										









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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	C	62.13	22	A	12.27	A	8.97	E	13.51	A	5	D	16.37
<b>Surekha</b>	Age: 47, Edu.: B.A. (Hons), Profession & Occupation: Business Zone: City, Constituency No.: 80, (Area: Chandni Chowk), Corporation: NDMC				Committee: General Body Meeting (GBM), City Ward Committee, Medical Relief & Public Health Committee, Garden Committee, Law & General Purposes Committee										
	 INC	2016	D	58.83	42	D	8.38	C	6.22	E	13.87	A	5	C	20.36
<b>Ramesh Dutta</b>	Age: 71, Edu.: SSC, Profession & Occupation: Social Worker Zone: City, Constituency No.: 81, (Area: Minto Road), Corporation: NDMC				Committee: General Body Meeting (GBM), City Ward Committee, Appointments Promotions, Disciplinary & Allied Matters Committee, Hindi Committee										
	 BSP	2016	C	68.59	 2	A	13.31	A	9.18	E	14.72	A	5	C	20.39
<b>Rakesh Kumar</b>	Age: 46, Edu.: HSC, Profession & Occupation: Businessman Zone: City, Constituency No.: 82, (Area: Kucha Pandit), Corporation: NDMC				Committee: General Body Meeting (GBM), City Ward Committee, Appointments Promotions, Disciplinary & Allied Matters Committee, Garden Committee, Standing Committee										
	 INC	2016	C	69.78	 1	A	15.00	A	8.36	E	14.11	A	5	B	22.32
<b>Seema Taihra</b>	Age: 45, Edu.: Secondary School Examination, Profession & Occupation: Self house hold Zone: City, Constituency No.: 83, (Area: Bazar Sita Ram), Corporation: NDMC				Committee: General Body Meeting (GBM), City Ward Committee, Law & General Purposes Committee										






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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 RLD	2016	D	51.53	77	D	8.28	E	4.79	E	13.83	F	0	C	20.63
<b>Aaley Mohammed Iqbal</b>	Age: 26, Edu.: HSC, Profession & Occupation: Business Zone: City, Constituency No.: 84, (Area: Turkman Gate), Corporation: NDMC				Committee: General Body Meeting (GBM), City Ward Committee, Sports Promotions & Allied Matters Committee, High Powered Property Taxes Committee										
	 INC	2016	D	57.39	50	C	9.76	E	4.18	E	13.15	A	5	C	19.30
<b>Saima Riaz</b>	Age: 38, Edu.: B.A. (Hons.) English, Profession & Occupation: Teaching Zone: Sadar Paharganj, Constituency No.: 85, (Area: Idgah road), Corporation: NDMC				Committee: General Body Meeting (GBM), Sadar Paharganj Ward Committee, Environment Management Services Committee										
	 BJP	2016	C	67.59	3	A	15.00	A	9.08	E	13.04	A	5	C	20.48
<b>Lata Sodhi</b>	Age: 37, Edu.: Eighth, Profession & Occupation: Social Worker Zone: Sadar Paharganj, Constituency No.: 87, (Area: Ram Nagar), Corporation: NDMC				Committee: General Body Meeting (GBM), Sadar Paharganj Ward Committee, Assurance Committee										
	 BJP	2016	D	51.56	76	F	4.17	F	1.83	E	13.51	A	5	B	21.06
<b>Hoor Bano</b>	Age: 72, Edu.: Ninth, Profession & Occupation: Business Zone: Sadar Paharganj, Constituency No.: 88, (Area: Qasab Pura), Corporation: NDMC				Committee: General Body Meeting (GBM), Sadar Paharganj Ward Committee, Medical Relief & Public Health Committee										



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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	C	66.35	6	A	13.36	A	9.69	E	12.38	A	5	C	18.92
<b>Virender Babbar</b>	Age: 49, Edu.: SSC, Profession & Occupation: Business Zone: Sadar Paharganj, Constituency No.: 89, (Area: Pahar Gani), Corporation: NDMC				Committee: General Body Meeting (GBM), Sadar Paharganj Ward Committee, Sports Promotions & Allied Matters Committee, Standing Committee										
	 INC	2016	C	63.53	18	B	11.33	A	9.59	E	13.87	A	5	D	17.74
<b>Madhu Khurana</b>	Age: 57, Edu.: Matriculation, Profession & Occupation: Ental Income and Khurana Novelities Zone: Sadar Paharganj, Constituency No.: 90, (Area: Model Basti), Corporation: NDMC				Committee: General Body Meeting (GBM), Sadar Paharganj Ward Committee, Appointments Promotions, Disciplinary & Allied Matters Committee, Works Committee, Medical Relief & Public Health Committee										
	 BJP	2016	C	65.12	12	A	13.69	A	9.89	F	11.29	A	5	C	19.25
<b>Yogender Chandoliya</b>	Age: 53, Edu.: B.A., Profession & Occupation: Business Zone: Karol Bagh, Constituency No.: 92, (Area: Dev Nagar), Corporation: NDMC				Committee: General Body Meeting (GBM), Karol Bagh Ward Committee, Standing Committee, Code of Conduct for Councillors Committee										
	 BJP	2016	C	60.83	33	B	11.35	B	7.75	E	13.10	A	5	D	17.63
<b>Shyam Bala</b>	Age: 46, Edu.: Bachelor of Arts, Profession & Occupation: Housewife Zone: Karol Bagh, Constituency No.: 93, (Area: Baljit Nagar), Corporation: NDMC				Committee: General Body Meeting (GBM), Karol Bagh Ward Committee, Works Committee, Garden Committee										

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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	C	62.20	21	A	14.76	B	7.34	E	12.45	A	5	D	17.66
<b>Bhim Singh Sharma</b>	Age: 73, Edu.: SSC, R.M.P. Ayurvedic, Profession & Occupation: Doctor (Ayurvedic) Zone: Karol Bagh, Constituency No.: 94, (Area: West Patel Nagar), Corporation: NDMC				Committee: General Body Meeting (GBM), Karol Bagh Ward Committee, Code of Conduct for Councillors Committee										
	 BJP	2016	C	61.92	27	A	13.64	D	5.61	E	13.10	A	5	D	17.57
<b>Poornima Vidyarthi</b>	Age: 60, Edu.: Higher Secondary, Profession & Occupation: Social Worker Zone: Karol Bagh, Constituency No.: 95, (Area: East Patel Nagar), Corporation: NDMC				Committee: General Body Meeting (GBM), Karol Bagh Ward Committee, Works Committee, Environment Management Services Committee										
	 BJP	2016	C	61.95	24	B	11.76	B	7.65	E	11.90	A	5	C	18.64
<b>Archana Gupta</b>	Age: 50, Edu.: Bachelor of Commerce, Profession & Occupation: (Director) Academy of Commerce Zone: Karol Bagh, Constituency No.: 96, (Area: New Ranjit Nagar), Corporation: NDMC				Committee: General Body Meeting (GBM), Karol Bagh Ward Committee, Hindi Committee										
	 BJP	2016	C	61.18	31	B	11.05	A	8.77	E	12.32	A	5	C	18.04
<b>Raj Kumar Lamba</b>	Age: 43, Edu.: Ninth, Profession & Occupation: Business Zone: Karol Bagh, Constituency No.: 97, (Area: Kirti Nagar), Corporation: NDMC				Committee: General Body Meeting (GBM), Karol Bagh Ward Committee, Works Committee										

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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	D	57.72	49	C	10.03	A	8.16	F	10.26	A	5	C	18.27
<b>Usha Mehta</b>	Age: 54, Edu.: Not Given, Profession & Occupation: Business Zone: Karol Bagh, Constituency No.: 98, (Area: Mansarover Garden), Corporation: NDMC				Committee: General Body Meeting (GBM), Karol Bagh Ward Committee, Appointments Promotions, Disciplinary & Allied Matters Committee, Education Committee										
	 BJP	2016	C	64.34	15	A	13.62	A	8.67	E	12.97	A	5	D	17.08
<b>Bharat Bhushan Madan</b>	Age: 56, Edu.: Eleventh, Profession & Occupation: Business Zone: Karol Bagh, Constituency No.: 99, (Area: Moti Nagar), Corporation: NDMC				Committee: General Body Meeting (GBM), Karol Bagh Ward Committee, Appointments Promotions, Disciplinary & Allied Matters Committee, High Powered Property Taxes Committee										
	 BJP	2016	D	53.12	72	C	9.28	E	3.57	F	9.63	A	5	C	18.64
<b>Surinder Kaur</b>	Age: 47, Edu.: HSC, Profession & Occupation: Business Zone: Karol Bagh, Constituency No.: 100, (Area: Karam Pura), Corporation: NDMC				Committee: General Body Meeting (GBM), Karol Bagh Ward Committee, Assurance Committee, Garden Committee										
	 BJP	2016	C	65.30	11	A	13.52	A	9.48	E	12.03	A	5	C	19.27
<b>Rajesh Bhatia</b>	Age: 51, Edu.: HSC, Profession & Occupation: Business Zone: Karol Bagh, Constituency No.: 149, (Area: Rajinder Nagar), Corporation: NDMC				Committee: General Body Meeting (GBM), Karol Bagh Ward Committee, Law & General Purposes Committee, Code of Conduct for Councillors Committee, Standing Committee										

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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 INC	2016	D	59.63	38	B	10.58	C	6.42	E	12.88	A	5	C	19.74
<b>Prem Lata</b>	Age: 56, Edu.: Seventh, Profession & Occupation: Social Worker Zone: Karol Bagh, Constituency No.: 150, (Area: Pusa), Corporation: NDMC				Committee: General Body Meeting (GBM), Karol Bagh Ward Committee, Works Committee, Garden Committee										
	 BJP	2016	E	49.19	81	B	11.22	D	5.10	F	11.15	F	-2	D	17.72
<b>Suraj Kumar</b>	Age: 56, Edu.: SSC, Profession & Occupation: Private Job Zone: Karol Bagh, Constituency No.: 151, (Area: Inder Puri), Corporation: NDMC				Committee: General Body Meeting (GBM), Karol Bagh Ward Committee, Environment Management Services Committee, Law & General Purposes Committee, Code of Conduct for Councillors Committee										
	IND	2016	D	56.60	57	B	10.61	D	5.71	E	12.05	A	5	D	16.23
<b>Parmod Tanwar</b>	Age: 47, Edu.: HSC, Profession & Occupation: Traser of kerosene oil contractual leather, fabrication, two wheeler repairing job Zone: Karol Bagh, Constituency No.: 152, (Area: Naraina), Corporation: NDMC				Committee: General Body Meeting (GBM), Karol Bagh Ward Committee, Appointments Promotions, Disciplinary & Allied Matters Committee, Environment Management Services Committee, High Powered Property Taxes Committee, Municipal Accounts Committee										



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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	C	65.62	8	A	14.73	A	8.72	E	11.71	A	5	C	18.46
<b>Suman Tyagi</b>	Age: 53, Edu.: Graduation (B.A. - History Hons.), Profession & Occupation: Business & Income from Rented Property Zone: West, Constituency No.: 101, (Area: Raja Garden), Corporation: SDMC				Committee: General Body Meeting (GBM), West Ward Committee, Medical Relief & Public Health Committee, Assurance Committee, Environment Management Services Committee, High Powered Property Taxes Committee, Code of Conduct for Councillors Committee										
	 INC	2016	C	64.45	11	A	12.80	A	8.29	E	12.58	A	5	C	18.78
<b>Pradeep Sharma</b>	Age: 56, Edu.: 3 Year Diploma in Electrical Engineering, Profession & Occupation: Business Zone: West, Constituency No.: 102, (Area: Raghubir Nagar), Corporation: SDMC				Committee: General Body Meeting (GBM), West Ward Committee, Works Committee, Appointments, Promotions, Disciplinary & Allied Matters Committee										
	 BJP	2016	F	31.86	95	F	2.33	F	0	F	0	A	5	D	17.53
<b>Satwinder Kaur Sirsa</b>	Age: 44, Edu.: B.A. Part II, Profession & Occupation: Housewife Zone: West, Constituency No.: 103, (Area: Punjabi Bagh), Corporation: SDMC				Committee: General Body Meeting (GBM), West Ward Committee, Appointments, Promotions, Disciplinary & Allied Matters Committee, Garden Committee										
	 BSP	2016	C	60.64	29	A	13.22	C	6.06	E	12.40	A	5	D	17.96
<b>Parwati</b>	Age: 43, Edu.: SSC, Profession & Occupation: Social Worker Zone: West, Constituency No.: 104, (Area: Madipur), Corporation: SDMC				Committee: General Body Meeting (GBM), West Ward Committee, Environment Management Services Committee, Garden Committee, Hindi Committee										

MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 INC	2016	D	55.26	59	D	7.69	E	3.93	E	12.09	A	5	C	19.55
<b>Sunita Subhash Yadav</b>	Age: 50, Edu.: SSC, Profession & Occupation: Housewife Zone: West, Constituency No.: 106, (Area: Tagore Garden), Corporation: SDMC				Committee: General Body Meeting (GBM), West Ward Committee, Assurance Committee, Environment Management Services Committee, Garden Committee										
	 INC	2016	D	50.04	78	D	7.62	C	6.38	E	13.28	F	-2	C	18.76
<b>A Meghraj Chandela A</b>	Age: 35, Edu.: HSC, Profession & Occupation: Owner Chandela Plastics Zone: West, Constituency No.: 107, (Area: Vishnu Garden), Corporation: SDMC				Committee: General Body Meeting (GBM), West Ward Committee, Education Committee, Law & General Purposes Committee, High Powered Property Taxes Committee										
	 INC	2016	E	42.16	90	F	4.08	F	0.31	F	5.87	A	5	C	20.90
<b>A. Meenakshi Chandela A</b>	Age: 31, Edu.: B.A., Profession & Occupation: Cattle Farming Zone: West, Constituency No.: 108, (Area: Khayala), Corporation: SDMC				Committee: General Body Meeting (GBM), West Ward Committee, Environment Management Services Committee										
	 BJP	2016	D	59.38	35	A	13.28	A	9.14	E	12.01	F	0	D	17.95
<b>Shyam Sharma</b>	Age: 52, Edu.: SSC, Profession & Occupation: Not Given Zone: West, Constituency No.: 109, (Area: Janakpuri North), Corporation: SDMC				Committee: General Body Meeting (GBM), West Ward Committee, Standing Committee, Medical Relief & Public Health Committee, Appointments, Promotions, Disciplinary & Allied Matters Committee, Works Committee										







MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30
	 BJP	2016 C	64.89	9	A	13.67	B	7.97	E	11.72	A	5	C	19.54
<b>Radhika Setia</b>	Age: 35, Edu.: HSC, Profession & Occupation: Housewife Zone: West, Constituency No.: 110, (Area: Nangal Raya), Corporation: SDMC				Committee: General Body Meeting (GBM), West Ward Committee, Medical Relief & Public Health Committee, Garden Committee, Municipal Accounts Committee									
	 INC	2016 D	58.77	41	E	6.88	B	7.44	E	13.63	A	5	C	19.82
<b>Raj Kumari</b>	Age: 53, Edu.: Bachelor of Arts, Profession & Occupation: Pension & Rent Zone: West, Constituency No.: 111, (Area: Hari Nagar), Corporation: SDMC				Committee: General Body Meeting (GBM), West Ward Committee, Hindi Committee, Sports Promotions & Allied Matters Committee, Municipal Accounts Committee									
	 INC	2016 D	51.32	74	E	7.43	E	4.04	F	11.41	A	5	D	17.44
<b>Manju Setia</b>	Age: 49, Edu.: HSC, Profession & Occupation: Business Zone: West, Constituency No.: 112, (Area: Subash Nagar), Corporation: SDMC				Committee: General Body Meeting (GBM), West Ward Committee, Environment Management Services Committee, Municipal Accounts Committee									
	 BJP	2016 C	64.48	10	A	14.40	A	9.57	F	10.67	A	5	D	17.84
<b>Yash Pal Arya</b>	Age: 74, Edu.: M.A., Profession & Occupation: Pensioner Zone: West, Constituency No.: 113, (Area: Mahavir Nagar), Corporation: SDMC				Committee: General Body Meeting (GBM), West Ward Committee, Education Committee									







MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30
	 BJP	2016 C	60.91	27	A	13.75	B	7.02	F	9.63	A	5	C	18.51
<b>Ritu Vohra</b>	Age: 28, Edu.: P.G. Diploma in Management, Profession & Occupation: Social Service Zone: West, Constituency No.: 114, (Area: Tilak Nagar), Corporation: SDMC				Committee: General Body Meeting (GBM), West Ward Committee, Garden Committee, Law & General Purposes Committee, High Powered Property Taxes Committee									
	 BJP	2016 E	43.30	89	E	6.50	F	0.31	F	5.87	A	5	C	18.62
<b>Dimple Chadha</b>	Age: 40, Edu.: HSC, Profession & Occupation: Business Zone: West, Constituency No.: 115, (Area: Major Bhupinder Singh Nagar) Corporation: SDMC				Committee: General Body Meeting (GBM), West Ward Committee, Law & General Purposes Committee, Sports Promotions & Allied Matters Committee									
	 INC	2016 D	56.75	51	E	6.49	D	5.74	E	13.16	A	5	C	19.36
<b>Amrita Dhawan</b>	Age: 31, Edu.: B.Com. (H), L.L.B., Profession & Occupation: Advocate Zone: West, Constituency No.: 116, (Area: Vikaspuri East), Corporation: SDMC				Committee: General Body Meeting (GBM), West Ward Committee, Appointments, Promotions, Disciplinary & Allied Matters Committee, Environment Management Services Committee, Sports Promotions & Allied Matters Committee									
	 BJP	2016 C	63.73	15	D	7.92	A	9.89	F	11.47	A	5	B	22.45
<b>Ashish Sood</b>	Age: 49, Edu.: Bachelor of Commerce (Hons.), Profession & Occupation: Director, NCNL Info Media Pvt. Ltd. Zone: West, Constituency No.: 117, (Area: Janak Puri West), Corporation: SDMC				Committee: General Body Meeting (GBM), West Ward Committee, Standing Committee, Appointments, Promotions, Disciplinary & Allied Matters Committee, Works Committee									

MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	B	72.41	 1	A	14.65	A	9.68	E	12.99	A	5	B	23.08
<b>Rajni Mamtani</b>	Age: 54, Edu.: Under HSC, Profession & Occupation: Business Zone: West, Constituency No.: 118, (Area: Janak Puri South), Corporation: SDMC				Committee: General Body Meeting (GBM), West Ward Committee, Assurance Committee, Environment Management Services Committee, Garden Committee, Hindi Committee										
	 INC	2016	D	55.95	56	D	8.63	E	4.78	E	14.73	A	5	D	16.80
<b>Vimla Devi</b>	Age: 47, Edu.: Seventh, Profession & Occupation: Housewife/Business Zone: West, Constituency No.: 120, (Area: Sita Puri), Corporation: SDMC				Committee: General Body Meeting (GBM), West Ward Committee, Environment Management Services Committee										
	 BJP	2016	D	52.98	68	B	11.46	A	8.93	E	12.48	F	-2	D	17.10
<b>Pankaj Kumar Singh</b>	Age: 38, Edu.: B.D.S., Profession & Occupation: Social Service Zone: West, Constituency No.: 121, (Area: Kunwar Singh Nagar), Corporation: SDMC				Committee: General Body Meeting (GBM), West Ward Committee, Standing Committee, Rural Area Committee, Appointments, Promotions, Disciplinary & Allied Matters Committee, Garden Committee										
	 BJP	2016	D	58.92	38	A	13.25	A	8.08	F	9.83	A	5	D	15.77
<b>Shashi Prabha</b>	Age: 46, Edu.: B. Ed., Profession & Occupation: Teacher in Pvt. School Zone: West, Constituency No.: 122, (Area: Hastsal), Corporation: SDMC				Committee: General Body Meeting (GBM), West Ward Committee, Education Committee, Rural Area Committee, Hindi Committee										










MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	C	67.33	4	A	14.38	B	7.02	E	12.86	A	5	B	21.07
<b>Karam Vir Shekhar</b>	Age: 53, Edu.: L.L.B., Profession & Occupation: Assistant Manager in Colombia Junior School Zone: West, Constituency No.: 123, (Area: Vikasपुरी), Corporation: SDMC				Committee: General Body Meeting (GBM), West Ward Committee, Appointments, Promotions, Disciplinary & Allied Matters Committee, Environment Management Services Committee, Law & General Purposes Committee										
	 INC	2016	E	44.28	87	F	3.52	F	2.02	E	12.56	A	5	E	14.18
<b>Anju Gupta</b>	Age: 26, Edu.: B.A. II year, Profession & Occupation: Student Zone: West, Constituency No.: 125, (Area: Mohan Garden), Corporation: SDMC				Committee: General Body Meeting (GBM), West Ward Committee, Garden Committee, Law & General Purposes Committee										
	 BJP	2016	D	51.64	73	B	11.05	F	3.40	F	10.15	A	5	D	17.03
<b>Shivali Sharma</b>	Age: 26, Edu.: B. Ed., Profession & Occupation: Teaching Zone: West, Constituency No.: 127, (Area: Uttam Nagar), Corporation: SDMC				Committee: General Body Meeting (GBM), West Ward Committee, Medical Relief & Public Health Committee, Works Committee, Law & General Purposes Committee, Hindi Committee										
	IND	2016	D	57.65	48	C	9.03	C	6.59	E	11.57	A	5	C	18.45
<b>Deshraj Raghav</b>	Age: 50, Edu.: Matric, Profession & Occupation: Businessman Zone: West, Constituency No.: 128, (Area: Bindapur), Corporation: SDMC				Committee: General Body Meeting (GBM), West Ward Committee										

MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 INC	2016	D	57.19	50	B	11.83	D	5.10	F	9.66	A	5	C	18.60
<b>Tilotma Chaudhary</b>	Age: 54, Edu.: B.A., Profession & Occupation: Teaching (Councillor) Zone: Najafgarh, Constituency No.: 129, (Area: Dabri), Corporation: SDMC				Committee: General Body Meeting (GBM), Najafgarh Ward Committee, Medical Relief & Public Health Committee										
	 INC	2016	C	60.40	31	A	14.49	C	6.91	F	11.16	F	0	C	20.84
<b>Maya Devi</b>	Age: 50, Edu.: SSC, Profession & Occupation: Housewife Zone: Najafgarh, Constituency No.: 130, (Area: Manglapuri), Corporation: SDMC				Committee: General Body Meeting (GBM), Najafgarh Ward Committee, Works Committee, Garden Committee										
	IND	2016	C	63.76	14	B	11.22	A	8.82	E	12.19	A	5	C	19.53
<b>Parveen Rajput</b>	Age: 48, Edu.: Master of Arts in History, Profession & Occupation: Manager Zone: Najafgarh, Constituency No.: 131, (Area: Sagarpur), Corporation: SDMC				Committee: General Body Meeting (GBM), Najafgarh Ward Committee, Standing Committee										
	IND	2016	C	60.08	34	A	12.56	C	6.06	E	13.06	A	5	D	17.40
<b>Usha Gupta</b>	Age: 55, Edu.: Primary Education, Profession & Occupation: MCD Councillor Zone: Najafgarh, Constituency No.: 132, (Area: Sagarpur West), Corporation: SDMC				Committee: General Body Meeting (GBM), Najafgarh Ward Committee, Works Committee, Code of Conduct for Councillors Committee										

MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	IND	2016	D	57.91	47	B	10.86	D	5.31	F	11.23	A	5	C	18.51
<b>Pardeep Kumar</b>	Age: 40, Edu.: B. Ed., Profession & Occupation: Private Teacher & Political Activist Zone: Najafgarh, Constituency No.: 133, (Area: Chhawla), Corporation: SDMC					Committee: General Body Meeting (GBM), Najafgarh Ward Committee, Rural Area Committee, Appointments, Promotions, Disciplinary & Allied Matters Committee									
	IND	2016	D	58.41	43	B	11.83	B	7.76	E	13.47	A	5	E	14.34
<b>Satendra Singh Rana</b>	Age: 43, Edu.: Matriculation, Profession & Occupation: Proprietor & Social Worker Zone: Najafgarh, Constituency No.: 134, (Area: Nangli Sakrawati), Corporation: SDMC					Committee: General Body Meeting (GBM), Najafgarh Ward Committee, Rural Area Committee									
	 BJP	2016	C	61.41	22	B	11.22	B	7.02	E	14.27	A	5	D	16.90
<b>Shashi Tomar</b>	Age: 55, Edu.: J-High School, Profession & Occupation: Housewife Zone: Najafgarh, Constituency No.: 135, (Area: Kakraula), Corporation: SDMC					Committee: General Body Meeting (GBM), Najafgarh Ward Committee, Environment Management Services Committee, Hindi Committee, Municipal Accounts Committee									
	IND	2016	D	53.86	63	C	9.19	F	3.40	E	12.08	A	5	D	17.19
<b>Indu</b>	Age: 34, Edu.: Degree of Master of Arts, Profession & Occupation: Housewife Zone: Najafgarh, Constituency No.: 137, (Area: Roshanpura), Corporation: SDMC					Committee: General Body Meeting (GBM), Najafgarh Ward Committee, Rural Area Committee, Law & General Purposes Committee									

MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 INLD	2016	F	33.21	94	E	7.47	F	0.31	F	4.21	F	-5	C	19.21
<b>Kirshan</b>	Age: 40, Edu.: SSC, Profession & Occupation: Agriculturalist Zone: Najafgarh, Constituency No.: 138, (Area: Najafgarh), Corporation: SDMC				Committee: General Body Meeting (GBM), Najafgarh Ward Committee, Works Committee										
	 INLD	2016	E	47.22	82	E	6.81	F	1.06	F	9.47	A	5	C	18.88
<b>Neelam</b>	Age: 33, Edu.: M.A. (English), Profession & Occupation: Housewife Zone: Najafgarh, Constituency No.: 139, (Area: Dichaon Kalan), Corporation: SDMC				Committee: General Body Meeting (GBM), Najafgarh Ward Committee, Rural Area Committee, Works Committee, Sports Promotions & Allied Matters Committee										
	 BJP	2016	D	55.11	60	E	7.00	F	1.91	E	13.64	A	5	C	20.56
<b>Rajkumari</b>	Age: 39, Edu.: Not Given, Profession & Occupation: Not Given Zone: Najafgarh, Constituency No.: 140, (Area: Khera), Corporation: SDMC				Committee: General Body Meeting (GBM), Najafgarh Ward Committee, Garden Committee, Rural Area Committee										
	 INC	2016	C	60.25	32	B	11.55	F	2.65	E	13.17	A	5	C	20.88
<b>Parveen Rana</b>	Age: 49, Edu.: Graduate, Profession & Occupation: Business Zone: Najafgarh, Constituency No.: 141, (Area: Bijwasan), Corporation: SDMC				Committee: General Body Meeting (GBM), Najafgarh Ward Committee, Assurance Committee, Appointments, Promotions, Disciplinary & Allied Matters Committee, Sports Promotions & Allied Matters Committee										


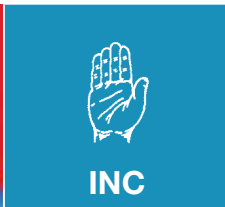







MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	IND	2016	E	44.34	86	E	6.50	F	1.06	F	9.37	F	0	B	21.41
<b>Poonam Bhardwaj</b>	Age: 34, Edu.: Matriculation, Profession & Occupation: Housewife & Social Worker Zone: Najafgarh, Constituency No.: 142, (Area: Raj Nagar), Corporation: SDMC					Committee: General Body Meeting (GBM), Najafgarh Ward Committee, Law & General Purposes Committee									
	 BJP	2016	D	50.97	76	E	7.31	F	2.23	F	10.03	A	5	C	20.41
<b>Jai Prakash</b>	Age: 49, Edu.: Eighth, Profession & Occupation: Resigned from the post of Safai Karamchari in MCD Zone: Najafgarh, Constituency No.: 143, (Area: Kapashera), Corporation: SDMC					Committee: General Body Meeting (GBM), Najafgarh Ward Committee, Medical Relief & Public Health Committee, Rural Area Committee, Sports Promotions & Allied Matters Committee									
	IND	2016	D	59.05	37	B	10.81	D	5.31	E	12.18	A	5	C	18.76
<b>Krishan Kumar Sehrawat</b>	Age: 48, Edu.: B.A., Profession & Occupation: Businessman Zone: Najafgarh, Constituency No.: 144, (Area: Mahipalpur), Corporation: SDMC					Committee: General Body Meeting (GBM), Najafgarh Ward Committee, Rural Area Committee, Assurance Committee									
	IND	2016	E	49.85	79	D	7.97	F	1.38	F	9.20	A	5	C	19.30
<b>Seema Pandit</b>	Age: 45, Edu.: Bachelor of Arts, Profession & Occupation: Business (Design work) Zone: Najafgarh, Constituency No.: 145, (Area: Palam), Corporation: SDMC					Committee: General Body Meeting (GBM), Najafgarh Ward Committee, Medical Relief & Public Health Committee									



MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	C	61.19	25	D	7.89	A	9.36	E	11.64	A	5	C	20.30
<b>Kuldeep Solanki</b>	Age: 50, Edu.: SSC, Profession & Occupation: Self Employed Zone: Najafgarh, Constituency No.: 146, (Area: Sadh Nagar), Corporation: SDMC				Committee: General Body Meeting (GBM), Najafgarh Ward Committee, Municipal Accounts Committee										
	 BSP	2016	D	58.34	44	C	10.14	F	3.40	E	12.96	A	5	C	19.84
<b>Sudesh Wati</b>	Age: 46, Edu.: Intermediate Education, Profession & Occupation: Social Worker Zone: Najafgarh, Constituency No.: 147, (Area: Mahavir Enclave), Corporation: SDMC				Committee: General Body Meeting (GBM), Najafgarh Ward Committee, Law & General Purposes Committee, Sports Promotions & Allied Matters Committee										
	 BJP	2016	C	61.95	20	A	13.97	A	9.04	E	11.88	F	0	C	20.06
<b>Pawan Singh Rathee</b>	Age: 40, Edu.: L.L.B., Profession & Occupation: Advocate Zone: Najafgarh, Constituency No.: 148, (Area: Madhu Vihar), Corporation: SDMC				Committee: General Body Meeting (GBM), Najafgarh Ward Committee, Medical Relief & Public Health Committee, Municipal Accounts Committee										
	 BJP	2016	C	69.46	 2	A	13.93	A	8.61	E	12.67	A	5	B	22.25
<b>Simmi Jain</b>	Age: 61, Edu.: M. Sc. (Chemistry), Profession & Occupation: Profession Zone: Central, Constituency No.: 153, (Area: Darya Ganj), Corporation: SDMC				Committee: General Body Meeting (GBM), Central Ward Committee, Medical Relief & Public Health Committee, Garden Committee, Law & General Purposes Committee, Hindi Committee, Municipal Accounts Committee										



MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 INC	2016	C	63.62	16	C	9.42	A	9.78	E	12.38	A	5	C	20.04
<b>Farhad Suri</b>	Age: 59, Edu.: Graduation (B. Com Hons.), Profession & Occupation: Self Employed Zone: Central, Constituency No.: 154, (Area: Nizamuddin), Corporation: SDMC					Committee: General Body Meeting (GBM), Central Ward Committee, Standing Committee, Appointments, Promotions, Disciplinary & Allied Matters Committee, Works Committee, High Powered Property Taxes Committee									
	 INC	2016	D	56.40	53	C	9.81	D	5.53	F	9.80	A	5	C	19.26
<b>Kavita Malhotra</b>	Age: 48, Edu.: Higher Secondary, Profession & Occupation: Business Zone: Central, Constituency No.: 155, (Area: Lajpat Nagar), Corporation: SDMC					Committee: General Body Meeting (GBM), Central Ward Committee, Medical Relief & Public Health Committee, Works Committee, Code of Conduct for Councillors Committee									
	 INC	2016	C	63.04	18	A	13.26	C	6.27	E	12.74	C	3	C	20.77
<b>Darshna</b>	Age: 50, Edu.: B. Ed., Profession & Occupation: Councillor Zone: Central, Constituency No.: 156, (Area: Bhogal), Corporation: SDMC					Committee: General Body Meeting (GBM), Central Ward Committee, Appointments, Promotions, Disciplinary & Allied Matters Committee, Works Committee									
	 INC	2016	D	56.05	55	D	8.27	D	5.95	E	11.92	A	5	D	17.92
<b>Ravi Kalsi</b>	Age: 70, Edu.: Matric, Profession & Occupation: Business Zone: Central, Constituency No.: 157, (Area: Kasturba Nagar), Corporation: SDMC					Committee: General Body Meeting (GBM), Central Ward Committee, Medical Relief & Public Health Committee, Garden Committee, Law & General Purposes Committee									

MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE	
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30
	IND	2016 D	56.12	54	E	7.05	E	4.36	E	13.83	A	5	C	18.88
<b>Kusum Lata</b>	Age: 45, Edu.: B.A. Part - 1, Profession & Occupation: Housewife Zone: Central, Constituency No.: 158, (Area: Kotla Mubarakpur), Corporation: SDMC				Committee: General Body Meeting (GBM), Central Ward Committee, Medical Relief & Public Health Committee, Code of Conduct for Councillors Committee, Hindi Committee									
	 INC	2016 D	58.79	40	D	8.67	D	5.10	E	14.68	A	5	C	18.35
<b>Abhishek Dutt</b>	Age: 36, Edu.: Post Graduate Degree in Executive M.B.A. (Marketing Management), Profession & Occupation: Business Zone: Central, Constituency No.: 159, (Area: Andrews Ganj), Corporation: SDMC				Committee: General Body Meeting (GBM), Central Ward Committee, Appointments, Promotions, Disciplinary & Allied Matters Committee									
	 BJP	2016 C	64.28	12	B	11.60	A	9.36	E	12.25	A	5	C	19.07
<b>Savita Gupta</b>	Age: 56, Edu.: Bachelor of Education, Profession & Occupation: Housewife Zone: Central, Constituency No.: 160, (Area: Amar Colony), Corporation: SDMC				Committee: General Body Meeting (GBM), Central Ward Committee, Standing Committee, High Powered Property Taxes Committee, Code of Conduct for Councillors Committee									
	 BJP	2016 E	44.65	85	F	2.70	F	0.95	F	9.86	A	5	C	19.14
<b>Satish Upadhyay</b>	Age: 54, Edu.: B.A., Profession & Occupation: Business Zone: South, Constituency No.: 161, (Area: Malviya Nagar), Corporation: SDMC				Committee: General Body Meeting (GBM), South Ward Committee									








MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 INC	2016	E	40.51	91	F	3.42	F	0.31	F	6.06	A	5	C	18.72
<b>Nutan Kochar</b>	Age: 48, Edu.: Senior Secondary, Profession & Occupation: Housewife Zone: South, Constituency No.: 162, (Area: Village Hauz Rani), Corporation: SDMC				Committee: General Body Meeting (GBM), South Ward Committee, Assurance Committee										
	 BJP	2016	D	55.69	57	C	10.27	F	3.08	F	10.42	A	5	C	19.91
<b>Shailender Singh</b>	Age: 42, Edu.: Graduate, Hotel Management, Profession & Occupation: Municipal Councillor Zone: South, Constituency No.: 163, (Area: Safdarjung Enclave), Corporation: SDMC				Committee: General Body Meeting (GBM), South Ward Committee, Appointments, Promotions, Disciplinary & Allied Matters Committee, High Powered Property Taxes Committee, Code of Conduct for Councillors Committee										
	 BJP	2016	E	39.27	92	E	6.96	F	0	F	0	A	5	C	20.32
<b>Ankita Saini</b>	Age: 26, Edu.: Diploma in International Business Marketing, Profession & Occupation: Social Service Zone: South, Constituency No.: 164, (Area: Hauz Khas), Corporation: SDMC				Committee: General Body Meeting (GBM), South Ward Committee, Works Committee, Law & General Purposes Committee										
	 BJP	2016	C	67.86	 3	B	11.36	A	10.00	E	11.91	A	5	B	22.58
<b>Radhey Shyam Sharma</b>	Age: 67, Edu.: Matriculation, 3 Year Diploma in Civil & Rural Engineering, Profession & Occupation: Business: Managing Director - Private Ltd. Company Zone: South, Constituency No.: 165, (Area: Vasant Vihar), Corporation: SDMC				Committee: General Body Meeting (GBM), South Ward Committee, Standing Committee, Municipal Accounts Committee										

MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 INC	2016	C	65.87	6	A	14.06	A	8.19	E	11.78	A	5	C	19.84
<b>Dharmvir Singh</b>	Age: 42, Edu.: SSC, Profession & Occupation: Business & Political Activist Zone: South, Constituency No.: 167, (Area: R.K Puram), Corporation: SDMC				Committee: General Body Meeting (GBM), South Ward Committee, Environment Management Services Committee, Assurance Committee, Medical Relief & Public Health Committee										
	 INC	2016	D	53.29	66	D	8.74	F	2.44	F	11.45	A	5	C	18.66
<b>Anita</b>	Age: 39, Edu.: SSC, Profession & Occupation: Housewife Zone: South, Constituency No.: 169, (Area: Lado Sarai), Corporation: SDMC				Committee: General Body Meeting (GBM), South Ward Committee, Garden Committee, Hindi Committee, Municipal Accounts Committee										
	 NCP	2016	C	66.24	5	A	13.40	A	8.40	E	12.93	A	5	C	19.50
<b>Pushpa Singh</b>	Age: 47, Edu.: Senior Secondary, Profession & Occupation: Housewife Zone: South, Constituency No.: 170, (Area: Mehrauli), Corporation: SDMC				Committee: General Body Meeting (GBM), South Ward Committee, Standing Committee, High Powered Property Taxes Committee										
	 INC	2016	E	49.67	80	D	8.68	F	2.12	F	9.13	A	5	C	19.73
<b>Omwati</b>	Age: 51, Edu.: Illtrate, Profession & Occupation: Housewise Zone: South, Constituency No.: 171, (Area: Vasant Kunj), Corporation: SDMC				Committee: General Body Meeting (GBM), South Ward Committee, Medical Relief & Public Health Committee, Hindi Committee										


MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	D	55.68	58	C	9.07	E	4.78	F	9.49	A	5	B	21.35
<b>Kusum Khatri</b>	Age: 47, Edu.: B. Com. 1 <sup>st</sup> Year, Profession & Occupation: Business Zone: South, Constituency No.: 172, (Area: Kishan Garh), Corporation: SDMC				Committee: General Body Meeting (GBM), South Ward Committee, Education Committee, Rural Area Committee, Law & General Purposes Committee, High Powered Property Taxes Committee										
	 BJP	2016	C	61.22	24	A	13.80	F	3.40	E	11.89	A	5	C	20.13
<b>Ram Pal</b>	Age: 56, Edu.: B.A., Profession & Occupation: Self Employed (Rental Income) Zone: South, Constituency No.: 173, (Area: Said UI Ajaib), Corporation: SDMC				Committee: General Body Meeting (GBM), South Ward Committee, Rural Area Committee, Hindi Committee										
	 RLD	2016	C	60.52	30	A	13.49	C	6.48	F	10.01	A	5	C	18.54
<b>Anita Tyagi</b>	Age: 46, Edu.: B.A., Profession & Occupation: Housewife/Social Worker Zone: South, Constituency No.: 174, (Area: Chhatarpur), Corporation: SDMC				Committee: General Body Meeting (GBM), South Ward Committee, Medical Relief & Public Health Committee, Rural Area Committee, Appointments, Promotions, Disciplinary & Allied Matters Committee, Garden Committee										
	 BJP	2016	D	58.69	42	A	13.18	E	4.57	E	12.23	A	5	C	18.71
<b>Gyasi</b>	Age: 71, Edu.: Third, Profession & Occupation: Self Employed Zone: South, Constituency No.: 175, (Area: Aya Nagar), Corporation: SDMC				Committee: General Body Meeting (GBM), South Ward Committee, Medical Relief & Public Health Committee, Rural Area Committee, High Powered Property Taxes Committee										





MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	E	43.71	88	F	5.03	F	0.74	F	5.85	A	5	C	20.09
<b>Sarita Choudhary</b>	Age: 42, Edu.: B. Ed., Profession & Occupation: Business Zone: South, Constituency No.: 177, (Area: Sangam Vihar), Corporation: SDMC				Committee: General Body Meeting (GBM), South Ward Committee, Appointments, Promotions, Disciplinary & Allied Matters Committee, Sports Promotions & Allied Matters Committee										
	 INC	2016	D	53.66	64	D	8.75	F	3.40	F	10.47	A	5	C	20.03
<b>Satish Gupta</b>	Age: 57, Edu.: Studied upto 10 <sup>th</sup> Std., Profession & Occupation: Prop. Gupta Kerosene Oil Depot/Consultant Zone: South, Constituency No.: 178, (Area: Deoli), Corporation: SDMC				Committee: General Body Meeting (GBM), South Ward Committee, Rural Area Committee, Appointments, Promotions, Disciplinary & Allied Matters Committee, Municipal Accounts Committee										
	IND	2016	D	54.33	62	C	9.47	F	2.23	F	11.43	A	5	C	20.20
<b>Sarita</b>	Age: 33, Edu.: Eighth, Profession & Occupation: Housewife Zone: South, Constituency No.: 179, (Area: Tigri), Corporation: SDMC				Committee: General Body Meeting (GBM), South Ward Committee										
	 INC	2016	D	52.45	70	E	7.17	F	2.65	F	10.34	A	5	C	20.28
<b>Anju Sehwal</b>	Age: 39, Edu.: B. Ed., Profession & Occupation: Teacher Zone: South, Constituency No.: 180, (Area: Dakshin Puri Extension), Corporation: SDMC				Committee: General Body Meeting (GBM), South Ward Committee, Works Committee, Hindi Committee, High Powered Property Taxes Committee										









MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	D	59.11	36	A	12.42	A	9.25	E	12.03	F	-2	C	20.41
<b>Satender Prakash</b>	Age: 49, Edu.: HSC, Profession & Occupation: Investment Zone: South, Constituency No.: 181, (Area: Khanpur), Corporation: SDMC				Committee: General Body Meeting (GBM), South Ward Committee, Standing Committee, Assurance Committee, Hindi Committee										
	 BJP	2016	E	46.18	83	D	7.87	F	0.74	F	6.09	A	5	C	19.48
<b>Khushi Ram Chunar</b>	Age: 42, Edu.: B.A., Profession & Occupation: Property Consultant Zone: South, Constituency No.: 182, (Area: Ambedkar Nagar), Corporation: SDMC				Committee: General Body Meeting (GBM), South Ward Committee, Appointments, Promotions, Disciplinary & Allied Matters Committee										
	 BSP	2016	C	62.29	19	A	12.13	D	5.63	E	12.57	A	5	C	20.95
<b>Sarita</b>	Age: 32, Edu.: Eighth, Profession & Occupation: Housewife Zone: South, Constituency No.: 183, (Area: Madangir), Corporation: SDMC				Committee: General Body Meeting (GBM), South Ward Committee, Environment Management Services Committee, Law & General Purposes Committee, Sports Promotions & Allied Matters Committee										
	 BJP	2016	C	65.67	7	B	11.68	B	7.02	E	13.35	A	5	B	21.62
<b>M. Nagarajan</b>	Age: 51, Edu.: Till 10 <sup>th</sup> , Profession & Occupation: Consultant (Const.) Zone: South, Constituency No.: 184, (Area: Pushp Vihar), Corporation: SDMC				Committee: General Body Meeting (GBM), South Ward Committee, Medical Relief & Public Health Committee, Appointments, Promotions, Disciplinary & Allied Matters Committee, Environment Management Services Committee, Sports Promotions & Allied Matters Committee, High Powered Property Taxes Committee										

MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 NCP	2016	D	58.20	45	C	9.52	F	3.19	E	14.73	A	5	C	18.76
<b>Babli</b>	Age: 37, Edu.: SSC, Profession & Occupation: Housewife Zone: Central, Constituency No.: 185, (Area: Tughlakabad Extension), Corporation: SDMC				Committee: General Body Meeting (GBM), Central Ward Committee, Works Committee, Sports Promotions & Allied Matters Committee										
	 BJP	2016	C	63.94	13	B	11.75	D	5.74	E	14.50	A	5	C	20.95
<b>Kali Charan Sharma</b>	Age: 60, Edu.: HSC, Profession & Occupation: Business as Screen Printing Zone: Central, Constituency No.: 186, (Area: Sangam Vihar West), Corporation: SDMC				Committee: General Body Meeting (GBM), Central Ward Committee, Medical Relief & Public Health Committee, Assurance Committee, Environment Management Services Committee										
	IND	2016	C	60.14	33	A	12.44	B	7.76	E	13.82	F	0	B	21.12
<b>Kalpana Jha</b>	Age: 44, Edu.: Ninth, Profession & Occupation: Social Worker Zone: Central, Constituency No.: 187, (Area: Sangam Vihar Central), Corporation: SDMC				Committee: General Body Meeting (GBM), Central Ward Committee, Environment Management Services Committee, Hindi Committee										
	 BJP	2016	D	58.12	46	A	12.05	F	2.87	F	10.42	A	5	C	20.78
<b>Neeraj Gupta</b>	Age: 44, Edu.: SSC, Profession & Occupation: Property Dealer Zone: Central, Constituency No.: 188, (Area: Sangam Vihar East), Corporation: SDMC				Committee: General Body Meeting (GBM), Central Ward Committee, Works Committee, Law & General Purposes Committee, Sports Promotions & Allied Matters Committee, Code of Conduct for Councillors Committee										









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					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	D	53.25	67	B	10.87	F	1.06	F	10.04	A	5	C	20.27
<b>Sunita</b>	Age: 43, Edu.: Ninth, Profession & Occupation: Self Employed Zone: South, Constituency No.: 189, (Area: Chirag Delhi), Corporation: SDMC				Committee: General Body Meeting (GBM), South Ward Committee, Appointments, Promotions, Disciplinary & Allied Matters Committee, Environment Management Services Committee, Law & General Purposes Committee, High Powered Property Taxes Committee										
	 INC	2016	C	61.34	23	B	11.15	C	6.59	E	12.77	A	5	C	19.84
<b>Virender Kasana</b>	Age: 47, Edu.: B.A., L.L.B., Profession & Occupation: Advocate Zone: Central, Constituency No.: 190, (Area: Chitranjan Park), Corporation: SDMC				Committee: General Body Meeting (GBM), Central Ward Committee, Appointments, Promotions, Disciplinary & Allied Matters Committee, Works Committee, Law & General Purposes Committee, High Powered Property Taxes Committee										
	 BJP	2016	D	51.91	72	C	10.21	F	1.70	F	8.56	A	5	C	19.44
<b>Meenu</b>	Age: 31, Edu.: B.A., Profession & Occupation: Housewife Zone: South, Constituency No.: 191, (Area: Shahpur Jat), Corporation: SDMC				Committee: General Body Meeting (GBM), South Ward Committee, Works Committee, Garden Committee, Law & General Purposes Committee										
	 BJP	2016	D	53.42	65	C	9.27	F	3.19	E	12.55	A	5	C	18.41
<b>Kishan Chand Taneja</b>	Age: 69, Edu.: Middle School, Profession & Occupation: Business Zone: Central, Constituency No.: 192, (Area: Greater Kailash-I), Corporation: SDMC				Committee: General Body Meeting (GBM), Central Ward Committee, Works Committee, High Powered Property Taxes Committee										

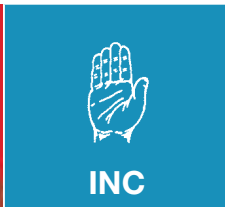

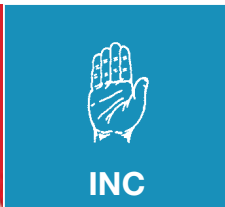



MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 INC	2016	D	51.06	75	C	10.37	E	4.78	F	11.39	F	-2	C	19.53
<b>Indu</b>	Age: 41, Edu.: B. Ed., Profession & Occupation: Tutions Zone: Central, Constituency No.: 193, (Area: Srinivas Puri), Corporation: SDMC				Committee: General Body Meeting (GBM), Central Ward Committee, Education Committee, Medical Relief & Public Health Committee, Code of Conduct for Councillors Committee										
	 BJP	2016	C	61.48	21	A	12.34	B	7.65	E	12.29	A	5	C	18.20
<b>Urmila</b>	Age: 57, Edu.: Eleventh, Profession & Occupation: Housewife Zone: Central, Constituency No.: 194, (Area: East of Kailash), Corporation: SDMC				Committee: General Body Meeting (GBM), Central Ward Committee, Works Committee, Garden Committee, Hindi Committee, High Powered Property Taxes Committee										
	 JD (United)	2016	D	52.71	69	E	5.62	F	1.38	E	13.67	A	5	C	20.04
<b>Chander Prakash</b>	Age: 38, Edu.: B.A., Pursuing M.A., Profession & Occupation: Director in R. B. Capital Services Pvt. Ltd., Rental Business Zone: Central, Constituency No.: 195, (Area: Govind Puri), Corporation: SDMC				Committee: General Body Meeting (GBM), Central Ward Committee, Law & General Purposes Committee, Sports Promotions & Allied Matters Committee										
	 INC	2016	D	56.44	52	D	7.97	E	4.04	E	12.68	A	5	C	19.75
<b>Narinder Kaur Captain</b>	Age: 43, Edu.: Under Graduate, Profession & Occupation: Not Given Zone: Central, Constituency No.: 196, (Area: Kalkaji), Corporation: SDMC				Committee: General Body Meeting (GBM), Central Ward Committee, Garden Committee, Law & General Purposes Committee										

MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	D	50.53	77	C	9.62	E	4.25	E	14.85	F	-2	D	17.81
<b>Chote Ram</b>	Age: 55, Edu.: Eighth, Profession & Occupation: Building Material Supplier Zone: Central, Constituency No.: 197, (Area: Tughlakabad), Corporation: SDMC				Committee: General Body Meeting (GBM), Central Ward Committee, Appointments, Promotions, Disciplinary & Allied Matters Committee, Environment Management Services Committee, Sports Promotions & Allied Matters Committee										
	 BJP	2016	E	48.87	81	D	8.05	F	1.70	F	10.71	A	5	D	17.40
<b>Rekha</b>	Age: 37, Edu.: Illiterate, Profession & Occupation: Fabricator Zone: Central, Constituency No.: 198, (Area: Pul Pehlad), Corporation: SDMC				Committee: General Body Meeting (GBM), Central Ward Committee, Rural Area Committee, Garden Committee										
	 NCP	2016	D	57.41	49	B	10.60	C	6.59	F	10.40	A	5	F	18.82
<b>Jivan Lal</b>	Age: 50, Edu.: PG Diploma in Hindi Journalism, Diploma in Acting 1 Year, Profession & Occupation: Not Given Zone: Central, Constituency No.: 200, (Area: Harkesh Nagar), Corporation: SDMC				Committee: General Body Meeting (GBM), Central Ward Committee, Environment Management Services Committee, Sports Promotions & Allied Matters Committee										
	 NCP	2016	E	46.00	84	E	7.28	F	1.38	F	6.09	A	5	F	20.24
<b>Sikha Shah</b>	Age: 39, Edu.: Uneducated, Profession & Occupation: Self Employed Zone: Central, Constituency No.: 201, (Area: Jaitpur), Corporation: SDMC				Committee: General Body Meeting (GBM), Central Ward Committee, Rural Area Committee										

MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 NCP	2016	C	63.16	17	C	10.42	A	8.51	E	13.65	A	5	F	19.58
<b>Dharamvir Awana</b>	Age: 48, Edu.: Ninth, Profession & Occupation: Social Worker & Property Dealing Zone: Central, Constituency No.: 202, (Area: Meetha Pur), Corporation: SDMC				Committee: General Body Meeting (GBM), Central Ward Committee, Standing Committee, Rural Area Committee, Environment Management Services Committee, Hindi Committee, High Powered Property Taxes Committee, Code of Conduct for Councillors Committee										
	IND	2016	D	55.07	61	B	11.00	E	4.36	F	10.94	A	5	F	16.77
<b>Phool Kali</b>	Age: 52, Edu.: B. Ed., Profession & Occupation: Service Zone: Central, Constituency No.: 203, (Area: Badarpur), Corporation: SDMC				Committee: General Body Meeting (GBM), Central Ward Committee, Rural Area Committee										
	 NCP	2016	D	52.11	71	E	6.48	F	2.44	E	13.22	A	5	C	18.96
<b>Timshi Kasana</b>	Age: 32, Edu.: M.A. English, Pursuing B. Ed., Profession & Occupation: Social Worker Zone: Central, Constituency No.: 204, (Area: Molarband), Corporation: SDMC				Committee: General Body Meeting (GBM), Central Ward Committee, Rural Area Committee, Environment Management Services Committee, Medical Relief & Public Health Committee										
	 INC	2016	C	60.83	28	B	11.44	B	7.55	E	15.72	F	0	C	19.13
<b>Shoeb Danish</b>	Age: 51, Edu.: B.A., Profession & Occupation: Politician Zone: Central, Constituency No.: 205, (Area: Zakir Nagar), Corporation: SDMC				Committee: General Body Meeting (GBM), Central Ward Committee, Medical Relief & Public Health Committee, Environment Management Services Committee										



MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 INC	2016	D	58.92	39	C	10.27	E	4.57	E	12.37	A	5	C	19.72
<b>Ishrat Begum</b>	Age: 46, Edu.: HSC, Profession & Occupation: Housewife Zone: Central, Constituency No.: 206, (Area: Okhla), Corporation: SDMC				Committee: General Body Meeting (GBM), Central Ward Committee, Garden Committee, Sports Promotions & Allied Matters Committee										
	 BSP	2016	C	60.93	26	A	13.01	F	2.87	E	13.07	A	5	C	19.98
<b>Bir Singh</b>	Age: 56, Edu.: SSC, ITI, Profession & Occupation: Business Zone: Central, Constituency No.: 207, (Area: Madanpur Khadar), Corporation: SDMC				Committee: General Body Meeting (GBM), Central Ward Committee, Rural Area Committee, Works Committee, Garden Committee, Law & General Purposes Committee, Code of Conduct for Councillors Committee										
	 INC	2016	F	34.34	93	F	3.77	F	0	F	0	A	5	C	18.58
<b>Neetu</b>	Age: 30, Edu.: B. Com., Profession & Occupation: Not Given Zone: Central, Constituency No.: 208, (Area: Sarita Vihar), Corporation: SDMC				Committee: General Body Meeting (GBM), Central Ward Committee, Garden Committee										











MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 INC	2016	E	49.47	48	D	7.68	F	1.83	E	11.71	A	5	D	17.26
<b>Gurmeet Kaur</b>	Age: 38, Edu.: Not Given, Profession & Occupation: Not Given Zone: Shahdara South, Constituency No.: 209, (Area: Mayur Vihar Ph-I), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara South Ward Committee, Assurance Committee, Garden Committee										
	 INC	2016	D	51.74	42	E	7.00	F	1.33	E	14.26	A	5	D	17.15
<b>Anjana</b>	Age: 36, Edu.: B.A., Profession & Occupation: Not Given Zone: Shahdara South, Constituency No.: 210, (Area: Dallupura), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara South Ward Committee, Environment Management Services Committee, Code of Conduct for Councillors Committee										
	IND	2016	F	21.55	61	F	3.48	F	0	F	0	F	-5	D	17.07
<b>Kamal</b>	Age: 42, Edu.: Not Given, Profession & Occupation: Not Given Zone: Shahdara South, Constituency No.: 211, (Area: Trilokpur), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara South Ward Committee, Garden Committee, Hindi Committee, Code of Conduct for Councillors Committee										
	 BJP	2016	D	56.03	31	B	11.02	D	5.00	E	12.57	A	5	C	18.43
<b>Niki Singh</b>	Age: 40, Edu.: Not Given, Profession & Occupation: Not Given Zone: Shahdara South, Constituency No.: 212, (Area: New Ashok Nagar), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara South Ward Committee, Standing Committee										








MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	D	51.13	45	B	11.13	E	4.66	F	9.78	A	5	C	18.57
<b>Raj Kumar Dhillo</b>	Age: 51, Edu.: Graduate, Profession & Occupation: Not Given Zone: Shahdara South, Constituency No.: 213, (Area: Kalyan Puri), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara South Ward Committee, Education Committee, Environment Management Services Committee, Sports Promotions & Allied Matters Committee										
	 BSP	2016	E	47.11	53	F	3.49	E	4.16	E	14.64	A	5	D	17.82
<b>Priyanka Gautam</b>	Age: 30, Edu.: Bachelor of Law (L.L.B.), Profession & Occupation: Advocate Zone: Shahdara South, Constituency No.: 215, (Area: Kondli), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara South Ward Committee, Environment Management Services Committee, Law & General Purposes Committee, Sports Promotions & Allied Matters Committee										
	 INC	2016	C	61.16	15	B	11.51	A	9.50	E	12.66	C	3	D	17.50
<b>Rajiv Kumar</b>	Age: 41, Edu.: HSC, Profession & Occupation: Self Employed Zone: Shahdara South, Constituency No.: 216, (Area: Gharoli), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara South Ward Committee, Medical Relief & Public Health Committee, Garden Committee, Law & General Purposes Committee, Sports Promotions & Allied Matters Committee										
	 BJP	2016	D	55.55	33	A	13.44	F	3.50	E	13.53	A	5	D	17.08
<b>Sarala Chaudhari</b>	Age: 51, Edu.: Literate, Profession & Occupation: Housewife Zone: Shahdara South, Constituency No.: 217, (Area: Vinod Nagar), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara South Ward Committee, Assurance Committee, Environment Management Services Committee, Hindi Committee, Code of Conduct for Councillors Committee										












MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	D	54.06	38	C	10.41	F	3.00	E	11.66	A	5	D	17.98
<b>Sudeshana</b>	Age: 50, Edu.: Literate, Profession & Occupation: Housewife Zone: Shahdara South, Constituency No.: 218, (Area: Mandawali), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara South Ward Committee										
	 BJP	2016	F	33.80	59	C	9.17	F	0	F	0	F	0	C	18.63
<b>Devendra Kumar</b>	Age: 43, Edu.: SSC, Profession & Occupation: Business (Milk Saller) Zone: Shahdara South, Constituency No.: 219, (Area: Mayur Vihar Ph-II), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara South Ward Committee, Law & General Purposes Committee, Sports Promotions & Allied Matters Committee, Appointments Promotions, Disciplinary & Allied Matters										
	 BJP	2016	E	49.55	47	C	9.94	E	4.50	E	14.92	F	-5	C	18.18
<b>Sandhya Verma</b>	Age: 47, Edu.: SSC, Profession & Occupation: Social Worker/House Maker Zone: Shahdara South, Constituency No.: 220, (Area: Patparganj), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara South Ward Committee										
	 BJP	2016	E	49.26	49	D	8.56	D	5.33	E	11.66	F	-2	C	18.71
<b>B. B. Tyagi</b>	Age: 57, Edu.: B. Tech., Profession & Occupation: Engineer, Farmer & Social Worker Zone: Shahdara South, Constituency No.: 221, (Area: Kishan Kunj), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara South Ward Committee, Standing Committee, High Powered Property Taxes Committee, Municipal Accounts Committee										


MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	D	55.74	32	B	10.89	F	3.50	F	10.65	A	5	C	20.70
<b>Asha Singh</b>	Age: 59, Edu.: Master Arts (M.A.), Profession & Occupation: Housewife Zone: Shahdara South, Constituency No.: 222, (Area: Laxmi Nagar), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara South Ward Committee, Assurance Committee, Hindi Committee, Sports Promotions & Allied Matters Committee										
	 BJP	2016	D	57.25	30	C	9.78	F	3.16	E	12.87	A	5	B	21.44
<b>Sushil Upadhyay</b>	Age: 43, Edu.: SSC, Profession & Occupation: News Paper Distribution Agency Zone: Shahdara South, Constituency No.: 223, (Area: Shakarpur), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara South Ward Committee, Environment Management Services Committee, Garden Committee										
	 BJP	2016	C	65.50	4	B	11.24	A	9.83	E	11.92	C	3	B	23.52
<b>Lata Gupta</b>	Age: 41, Edu.: L.L.B., Profession & Occupation: Legal Consultancy Business Zone: Shahdara South, Constituency No.: 224, (Area: Pandav Nagar), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara South Ward Committee, Standing Committee, High Powered Property Taxes Committee, Municipal Accounts Committee										
	 BJP	2016	C	63.92	8	A	14.30	B	7.16	F	11.33	A	5	C	19.13
<b>Mahindra Kumar</b>	Age: 58, Edu.: Bachelor of Law, Profession & Occupation: Business Zone: Shahdara South, Constituency No.: 225, (Area: Anand Vihar), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara South Ward Committee, Hindi Committee, High Powered Property Taxes Committee										









MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE			
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30		
	 INC	2016	C	66.12		3	A	14.26	A	9.16	E	12.99	A	5	C	18.71
<b>Ratan Singh</b>	Age: 58, Edu.: Ninth, Profession & Occupation: Business Zone: Shahdara South, Constituency No.: 226, (Area: Vishwas Nagar), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara South Ward Committee, Works Committee, Garden Committee, Code of Conduct for Councillors Committee											
	 INC	2016	C	64.48		6	A	12.13	A	9.00	E	13.07	A	5	C	19.29
<b>Geeta Sharma</b>	Age: 45, Edu.: HSC, Profession & Occupation: Tution & Rental Income Zone: Shahdara South, Constituency No.: 227, (Area: I.P. Extension), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara South Ward Committee, Appointments Promotions, Disciplinary & Allied Matters Committee, Medical Relief & Public Health Committee, High Powered Property Taxes Committee											
	 INC	2016	E	47.64		50	E	6.74	F	1.50	F	8.09	A	5	C	20.32
<b>Gurcharan Singh</b>	Age: 51, Edu.: Under Matriculation, Profession & Occupation: Business Zone: Shahdara South, Constituency No.: 228, (Area: Preet Vihar), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara South Ward Committee, Education Committee, Appointments Promotions, Disciplinary & Allied Matters Committee, Hindi Committee, Sports Promotions & Allied Matters Committee, Municipal Accounts Committee											
	 BJP	2016	C	64.99		5	A	14.15	A	9.33	E	12.57	A	5	D	16.93
<b>Kalpana Devi Jain</b>	Age: 59, Edu.: Higher Secondary, Profession & Occupation: Housewife Zone: Shahdara South, Constituency No.: 229, (Area: Krishna Nagar), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara South Ward Committee, Works Committee, Environment Management Services Committee, Law & General Purposes Committee											

MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	IND	2016	E	47.59	51	C	10.12	F	2.16	E	12.33	F	0	D	17.99
<b>Bansi Lal</b>	Age: 61, Edu.: Seventh, Profession & Occupation: Job Work of Manufacturing Utensils Zone: Shahdara South, Constituency No.: 230, (Area: Geeta Colony), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara South Ward Committee, Environment Management Services Committee, Garden Committee, Code of Conduct for Councillors Committee										
	 INC	2016	D	59.44	20	D	8.39	A	8.16	E	13.38	A	5	D	17.51
<b>Ishrat Jahan</b>	Age: 34, Edu.: Bachelor of Law (L.L.B.), Profession & Occupation: Advocate Zone: Shahdara South, Constituency No.: 231, (Area: Ghondli), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara South Ward Committee, Appointments Promotions, Disciplinary & Allied Matters Committee, Works Committee, Law & General Purposes Committee										
	 BJP	2016	D	58.28	26	C	9.92	C	6.00	E	11.87	A	5	C	18.49
<b>Jai Gopal</b>	Age: 60, Edu.: B. Com. (II <sup>nd</sup> Year), Profession & Occupation: Tailors (Service sector) Zone: Shahdara South, Constituency No.: 232, (Area: Anarkali), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara South Ward Committee, Appointments Promotions, Disciplinary & Allied Matters Committee, Medical Relief & Public Health Committee, Garden Committee, Law & General Purposes Committee, High Powered Property Taxes Committee										
	 INC	2016	D	57.66	28	D	8.19	E	3.83	E	14.91	A	5	C	20.73
<b>Tulshi</b>	Age: 35, Edu.: Eighth, Profession & Occupation: Business - Boutique Zone: Shahdara South, Constituency No.: 233, (Area: Dharampura), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara South Ward Committee, Hindi Committee										









MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 INC	2016	D	54.59	37	D	7.83	F	2.00	E	14.62	A	5	C	20.14
<b>Anjana Sharma</b>	Age: 51, Edu.: HSC, Profession & Occupation: Rental Income Zone: Shahdara South, Constituency No.: 234, (Area: Gandhi Nagar), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara South Ward Committee, Assurance Committee, High Powered Property Taxes Committee										
	 BJP	2016	D	58.52	24	B	10.66	F	3.33	E	12.90	A	5	C	19.64
<b>Jitender</b>	Age: 40, Edu.: M.A. (Budhijam), Profession & Occupation: Business Zone: Shahdara South, Constituency No.: 235, (Area: Azad Nagar), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara South Ward Committee, Works Committee, Medical Relief & Public Health Committee, High Powered Property Taxes Committee										
	 INC	2016	C	67.60	 1	B	11.19	A	9.66	E	12.39	A	5	B	22.37
<b>Varyam Kaur</b>	Age: 64, Edu.: SSC, Profession & Occupation: Rental Income Zone: Shahdara South, Constituency No.: 236, (Area: Raghubarpura), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara South Ward Committee, Standing Committee										
	 BJP	2016	C	61.18	14	A	14.30	D	5.33	E	14.34	A	5	D	17.21
<b>Balbir Singh</b>	Age: 67, Edu.: Fifth, Profession & Occupation: Retire (Times of India) Pensioner Zone: Shahdara South, Constituency No.: 237, (Area: Shahdara), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara South Ward Committee, Works Committee, Environment Management Services Committee, Sports Promotions & Allied Matters Committee, Code of Conduct for Councillors Committee										








MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	IND	2016	D	57.89	27	D	8.98	B	7.83	F	10.85	A	5	C	18.23
<b>Preeti</b>	Age: 57, Edu.: Under Graduate, Profession & Occupation: Member of MCD/Social Worker Zone: Shahdara South, Constituency No.: 239, (Area: Vivek Vihar), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara South Ward Committee, Works Committee, Medical Relief & Public Health Committee, Garden Committee										
	 BJP	2016	C	60.24	17	C	10.44	A	10.00	F	10.91	A	5	D	17.89
<b>Ram Narayan Dubey</b>	Age: 71, Edu.: Junior High School, Profession & Occupation: Business Zone: Shahdara North, Constituency No.: 240, (Area: Dilshad Colony), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara North Ward Committee, Standing Committee, High Powered Property Taxes Committee, Municipal Accounts Committee										
	 BJP	2016	D	59.96	18	A	13.27	B	7.00	E	12.05	A	5	D	15.64
<b>Swati Gupta</b>	Age: 44, Edu.: M.A., Profession & Occupation: Business Zone: Shahdara North, Constituency No.: 241, (Area: Dilshad Garden), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara North Ward Committee, Works Committee, Law & General Purposes Committee										
	 BJP	2016	D	59.04	22	A	14.29	D	5.16	F	10.61	A	5	D	16.98
<b>Sunil Kumar Jha</b>	Age: 37, Edu.: B.Com., Profession & Occupation: Public Transportation Zone: Shahdara North, Constituency No.: 242, (Area: New Seemapuri), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara North Ward Committee, Assurance Committee, Municipal Accounts Committee, Code of Conduct for Councillors Committee										





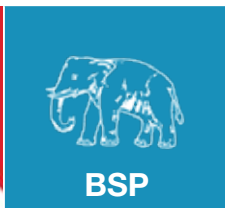

MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE			
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30		
	 INC	2016	C	62.37	11	A	12.24	C	6.83	E	11.93	A	5	C	19.38	
<b>Rinku</b>	Age: 41, Edu.: Matric, Profession & Occupation: Social Worker Zone: Shahdara North, Constituency No.: 243, (Area: Nand Nagari), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara North Ward Committee, Appointments Promotions, Disciplinary & Allied Matters Committee, Medical Relief & Public Health Committee, Law & General Purposes Committee											
	 BJP	2016	D	53.90	39	B	11.66	E	4.83	F	11.30	A	5	D	17.11	
<b>Kamlesh</b>	Age: 46, Edu.: Literate, Profession & Occupation: Shop Zone: Shahdara North, Constituency No.: 244, (Area: Sunder Nagari), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara North Ward Committee, Garden Committee, Hindi Committee											
	 INC	2016	C	66.34		2	A	12.27	A	8.33	E	13.47	A	5	C	20.28
<b>Anil Gautam</b>	Age: 41, Edu.: L.L.B., M.A., Profession & Occupation: Advocate (Practice) Zone: Shahdara North, Constituency No.: 245, (Area: Durga Puri), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara North Ward Committee, Works Committee, Law & General Purposes Committee, Sports Promotions & Allied Matters Committee											
	 BJP	2016	D	50.10	46	E	5.90	F	0.66	F	9.27	A	5	B	22.27	
<b>Sanjay Surjan</b>	Age: 48, Edu.: B.Com. (Hon.), L.L.B., Profession & Occupation: Advocate Zone: Shahdara North, Constituency No.: 246, (Area: Ashok Nagar), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara North Ward Committee, Works Committee, Medical Relief & Public Health Committee, Law & General Purposes Committee											

MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	E	45.19	55	E	6.74	F	1.00	F	6.66	A	5	C	18.79
<b>Sushma Sharma</b>	Age: 49, Edu.: Graduate, Degree in Shiksha Visharad, Profession & Occupation: Proprietor, Dealing in Handloom & Part time Teaching Zone: Shahdara North, Constituency No.: 247, (Area: Ram Nagar), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara North Ward Committee, Education Committee, Garden Committee										
	 BSP	2016	D	54.62	35	E	7.35	E	4.33	E	11.64	A	5	B	22.30
<b>Asma Begum</b>	Age: 48, Edu.: Eighth, Profession & Occupation: Housewife Zone: Shahdara North, Constituency No.: 249, (Area: Chauhan Bangar), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara North Ward Committee, Medical Relief & Public Health Committee, Environment Management Services Committee										
	 BSP	2016	E	47.45	52	E	6.19	F	1.00	F	10.98	A	5	C	20.28
<b>Shakila Begum</b>	Age: 45, Edu.: Fifth, Profession & Occupation: Milk Dairy/Social Worker Zone: Shahdara North, Constituency No.: 250, (Area: Jafrabad), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara North Ward Committee, Hindi Committee										
	 BJP	2016	C	60.29	16	A	14.36	C	6.66	F	8.89	A	5	B	23.38
<b>Satya Sharma</b>	Age: 46, Edu.: B.A. Programme (One Paper Short), Profession & Occupation: Prop. of M/s Satya Sharma & Business Consultancy Zone: Shahdara North, Constituency No.: 251, (Area: New Usmanpur), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara North Ward Committee, Education Committee, Appointments Promotions, Disciplinary & Allied Matters Committee										





MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	D	51.22	44	C	9.63	F	0.83	F	10.17	A	5	B	23.59
<b>Sanjay Jain</b>	Age: 42, Edu.: B. Com., L.L.B., Profession & Occupation: Businessman Zone: Shahdara North, Constituency No.: 252, (Area: Maujpur), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara North Ward Committee, Appointments Promotions, Disciplinary & Allied Matters Committee, Garden Committee, Law & General Purposes Committee, High Powered Property Taxes Committee										
	 INC	2016	D	54.62	36	B	10.67	A	8.66	F	10.98	A	5	D	17.31
<b>Rekha Rani</b>	Age: 48, Edu.: Bachelor of Commerce, Profession & Occupation: Businessman Zone: Shahdara North, Constituency No.: 253, (Area: Bhajanpura), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara North Ward Committee, Education Committee, Appointments Promotions, Disciplinary & Allied Matters Committee, Medical Relief & Public Health Committee, Law & General Purposes Committee										
	 BJP	2016	D	51.74	41	D	8.55	F	2.66	E	12.07	A	5	D	17.45
<b>Mahak Singh</b>	Age: 47, Edu.: Bachelor Art, Profession & Occupation: Social Worker Zone: Shahdara North, Constituency No.: 254, (Area: Brahampuri), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara North Ward Committee, Appointments Promotions, Disciplinary & Allied Matters Committee										
	 INC	2016	D	57.53	29	A	12.87	B	7.33	E	13.15	A	5	E	14.18
<b>Raj Kumari</b>	Age: 47, Edu.: SSC, Profession & Occupation: Businessman Zone: Shahdara North, Constituency No.: 255, (Area: Ghonda), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara North Ward Committee, Environment Management Services Committee, Hindi Committee, High Powered Property Taxes Committee										

MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	D	58.50	25	A	13.18	B	7.33	F	11.29	A	5	D	17.70
<b>Asha Tayal</b>	Age: Not Given, Edu.: Not Given, Profession & Occupation: Not Given Zone: Shahdara North, Constituency No.: 256, (Area: Yamuna Vihar), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara North Ward Committee, Appointments Promotions, Disciplinary & Allied Matters Committee, Garden Committee, Sports Promotions & Allied Matters Committee										
	 INC	2016	C	61.65	12	C	9.44	A	8.50	E	12.89	A	5	C	18.82
<b>Savita Sharma</b>	Age: 49, Edu.: Secondary School, Profession & Occupation: Manufacturing & Rental Income Zone: Shahdara North, Constituency No.: 257, (Area: Subhash Mohalla), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara North Ward Committee, Standing Committee, Garden Committee, High Powered Property Taxes Committee, Municipal Accounts Committee										
	 BJP	2016	C	61.53	13	A	13.20	C	6.50	E	12.07	A	5	D	17.75
<b>Chanda Sharma</b>	Age: 51, Edu.: Master of Art & Bachelor of Education, Profession & Occupation: Home Tuition Zone: Shahdara North, Constituency No.: 258, (Area: Kardampuri), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara North Ward Committee, Medical Relief & Public Health Committee, Environment Management Services Committee, Garden Committee, Law & General Purposes Committee										
	 INC	2016	D	59.81	19	A	13.44	C	6.16	E	11.75	A	5	D	17.46
<b>Zakir Khan</b>	Age: 42, Edu.: Bachelor of Art, Profession & Occupation: Readymade Garments Zone: Shahdara North, Constituency No.: 259, (Area: Janta Colony), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara North Ward Committee, Assurance Committee, Works Committee, Sports Promotions & Allied Matters Committee										

MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 SP	2016	C	64.08	7	A	13.71	C	6.33	E	13.90	A	5	C	18.14
<b>Rekha Vasisht</b>	Age: 53, Edu.: B. Ed. M.D., Profession & Occupation: Business Zone: Shahdara North, Constituency No.: 260, (Area: Babarpur), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara North Ward Committee, Environment Management Services Committee, Hindi Committee										
	 BJP	2016	D	55.53	34	A	13.22	F	2.83	F	10.08	A	5	D	17.40
<b>Sanjay Kaushik</b>	Age: 47, Edu.: L.L.B., Profession & Occupation: Advocacy Zone: Shahdara North, Constituency No.: 261, (Area: Jeevanpur), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara North Ward Committee, Works Committee, Medical Relief & Public Health Committee										
	 BSP	2016	D	51.50	43	E	5.50	E	3.83	E	13.07	A	5	C	18.10
<b>Choudhary Balraj</b>	Age: 47, Edu.: Eighth, Profession & Occupation: Own Business Zone: Shahdara North, Constituency No.: 262, (Area: Gokalpur), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara North Ward Committee, Hindi Committee, Municipal Accounts Committee, Code of Conduct for Councillors Committee										
	 BJP	2016	C	62.53	10	A	13.52	B	7.66	F	10.76	C	3	C	20.60
<b>Deepti Joshi</b>	Age: 58, Edu.: Post Graduate, Profession & Occupation: Not Given Zone: Shahdara North, Constituency No.: 263, (Area: Saboli), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara North Ward Committee, Standing Committee, Sports Promotions & Allied Matters Committee										

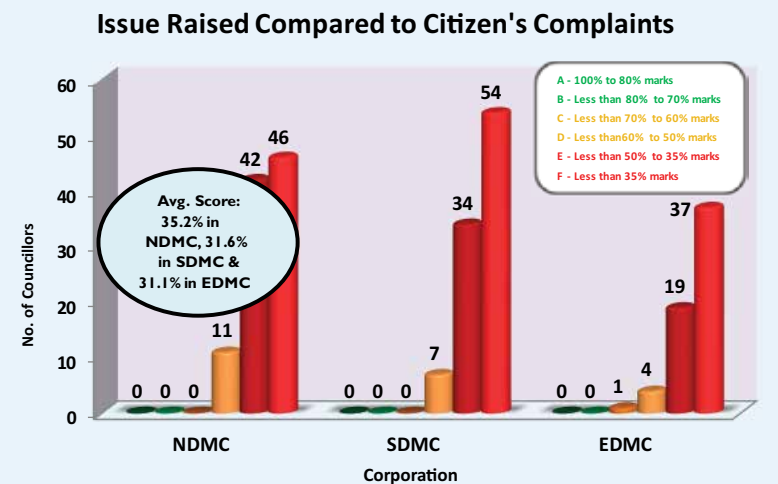
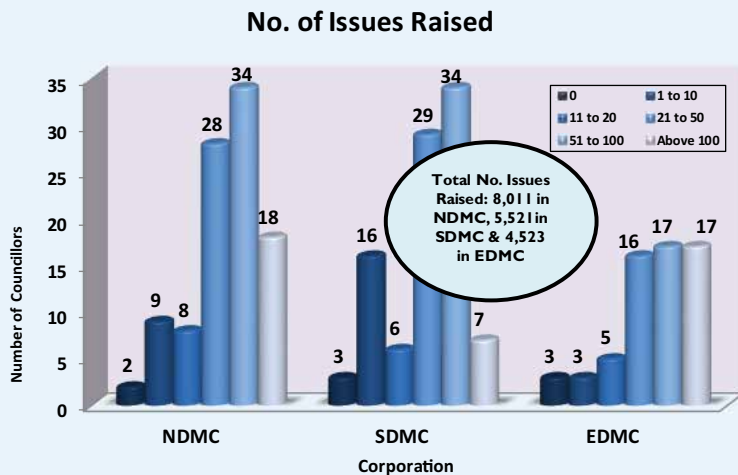
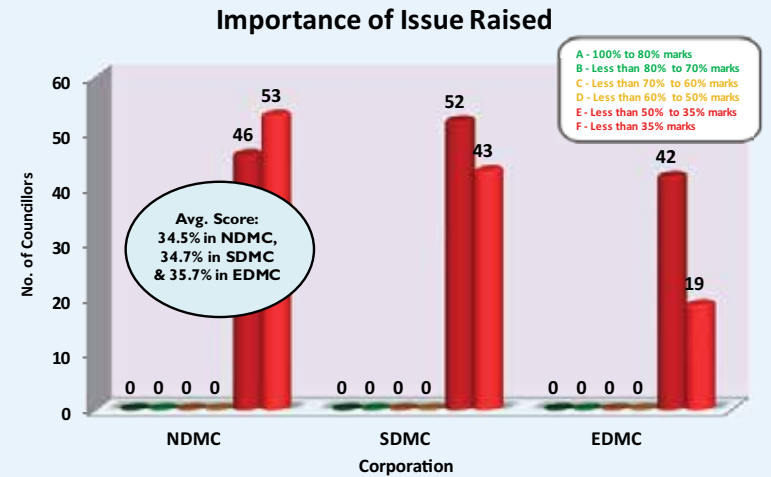
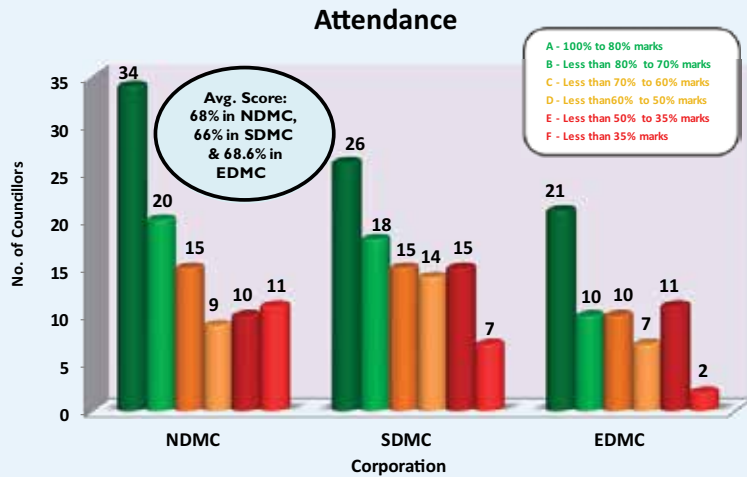
MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	D	59.40	21	B	10.77	D	5.83	E	12.36	A	5	C	18.44
<b>Manoj Kumar Tyagi</b>	Age: 40, Edu.: B.A., Profession & Occupation: Business (Cable TV) Zone: Shahdara North, Constituency No.: 264, (Area: Harsh Vihar), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara North Ward Committee, Standing Committee, Assurance Committee, Appointments Promotions, Disciplinary & Allied Matters Committee										
	 BJP	2016	E	46.18	54	C	10.44	F	2.33	F	9.89	A	5	D	17.53
<b>Meenakshi</b>	Age: 31, Edu.: HSC, Profession & Occupation: Housewife Zone: Shahdara North, Constituency No.: 265, (Area: Shiv Vihar), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara North Ward Committee, Medical Relief & Public Health Committee, Municipal Accounts Committee										
	 BJP	2016	D	51.79	40	A	13.29	D	5.66	F	11.51	A	5	E	14.33
<b>Usha Devrani Shastri</b>	Age: 49, Edu.: HSC (Madhyama), Profession & Occupation: Housewife Zone: Shahdara North, Constituency No.: 266, (Area: Karawal Nagar East) Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara North Ward Committee, Works Committee, Medical Relief & Public Health Committee, Appointments Promotions, Disciplinary & Allied Matters										
	 INC	2016	D	58.84	23	A	13.79	A	8.83	E	14.38	C	3	D	17.84
<b>Taj Mohammad</b>	Age: 52, Edu.: Eighth, Profession & Occupation: Business Zone: Shahdara North, Constituency No.: 267, (Area: Nehru Vihar), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara North Ward Committee, Works Committee, Environment Management Services Committee										

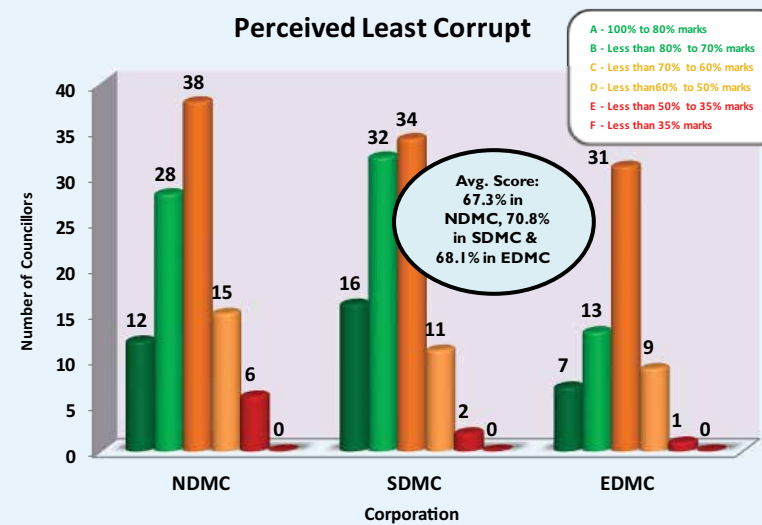
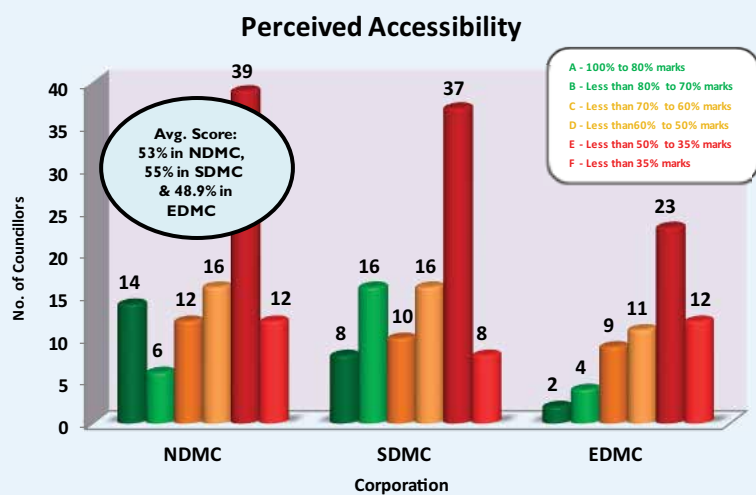
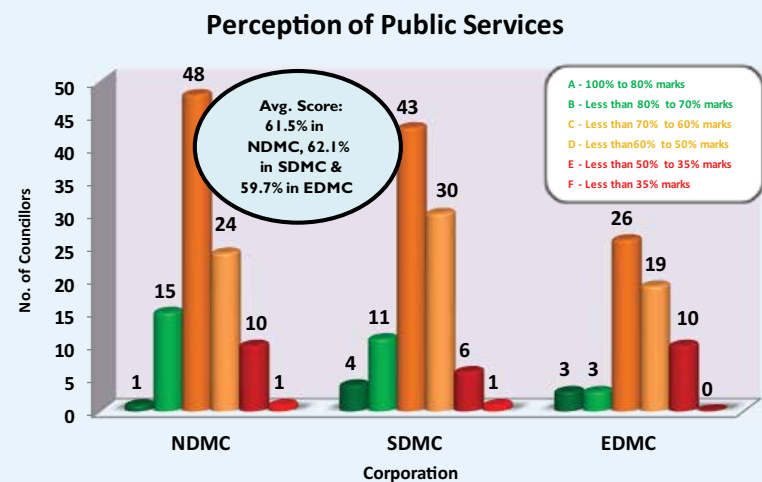
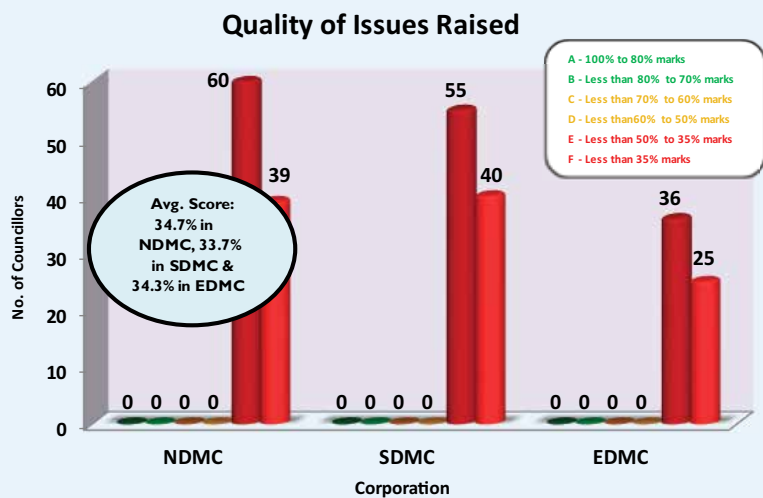
MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 INC	2016	F	26.97	60	E	5.26	F	0	F	0	A	5	D	15.71
<b>Parveen</b>	Age: 38, Edu.: Forth, Profession & Occupation: Housewife/Boutique Business Zone: Shahdara North, Constituency No.: 268, (Area: Mustafabad), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara North Ward Committee										
	 INC	2016	E	43.13	56	E	7.31	F	2.50	F	10.69	A	5	D	16.63
<b>Aas Mohammad</b>	Age: 48, Edu.: Eighth, Profession & Occupation: Food Business Zone: Shahdara North, Constituency No.: 269, (Area: Khajoori Khas), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara North Ward Committee										
	 BJP	2016	C	62.86	9	A	14.08	A	8.00	E	13.38	A	5	D	17.40
<b>Anita Sharma</b>	Age: 45, Edu.: High School (Fail), Profession & Occupation: Housewife Zone: Shahdara North, Constituency No.: 270, (Area: Tukh Mirpur), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara North Ward Committee, Rural Area Committee, Environment Management Services Committee										
	IND	2016	E	40.83	57	E	5.61	F	1.66	F	10.49	A	5	D	17.07
<b>Dharmendra Singh</b>	Age: 46, Edu.: Uneducated, Profession & Occupation: Business Zone: Shahdara North, Constituency No.: 271, (Area: Karawal Nagar West) Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara North Ward Committee, Rural Area Committee, Works Committee, Medical Relief & Public Health Committee										

MUNICIPAL COUNCILLORS	POLITICAL PARTY	GRADE	TOTAL SCORE %	RANK	ATTENDANCE		NO. OF ISSUES RAISED		QUALITY OF ISSUES RAISED		LEAST CRIMINAL RECORD		PERCEIVED PERFORMANCE		
					Grade	Score out of 15	Grade	Score out of 10	Grade	Score out of 33	Grade	Score out of 5	Grade	Score out of 30	
	 BJP	2016	E	37.21	58	E	5.61	F	0.50	F	9.72	A	5	D	15.38
<b>Annapurna Mishra</b>	Age: 61, Edu.: Ph.D, Profession & Occupation: Social Worker Zone: Shahdara North, Constituency No.: 272, (Area: Sonia Vihar), Corporation: EDMC				Committee: General Body Meeting (GBM), Shahdara North Ward Committee, Rural Area Committee, Appointments Promotions, Disciplinary & Allied Matters Committee, Law & General Purposes Committee										

# मुख्य विश्लेषण / KEY ANALYSIS

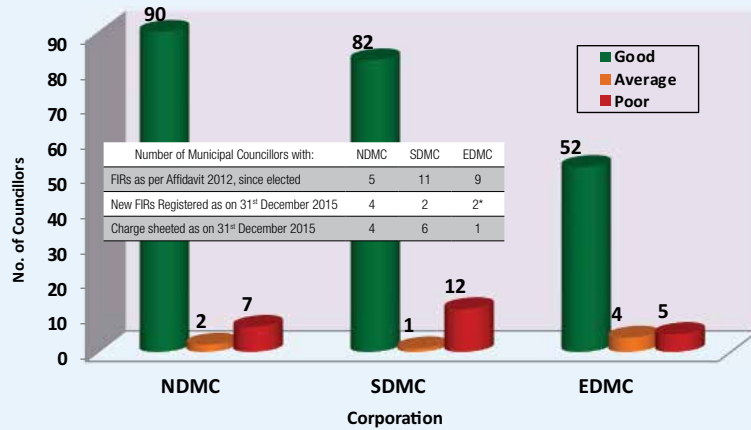
**NOTE:** NUMBER OF MUNICIPAL COUNCILLORS WHO WERE RANKED IN  
NDMC : 99; SDMC : 95 & EDMC : 61





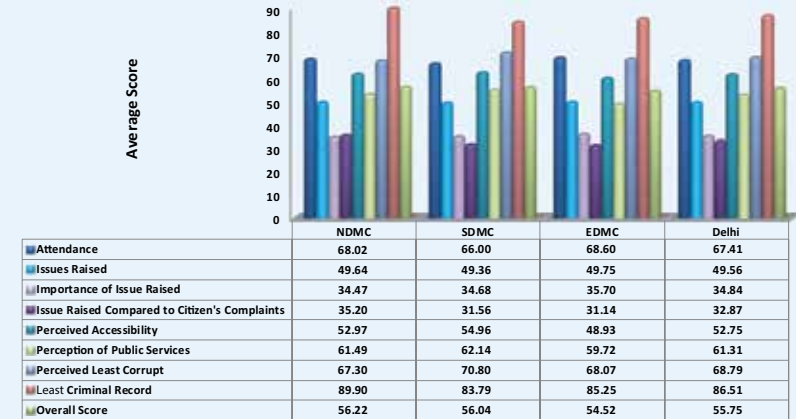


### Least Criminal Record

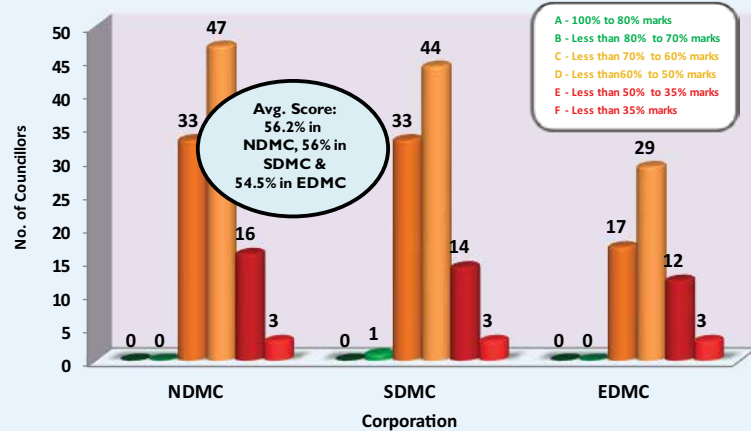


(\*) Includes 2 Councillors (EDMC) who had FIRs before elections as declared in their affidavit.

### Average Score for Different Parameters



### Overall Grade



## OVERALL TOP 5 COUNCILLORS

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 100)	Overall Rank
City	83	INC	Seema Taihra	69.78	1
City	82	BSP	Rakesh Kumar	68.59	2
Sadar Paharganj	87	BJP	Lata Sodhi	67.59	3
Narela	1	BJP	Kesh Rani	67.28	4
Rohini	42	INC	Prithvi Singh Rathore	66.75	5

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 100)	Overall Rank
West	118	BJP	Rajni Mamtani	72.41	1
Central	153	BJP	Simmi Jain	69.46	2
South	165	BJP	Radhey Shyam Sharma	67.86	3
West	123	BJP	Karam Vir Shekhar	67.33	4
South	170	NCP	Pushpa Singh	66.24	5

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 100)	Overall Rank
Shahdara South	236	INC	Varyam Kaur	67.60	1
Shahdara North	245	INC	Anil Gautam	66.34	2
Shahdara South	226	INC	Ratan Singh	66.12	3
Shahdara South	224	BJP	Lata Gupta	65.50	4
Shahdara South	229	BJP	Kalpana Devi Jain	64.99	5

## OVERALL BOTTOM 5 COUNCILLORS

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 100)	Overall Rank
Narela	29	INC	Manisha Jasbir Karala	32.17	99
Narela	4	BSP	Reeta	32.67	98
Narela	32	IND	Reeta Shokeen	32.78	97
Civil Line	11	BJP	Rajni Abbi	40.48	96
Civil Line	64	BJP	Kishan Lal	41.08	95

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 100)	Overall Rank
West	103	BJP	Satwinder Kaur Sirsa	31.86	95
Najafgarh	138	INLD	Kirshan	33.21	94
Central	208	INC	Neetu	34.34	93
South	164	BJP	Ankita Saini	39.27	92
South	162	INC	Nutan Kochar	40.51	91

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 100)	Overall Rank
Shahdara South	211	IND	Kamal	21.55	61
Shahdara North	268	INC	Parveen	26.97	60
Shahdara South	219	BJP	Devendra Kumar	33.80	59
Shahdara North	272	BJP	Annapurna Mishra	37.21	58
Shahdara North	271	IND	Dharmendra Singh	40.83	57

## TOP 5 COUNCILLORS IN ATTENDANCE

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 15)	Overall Rank
City	83	INC	Seema Taihra	15.00	1
Sadar Paharganj	87	BJP	Lata Sodhi	15.00	3
Narela	1	BJP	Kesh Rani	14.78	4
Karol Bagh	94	BJP	Bhim Singh Sharma	14.76	21
Rohini	51	BJP	Tara Chand Bansal	14.75	7

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 15)	Overall Rank
West	101	BJP	Suman Tyagi	14.73	8
West	118	BJP	Rajni Mamtani	14.65	1
Najafgarh	130	INC	Maya Devi	14.49	31
West	113	BJP	Yash pal Arya	14.40	10
West	123	BJP	Karam Vir Shekhar	14.38	4

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 15)	Overall Rank
Shahdara North	251	BJP	Satya Sharma	14.36	16
Shahdara South	225	BJP	Mahindra Kumar	14.30	8
Shahdara South	237	BJP	Balbir Singh	14.30	14
Shahdara North	242	BJP	Sunil Kumar Jha	14.29	22
Shahdara South	226	INC	Ratan Singh	14.26	3

## BOTTOM 5 COUNCILLORS IN ATTENDANCE

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 15)	Overall Rank
Narela	29	INC	Manisha Jasbir Karala	1.46	99
Narela	4	BSP	Reeta	2.47	98
Narela	32	IND	Reeta Shokeen	2.69	97
Rohini	36	BSP	Pushp Raj	3.17	94
Civil Line	78	INC	Naina Premwani	3.36	89

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 15)	Overall Rank
West	103	BJP	Satwinder Kaur Sirsa	2.33	95
South	161	BJP	Satish Upadhyay	2.70	85
South	162	INC	Nutan Kochar	3.42	91
West	125	INC	Anju Gupta	3.52	87
Central	208	INC	Neetu	3.77	93

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 15)	Overall Rank
Shahdara South	211	IND	Kamal	3.48	61
Shahdara South	215	BSP	Priyanka Gautam	3.49	53
Shahdara North	268	INC	Parveen	5.26	60
Shahdara North	262	BSP	Choudhary Balraj	5.50	43
Shahdara North	271	IND	Dharmendra Singh	5.61	57

## TOP 5 COUNCILLORS IN ISSUES RAISED

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	No. of issues raised	Overall Rank
Narela	2	BJP	Mohan Prasad Bhardwaj	809	13
Karol Bagh	92	BJP	Yogender Chandoliya	645	12
Civil Line	13	INC	Mukesh Kumar Goel	367	10
Sadar Paharganj	89	BJP	Virender Babbar	309	6
Sadar Paharganj	90	INC	Madhu Khurana	226	18

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	No. of issues raised	Overall Rank
South	165	BJP	Radhey Shyam Sharma	800	3
West	117	BJP	Ashish Sood	374	15
Central	154	INC	Farhad Suri	229	16
West	118	BJP	Rajni Mamtani	158	1
West	113	BJP	Yash pal Arya	120	10

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	No. of issues raised	Overall Rank
Shahdara North	240	BJP	Ram Narayan Dubey	312	17
Shahdara South	224	BJP	Lata Gupta	264	4
Shahdara South	236	INC	Varyam Kaur	201	1
Shahdara South	216	INC	Rajiv Kumar	187	15
Shahdara South	229	BJP	Kalpana Devi Jain	177	5

## BOTTOM 5 COUNCILLORS IN ISSUES RAISED

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	No. of issues raised	Overall Rank
Narela	4	BSP	Reeta	0	98
Narela	29	INC	Manisha Jasbir Karala	0	99
Civil Line	64	BJP	Kishan Lal	1	95
Narela	32	IND	Reeta Shokeen	2	97
Civil Line	11	BJP	Rajni Abbi	3	96

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	No. of issues raised	Overall Rank
West	103	BJP	Satwinder Kaur Sirsa	0	95
South	164	BJP	Ankita Saini	0	92
Central	208	INC	Neetu	0	93
West	108	INC	A.Meenakshi Chandela A	1	90
West	115	BJP	Dimple Chadha	1	89
Najafgarh	138	INLD	Kirshan	1	94
South	162	INC	Nutan Kochar	1	91

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	No. of issues raised	Overall Rank
Shahdara South	211	IND	Kamal	0	61
Shahdara South	219	BJP	Devendra Kumar	0	59
Shahdara North	268	INC	Parveen	0	60
Shahdara North	272	BJP	Annapurna Mishra	3	58
Shahdara North	246	BJP	Sanjay Surjan	4	46

## TOP 5 COUNCILLORS IN IMPORTANCE OF ISSUE RAISED

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 23)	Overall Rank
City	83	INC	Seema Taihra	10.57	1
City	82	BSP	Rakesh Kumar	10.43	2
Rohini	26	INC	Sharadha Nand Sangwan	10.24	34
Narela	3	INC	Aruna Devi	10.14	59
Rohini	37	BJP	Sushila Kumari	10.10	58

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 23)	Overall Rank
Central	187	IND	Kalpana Jha	10.55	33
Najafgarh	131	IND	Parveen Rajput	10.51	14
South	184	BJP	M. Nagarajan	10.26	7
Central	186	BJP	Kali Charan Sharma	10.16	13
South	170	NCP	Pushpa Singh	10.13	5

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 23)	Overall Rank
Shahdara North	245	INC	Anil Gautam	10.74	2
Shahdara South	233	INC	Tulshi	10.24	28
Shahdara South	220	BJP	Sandhya Verma	10.22	47
Shahdara South	215	BSP	Priyanka Gautam	10.09	53
Shahdara North	264	BJP	Manoj Kumar Tyagi	10.00	21

## BOTTOM 5 COUNCILLORS IN IMPORTANCE OF ISSUE RAISED

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 23)	Overall Rank
Narela	4	BSP	Reeta	0	98
Narela	29	INC	Manisha Jasbir Karala	0	99
Civil Line	64	BJP	Kishan Lal	5.52	95
Narela	32	IND	Reeta Shokeen	5.53	97
Civil Line	11	BJP	Rajni Abbi	5.55	96

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 23)	Overall Rank
West	103	BJP	Satwinder Kaur Sirsa	0	95
South	164	BJP	Ankita Saini	0	92
Central	208	INC	Neetu	0	93
Najafgarh	138	INLD	Kirshan	4.04	94
West	108	INC	A.Meenakshi Chandela A	5.54	90
West	115	BJP	Dimple Chadha	5.54	89
South	162	INC	Nutan Kochar	5.54	91

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 23)	Overall Rank
Shahdara South	211	IND	Kamal	0	61
Shahdara South	219	BJP	Devendra Kumar	0	59
Shahdara North	268	INC	Parveen	0	60
Shahdara South	228	INC	Gurcharan Singh	6.39	50
Shahdara North	247	BJP	Sushma Sharma	5.62	55

## TOP 5 COUNCILLORS IN ISSUE RAISED COMPARED TO CITIZEN'S COMPLAINTS

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 10)	Overall Rank
Civil Line	68	BJP	Poonam Sharma	5.74	63
Rohini	24	IND	Pushpa	5.68	75
Civil Line	70	BJP	Renu Gupta	5.62	44
Civil Line	72	BJP	Surender Gupta	5.40	51
Karol Bagh	99	BJP	Bharat Bhushan Madan	5.38	15

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 10)	Overall Rank
Central	205	INC	Shoeb Danish	5.95	28
Central	158	IND	Kusum Lata	5.86	54
Central	197	BJP	Chote Ram	5.82	77
Central	206	INC	Ishrat Begum	5.72	39
South	175	BJP	Gyasi	5.58	42

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 10)	Overall Rank
Shahdara South	212	BJP	Niki Singh	6.11	31
Shahdara South	237	BJP	Balbir Singh	5.31	14
Shahdara North	267	INC	Taj Mohammad	5.29	23
Shahdara South	217	BJP	Sarala Chaudhari	5.21	33
Shahdara North	270	BJP	Anita Sharma	5.13	9

## BOTTOM 5 COUNCILLORS IN ISSUE RAISED COMPARED TO CITIZEN'S COMPLAINTS

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 10)	Overall Rank
Narela	4	BSP	Reeta	0	98
Narela	29	INC	Manisha Jasbir Karala	0	99
Civil Line	64	BJP	Kishan Lal	0	95
Narela	32	IND	Reeta Shokeen	0.28	97
Civil Line	11	BJP	Rajni Abbi	0.24	96

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 10)	Overall Rank
West	103	BJP	Satwinder Kaur Sirsa	0	95
South	164	BJP	Ankita Saini	0	92
South	182	BJP	Khushi Ram Chunar	0	83
Central	208	INC	Neetu	0	93
Najafgarh	138	INLD	Kirshan	0.18	94

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 10)	Overall Rank
Shahdara South	211	IND	Kamal	0	61
Shahdara South	219	BJP	Devendra Kumar	0	59
Shahdara North	268	INC	Parveen	0	60
Shahdara North	272	BJP	Annapurna Mishra	0.33	58
Shahdara North	252	BJP	Sanjay Jain	0.58	44

## TOP 5 COUNCILLORS IN QUALITY OF ISSUES RAISED

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 33)	Overall Rank
City	82	BSP	Rakesh Kumar	14.72	2
City	83	INC	Seema Taihra	14.11	1
Civil Line	6	LJSP	Gulab Singh Rathore	14.09	56
Civil Line	70	BJP	Renu Gupta	13.99	44
Sadar Paharganj	90	INC	Madhu Khurana	13.87	18

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 33)	Overall Rank
Central	197	BJP	Chote Ram	14.85	77
West	120	INC	Vimla Devi	14.73	56
Central	185	NCP	Babli	14.73	45
Central	159	INC	Abhishek Dutt	14.68	40
Central	205	INC	Shoeb Danish	15.72	28

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 33)	Overall Rank
Shahdara South	220	BJP	Sandhya Verma	14.92	47
Shahdara South	233	INC	Tulshi	14.91	28
Shahdara South	215	BSP	Priyanka Gautam	14.64	53
Shahdara South	234	INC	Anjana Sharma	14.62	37
Shahdara North	267	INC	Taj Mohammad	14.38	23

## BOTTOM 5 COUNCILLORS IN QUALITY OF ISSUES RAISED

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 33)	Overall Rank
Narela	4	BSP	Reeta	0	98
Narela	29	INC	Manisha Jasbir Karala	0	99
Civil Line	64	BJP	Kishan Lal	5.52	95
Civil Line	11	BJP	Rajni Abbi	5.78	96
Narela	32	IND	Reeta Shokeen	5.82	97

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 33)	Overall Rank
West	103	BJP	Satwinder Kaur Sirsa	0	95
South	164	BJP	Ankita Saini	0	92
Central	208	INC	Neetu	0	93
Najafgarh	138	INLD	Kirshan	4.21	94
South	177	BJP	Sarita Choudhary	5.85	88

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 33)	Overall Rank
Shahdara South	211	IND	Kamal	0	61
Shahdara South	219	BJP	Devendra Kumar	0	59
Shahdara North	268	INC	Parveen	0	60
Shahdara North	247	BJP	Sushma Sharma	6.66	55
Shahdara South	228	INC	Gurcharan Singh	8.09	50

## TOP 5 COUNCILLORS IN ACCESIBILITY

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 5)	Overall Rank
Rohini	22	INC	Shashi	4.46	40
Civil Line	16	INC	Parma Bhai Solanki	4.44	61
Civil Line	71	BJP	Madhav Prasad	4.44	17
Civil Line	13	INC	Mukesh Kumar Goel	4.39	10
Civil Line	70	BJP	Renu Gupta	4.38	44

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 5)	Overall Rank
Najafgarh	140	BJP	Rajkumari	4.48	60
South	179	IND	Sarita	4.42	62
Central	196	INC	Narinder Kaur Captain	4.42	52
South	181	BJP	Satender Prakash	4.26	36
South	172	BJP	Kusum Khatri	4.24	58

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 5)	Overall Rank
Shahdara South	236	INC	Varyam Kaur	4.58	1
Shahdara South	234	INC	Anjana Sharma	4.15	37
Shahdara South	223	BJP	Sushil Upadhyay	3.85	30
Shahdara South	233	INC	Tulshi	3.79	28
Shahdara North	263	BJP	Deepti Joshi	3.62	10

## BOTTOM 5 COUNCILLORS IN ACCESIBILITY

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 5)	Overall Rank
Civil Line	20	BJP	Satya Wati Chauhan	1.09	43
Karol Bagh	151	BJP	Suraj Kumar	1.19	81
Karol Bagh	152	IND	Parmod Tanwar	1.21	57
Rohini	60	INC	Jyoti Aggarwal	1.25	66
Karol Bagh	94	BJP	Bhim Singh Sharma	1.26	21

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 5)	Overall Rank
West	120	INC	Vimla Devi	1.25	56
West	103	BJP	Satwinder Kaur Sirsa	1.47	95
Central	200	NCP	Jivan Lal	1.55	49
West	101	BJP	Suman Tyagi	1.60	8
West	114	BJP	Ritu Vohra	1.62	27

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 5)	Overall Rank
Shahdara North	266	BJP	Usha Devrani Shastri	1.01	40
Shahdara North	267	INC	Taj Mohammad	1.15	23
Shahdara North	241	BJP	Swati Gupta	1.17	18
Shahdara South	210	INC	Anjana	1.26	42
Shahdara South	211	IND	Kamal	1.27	61



## TOP 5 COUNCILLORS IN PERCEPTION OF PUBLIC SERVICES

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 11)	Overall Rank
Rohini	42	INC	Prithvi Singh Rathore	8.84	5
Rohini	43	BJP	Renu	8.67	29
Civil Line	18	BJP	Anguri Devi	8.64	68
Rohini	41	BJP	Surender Mohan Pandey	8.63	70
Sadar Paharganj	87	BJP	Lata Sodhi	8.47	3

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 11)	Overall Rank
South	165	BJP	Radhey Shyam Sharma	9.79	3
South	184	BJP	M. Nagarajan	9.21	7
West	123	BJP	Karam Vir Shekhar	8.90	4
Central	153	BJP	Simmi Jain	8.85	2
Central	187	IND	Kalpana Jha	8.69	33

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 11)	Overall Rank
Shahdara South	224	BJP	Lata Gupta	9.19	4
Shahdara North	251	BJP	Satya Sharma	9.11	16
Shahdara North	252	BJP	Sanjay Jain	9.10	44
Shahdara North	249	BSP	Asma Begum	8.53	35
Shahdara South	222	BJP	Asha Singh	8.08	32

## BOTTOM 5 COUNCILLORS IN PERCEPTION OF PUBLIC SERVICES

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 11)	Overall Rank
Rohini	35	BSP	Satyapal Singh	3.81	54
Rohini	47	INC	Ashok Kr. Shokeen	4.14	73
Civil Line	68	BJP	Poonam Sharma	4.22	63
Rohini	36	BSP	Pushp Raj	4.28	94
Narela	32	IND	Reeta Shokeen	4.29	97

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 11)	Overall Rank
Najafgarh	134	IND	Satendra Singh Rana	3.57	43
West	125	INC	Anju Gupta	4.25	87
Najafgarh	129	INC	Tilotma Chaudhary	4.88	50
West	122	BJP	Shashi Prabha	5.12	38
West	120	INC	Vimla Devi	5.29	56

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 11)	Overall Rank
Shahdara North	255	INC	Raj Kumari	3.86	29
Shahdara North	266	BJP	Usha Devrani Shastri	4.34	40
Shahdara North	272	BJP	Annapurna Mishra	4.55	58
Shahdara North	269	INC	Aas Mohammad	4.71	56
Shahdara North	256	BJP	Asha Tayal	4.97	25

## TOP 5 COUNCILLORS IN PERCEIVED LEAST CORRUPT

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 7)	Overall Rank
City	83	INC	Seema Taihra	6.11	1
Sadar Paharganj	89	BJP	Virender Babbar	6.11	6
Civil Line	15	BSP	Parmesh Kumar Chauhan	6.04	79
Civil Line	20	BJP	Satya Wati Chauhan	6.00	43
Rohini	33	BJP	Ram Dayal Mahto	5.89	64

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 7)	Overall Rank
Najafgarh	130	INC	Maya Devi	6.56	31
South	180	INC	Anju Sehwal	6.51	70
West	117	BJP	Ashish Sood	6.45	15
Central	156	INC	Darshna	6.45	18
South	165	BJP	Radhey Shyam Sharma	6.15	3

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 7)	Overall Rank
Shahdara South	233	INC	Tulshi	6.45	28
Shahdara North	246	BJP	Sanjay Surjan	6.28	46
Shahdara North	251	BJP	Satya Sharma	6.24	16
Shahdara North	252	BJP	Sanjay Jain	6.23	44
Shahdara North	249	BSP	Asma Begum	6.16	35

## BOTTOM 5 COUNCILLORS IN PERCEIVED LEAST CORRUPT

NDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 7)	Overall Rank
Narela	32	IND	Reeta Shokeen	2.48	97
Rohini	49	BJP	Vijay Prakash Pandey	2.88	52
Rohini	52	BJP	Neelam Goel	3.28	62
Rohini	48	BSP	Poonam	3.30	65
Rohini	47	INC	Ashok Kr. Shokeen	3.37	73

SDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 7)	Overall Rank
West	107	INC	A Meghraj Chandela A	3.16	78
Najafgarh	143	BJP	Jai Prakash	3.16	76
Najafgarh	133	IND	Pardeep Kumar	3.68	47
South	167	INC	Dharmvir Singh	3.69	6
South	175	BJP	Gyasi	3.76	42

EDMC					
Zone	Constituency No.	Political Party	Councillors Name	Score (out of 7)	Overall Rank
Shahdara North	244	BJP	Kamlesh	3.31	39
Shahdara North	241	BJP	Swati Gupta	3.74	18
Shahdara North	242	BJP	Sunil Kumar Jha	3.77	22
Shahdara North	255	INC	Raj Kumari	3.77	29
Shahdara South	227	INC	Geeta Sharma	3.83	6

## कार्यप्रणाली

### १. मैट्रिक्स - श्रेणीबद्ध करने का पैमाना

नगर पार्षदों के कार्यपालन को मापने के लिए मैट्रिक्स शासन, सामाजिक विज्ञान, बाजार के शोध (Market Research), एवं मीडिया के विभागीय ज्ञान रखनेवाले प्रतिष्ठित व्यक्तियों से प्राप्त जानकारियों के आधार पर प्रजा द्वारा तैयार किया गया है।

शोधकार्य की रचना तैयार करने और वांछित परिणाम प्राप्त करने हेतु, निम्नलिखित दो प्रश्नों का उत्तर देना आवश्यक था:

- किन मानकों के आधार पर नगर पार्षदों के प्रदर्शन का आँकलन किया जाना चाहिए?
- हरेक नगर पार्षद के क्षेत्रों का प्रतिनिधित्व करने और सही लोगों से मिलने के लिए शोधकार्य को किस तरह से तैयार किया जाये?

पहले प्रश्न के लिए; भारतीय प्रजातंत्र २६ नवंबर, १९४९ को लागू किए गए भारत के संविधान के नियमों और विधियों पर कार्य करता है। संविधान में अनेकों बार संसोधन किया गया है और विभिन्न धारायें पारित की गयी हैं; और केंद्र, राज्य एवं स्थानीय स्वशासन संस्थानों के कार्य को सशक्त बनाने अनुवर्ती सभाओं के द्वारा अपनाई गयी हैं। संविधान पर आधारित ये सभी धारायें/विधान हमारे चयनित प्रतिनिधि को कार्य करने हेतु आवश्यक शक्तियाँ प्रदान करते हैं; इन्होंने आवश्यक नियंत्रणों और संतुलनों का निर्माण किया है; और जनता के प्रतिनिधि के रूप में चयनित प्रतिनिधि के लिए उनके आचरण के सभी पहलुओं पर ये संदर्भ की शर्तों के स्रोत के तौर पर काम करते हैं। इसीलिए, नगर पार्षदों के प्रदर्शन का आँकलन करने के लिए पहला मानक प्रमुख तौर पर भारत के संविधान में दिए, विशेषतः संविधान के ७३वें और ७४वें संशोधन के माध्यम से प्रस्तुत की गयी १२वीं अनुसूची, और दिल्ली नगर निगम अधिनियम, १९५७ में दिए गए तंत्रों और यंत्रों एवं दायित्वों और ज़िम्मेदारियों पर आधारित है।

यद्यपि, संविधान भी अपनी शक्ति अपने नागरिकों की स्वच्छंद इच्छा से प्राप्त करता है क्योंकि यह दस्तावेज भी यह कहता है कि इसे लोगों द्वारा स्वयं के लिए अपनाया, अधिनियमित एवं प्रदान किया गया है। इसीलिए, चयनित प्रतिनिधियों के द्वारा प्रतिनिधित्व किए जानेवाले लोगों की धारणायें चयनित प्रतिनिधियों (नगर पार्षदों) के प्रदर्शन का आँकलन करने के लिए अन्य आवश्यक, अनिवार्य मानक हैं। अतः दूसरे प्रश्न का उत्तर देने के लिए नगरपालिका अध्यक्ष की लोगों के प्रति धारणाओं को समझना आवश्यक है, उनके द्वारा जो अपने-अपने चुनाव क्षेत्र का प्रतिनिधित्व करते हैं।

अगले कुछ पन्ने दिल्ली में नगर पार्षदों के प्रदर्शन का आँकलन करने के लिए अध्ययन की संरचना और विवरण को विस्तारित करेंगे, परंतु इससे पहले कि हम विस्तार से देखें, आँकड़ों के स्रोतों और श्रेणीबद्ध करने वाले मैट्रिक्स में इसके विस्तृत उपयोग को समझना ज़रूरी है।

शहर के प्रत्येक नगर पार्षद के प्रदर्शन का आँकलन करने के लिए निम्नलिखित जानकारी आवश्यक थी:

- कुछ वास्तविक तथ्यों जैसे कि किसी निर्वाचित नगर पार्षद की निगम में और समिति की बैठकों में उपस्थिति, उनके द्वारा मंचों (निगम और समिति की बैठकों) में उठाये गए मुद्दों की संख्या, उन प्रश्नों का महत्त्व, उन्हें आवंटित राशियों का उपयोग।
- उनके पृष्ठभूमि के कुछ मानक जैसे कि शैक्षणिक योग्यता, आयकर के अभिलेख और आपराधिक अभिलेख (यदि कोई हो तो)।
- कुछ हल्के मानकों जैसे कि लोगों के चुनाव क्षेत्र में उनके प्रति धारणा/उनका प्रभाव, उनके बारे में जानकारी, उनके कार्य से संतुष्टि और निगम पार्षद के कारण उनके जीवन स्तर में सुधार।

एक बार जब आँकलन के क्षेत्र निर्धारित हो गए, तो यह ज़रूरी था कि वो विधि तय कर ली जाए जो आवश्यक जानकारी प्रदान कर सके। बिंदु १ और २ में उल्लेखित जानकारी आरटीआई से और द्वितीयक शोध के द्वारा एकत्रित की गयी। निगम पार्षद के अंक अधिकतम १०० अंकों में लिए गए हैं जिसमें ७०% महत्त्व निगम पार्षद के बारे में वास्तविक तथ्यों को दिए गए हैं। बिंदु ३ पर जानकारी के लिए हरेक चुनाव क्षेत्र में नगर पार्षद के कथित प्रदर्शन आँकलन के लिए नागरिकों के बीच जाकर एक प्राथमिक सर्वेक्षण किया गया था। ३०% महत्त्व आम आदमी के मन में नगर पार्षद के कथित प्रदर्शन को दिया गया था।

बिंदु १ और २ के लिए प्रयुक्त आँकड़े सरकारी स्रोतों से संग्रहित किए गए हैं:

- एमसीडी, वेबसाइट और राज्य चुनाव आयुक्त, दिल्ली।
- नगर सचिव, दिल्ली नगर निगम से सूचना के अधिकार कानून के तहत।
- नागरिकों की शिकायतें १२ क्षेत्र नियंत्रण कक्ष के अंतर्गत, सूचना के अधिकार से ली गई।
- अभियंत्रिका (योजना) और लेखा विभाग, सूचना के अधिकार के अंतर्गत, एमसीडी।
- सूचना के अधिकार के तहत दिल्ली पुलिस से।

बिंदु ३ के अनुसार प्राप्त जनता की धारणा को हंसा मार्केट रिसर्च के द्वारा एक संरचित प्रश्नोत्तरी के माध्यम से दिल्ली शहर के २९,९५० लोगों के जनमत सर्वेक्षण के माध्यम से चित्रित किया गया है।

यहाँ यह समझना अत्यावश्यक है कि इस मैट्रिक्स को वस्तुनिष्ठ रूप से तैयार किया गया है और प्रतिनिधि की राजनैतिक पार्टी को अथवा किसी भी व्यक्तिगत/राजनैतिक विचारधारा को महत्त्व नहीं देता है।

देश में राजनीति का अपराधीकरण आजादी के बाद से बढ़ रहा है; और यह एक ऐसी प्रक्रिया है जिसे यदि अब नहीं रोका गया तो हमारे देश की लोकतांत्रिक नींव को नष्ट कर सकती है। इसलिए संबंधित निर्वाचित प्रतिनिधि के व्यक्तिगत आपराधिक रिकॉर्ड से संबद्ध मानकों को ध्यान में रखा जाता है जैसे - चुनावी हलफनामे में उल्लेखित उनके खिलाफ दर्ज एफआईआर मामले; मौजूदा कार्यकाल में चुने जाने के बाद उनके खिलाफ दर्ज किए गए मामले; और महत्वपूर्ण लंबित आरोप पत्र।

तालिका १ : पार्षद के लिए प्रदर्शन को श्रेणीबद्ध करने का पैमाना

श्रेणीबद्ध करने का पैमाना			
संख्या	सूचक	अधि. %	टिप्पणियाँ
१	<b>वर्तमान</b>		
क	निगम और समिति की बैठकों में उपस्थिति	१५	विवरण के लिए पृष्ठ १७० पर अंक ३अ देखें
ख	उठाए गए मुद्दों की संख्या	१०	समूह प्रतिशत श्रेणी सामने: १० शीर्षतम अंक होता है और उसी क्रम में ० के लिए न्यूनतम।
ग	उठाए गए मुद्दों का महत्व	२३	विवरण के लिए पृष्ठ १८४ पर अंक ३ग देखें
घ	नागरिकों की शिकायतों की तुलना में उठाये गए मुद्दे	१०	विवरण के लिए पृष्ठ १८५ पर अंक ३घ देखें
च	अप्रैल २०१५ से मार्च २०१६ के दौरान इस्तेमाल की गयी कुल विवेकाधीन निधि	५	विवरण के लिए पृष्ठ १८५ पर अंक ३ड देखें
	कुल	६३	
२	<b>बीते समय में</b>		
क	शैक्षणिक योग्यता	१	कम-से-कम १०वीं पास - १, नहीं तो - ०
ख	आयकर	१	पैन कार्ड है तो - १, नहीं तो - ०
ग	आपराधिक अभिलेख	५	यदि प्रत्याशी के विरुद्ध कोई भी मामला दर्ज नहीं है, तो ५, अन्यथा निम्नलिखित: (१) निम्नलिखित आरोपों को छोड़कर दर्ज आपराधिक मामले: कल्ल, बलात्कार, दंगे, वसूली - ३ (२) बाकी - ०
	कुल	७	
३	<b>समझ</b>		दिल्ली के शहर में विभिन्न निर्वाचन क्षेत्रों में फैले २९,९५० लोगों के एक जनमत सर्वेक्षण के आधार पर
क	समझ लिया गया प्रदर्शन	११	जनता की सेवाओं का स्कोर
ख	जागरूकता और पहुँच	५	लोगों के बीच अपने प्रतिनिधि, उनके राजनीतिक दल और प्रतिनिधि तक पहुँचने में आसानी के बारे में के प्रति जागरूकता का स्कोर
ग	भ्रष्टाचार का सूचकांक	७	प्रतिनिधि के कथित व्यक्तिगत भ्रष्टाचार पर स्कोर
घ	प्रमुख उपाय	७	समग्र संतोष और जीवन स्तर में सुधार पर स्कोर
	कुल	३०	

श्रेणीबद्ध करने का पैमाना			
संख्या	सूचक	अधि. %	टिप्पणियाँ
४	साल के दौरान दर्ज किए गए नए आपराधिक मामलों के लिए अंकों की कटौती	-५	साल के दौरान दर्ज किए गए किसी भी नए एफआईआर
५	आरोप पत्र के लिए अंकों की कटौती	-५	किसी आपराधिक मामले में किसी भी आरोप पत्र के लिए कटौती
६	चयनित प्रतिनिधि द्वारा संपत्ति एवं ऋणों और आपराधिक रिकॉर्ड के किसी भी वार्षिक सक्रिय खुलासों के ना होने के लिए अंकों की कटौती (*)	-५	यह अपनी वेबसाइट पर, अखबार में, प्रजा की वेबसाइट पर या सार्वजनिक तौर पर घोषित किए जानेवाले अन्य किसी स्रोत पर किया जा सकता है। उपरोक्त मंचों पर गलत खुलासों के लिए अंक काटे भी जायेंगे।
	कुल	१००	

(\*) मौजूद वर्ष के लिए सक्रिय खुलासों पर यह ऋणात्मक मापदंड लागू नहीं किया गया है। परंतु, चूँकि वार्षिक पुस्तिका का उद्देश्यों में से एक चयनित प्रतिनिधियों के बीच पारदर्शिता को बढ़ावा देना है, यह अनिवार्य है कि वे सक्रियता से अपनी व्यक्तिगत वार्षिक आर्थिक स्थिति के बारे में व्यक्तिगत जानकारी प्रदान करें और सार्वजनिक जीवन में अपनी सत्यनिष्ठा पर बल देने के लिए, वे अपना हर वर्ष का नवीनतम आपराधिक रिकॉर्ड जाहिर करें।

## २. शपथ पत्र के अनुसार पिछले रिकॉर्ड के लिए मापदंड

पिछले रिकॉर्ड के लिए मापदंड चुनावी शपथ पत्र में दी गयी जानकारी पर आधारित होते हैं जिसमें निगम पार्षद के शैक्षणिक, आपराधिक और वित्तीय अभिलेख शामिल होते हैं। अधिकतम १०० अंकों में से सात अंक इस मापदंड के लिए आवंटित होते हैं।

### क. शिक्षा

यदि चयनित प्रतिनिधि ने शपथ पत्र में शैक्षणिक योग्यता १०वीं पास या उससे अधिक घोषित की है तो पैमाने पर एक अंक आवंटित किया जाता है, अन्यथा शून्य अंक दिए जाते हैं।

२१वीं सदी के एक विकसित देश के तौर पर, मानव विकास के लिए मूल आधुनिक शिक्षा एक महत्वपूर्ण मापदंड है। सरकार में सबसे कम लिपिक की नौकरी में भी, सरकार न्यूनतम शैक्षणिक योग्यता पर बल देती है। इसी तर्क और समय के अनुसार, समझदारी इसी में है कि ऐसा ही मापदंड हमारे निर्वाचित प्रतिनिधियों पर भी लागू किया जाए। हालाँकि, हम मानते हैं कि अन्य मापदंड, जो चयनित प्रतिनिधि के प्रदर्शन आँकने के लिए अधिक अहम हैं, उनके साथ-साथ शैक्षणिक मापदंड को भी सम्पूर्ण योजना में न्यूनतम महत्व दिया जाना चाहिए।

### ख. आयकर

भारत में यह व्यापक तौर पर प्रकाशित किया गया है और माना जाता है कि जो लोग चुने जाते हैं और जब वे प्रतिनिधित्व करते हैं तो कुछ ही सालों में उनकी वार्षिक आय और धन में कई गुना बढ़ोत्तरी हो जाती है। शपथ पत्र के अनुसार पैन कार्ड रखने के लिए अंक दिए जाते हैं (एक अंक), यदि पैन कार्ड नहीं हो तो शून्य अंक मिलते हैं।

## ग. आपराधिक अभिलेख

राजनीति का अपराधीकरण एक दुःखद वास्तविकता है। बड़ी संख्या में चयनित प्रतिनिधियों का आपराधिक रिकॉर्ड होता है अर्थात्, १) उनके खिलाफ एफआईआर दर्ज हुई होती है; २) आरोप पत्र दाखिल किए हुए होते हैं ३) यहाँ तक कि अदालत द्वारा दोष साबित भी हुए होते हैं।

सार्वजनिक जीवन में नैतिक तौर पर ईमानदार न होने का कोई बहाना नहीं होता। बिना आपराधिक रिकॉर्ड वाले लोगों द्वारा प्रतिनिधित्व किया जाना नागरिकों का अधिकार है। अतः श्रेणीबद्ध करने की योजना में साफ़ रिकॉर्ड वाले लोगों के लिए अंक भी शामिल किए जाते हैं।

- किसी भी आपराधिक एफआईआर के बिना वाले लोगों को पाँच अंक दिए जाते हैं।
- वे लोग, जिनके खिलाफ निम्नलिखित आरोपों वाले मामलों के साथ एफआईआर दर्ज हुई होती है: कत्ल, बलात्कार, दंगा और वसूली उनको शून्य अंक दिए जाते हैं।
- ऊपर नंबर ii पर उल्लेखित मामलों के अलावा जिनपर अन्य एफआईआर दर्ज हुई होती है, उन्हें तीन अंक मिलते हैं।

आरोप पत्र जैसे अन्य आपराधिक रिकॉर्ड से संबंधित अन्य मापदंडों के लिए नीचे नंबर ५ में बताये अनुसार हमने ऋणात्मक अंक प्रणाली रखी है।

कृपया ध्यान रखें कि प्रत्येक मामले के लिए अंक आवंटित करना जटिल हो सकता था, इसके बदले मामलों के अंकों को ऊपर दिए तरीके से वर्गीकृत करना अधिक तर्कसंगत प्रतीत हुआ और इसीलिए व्यक्तिगत मामले इतने महत्वपूर्ण नहीं होते जितना कि अंक देने के लिए आवश्यक मामले का वर्ग।

## ३. निगम और समिति सभा में वर्तमान प्रदर्शन के लिए मापदंड

भारत जैसी एक अप्रत्याशित, प्रतिनिधित्व वाले प्रजातंत्र में, नागरिक अपने प्रतिनिधियों को चुनते हैं ताकि वे प्रतिनिधि विधान सभाओं में उनका प्रतिनिधित्व कर सकें और नागरिकों से सम्बंधित मुद्दों पर विचार कर सकें और संविधान के दिशा-निर्देशों के तहत उसके तंत्रों का इस्तेमाल कर आवश्यक विधान का निर्माण कर सकें। अतः यह बिल्कुल स्पष्ट है कि प्रदर्शन के पैमाने पर महत्व चयनित प्रतिनिधि के इन कार्यों की तरफ अधिक झुका हुआ हो यानि कि **विवेचना**।

## क. उपस्थिति

नागरिकों द्वारा प्रतिनिधियों को दिए गए जनादेश संबंधित विधान सदनो के काम-काज में भाग लेना है। इसीलिए यह समझदारी का काम है कि प्रतिनिधि संबंधित विधान सदनो के १००% या उसके लगभग सत्र में भाग लें। अतः अंक उपस्थिति के प्रतिशत पर आधारित होते हैं। १००% को १५ और ०% को शून्य अंक मिलते हैं।

हालाँकि, एमसीडी में एक पार्षद हमेशा निगम का और किसी विशेष वार्ड समिति का कोई सदस्य होता है, और इसके अलावा कुछ पार्षद विभिन्न समितियों के सदस्य होते हैं, जैसे कि:

- सामान्य निकाय की बैठक (जीबीएम)
- स्थाई समिति
- शिक्षा समिति

- ग्रामीण क्षेत्र समिति
- आश्वासन समिति
- नियुक्तियों की पदोन्नति, अनुशासनात्मक एवं संबद्ध मामले समिति
- निर्माण समिति
- मेडिकल रिलीफ एवं लोक स्वास्थ्य समिति
- पर्यावरण प्रबंधन सेवा समिति
- उद्यान समिति
- कानून और सामान्य प्रयोजन समिति
- हिंदी समिति
- खेल प्रचार एवं संबंधित मामलों की समिति
- उच्च क्षमता वाले संपत्ति करों की समिति
- नगरपालिका लेखा समिति
- पार्षदों की समिति के लिए अचार संहिता
- केंद्रीय वार्ड समिति
- नजफगढ़ वार्ड समिति
- दक्षिणी वार्ड समिति
- पश्चिमी वार्ड समिति
- शहरी वार्ड समिति
- सिविल लाइन वार्ड समिति
- करोल बाघ वार्ड समिति
- नरेला वार्ड समिति
- रोहिणी वार्ड समिति
- सदर पहाड़गंज वार्ड समिति
- शहादरा उत्तर वार्ड समिति
- शहादरा दक्षिण वार्ड समिति

अतः, यह स्पष्ट हो गया है कि पार्षदों के दो वर्ग हो सकते हैं और उन्हें विभिन्न तरीकों से १५ अंक आवंटित किए जाने चाहियें:

पार्षद	उपस्थिति			कुल
	सामान्य निकाय की बैठक (जीबीएम)	वार्ड समिति सभायें	विभिन्न समितियों की सभायें	
वर्ग क	९	६	लागू नहीं	१५
वर्ग ख	७	४	४	१५

## ख. उठाये गए मुद्दे की संख्या

किसी प्रतिनिधि द्वारा उठाए जानेवाले मुद्दों की सही संख्या के लिए कोई भी तय तल-चिन्ह नहीं हो सकता। हालाँकि, हमारे देश द्वारा सामना किए जानेवाले मुद्दों की संख्या एवं जटिलता को देखते हुए, प्रतिनिधि के लिए यह अनिवार्य है कि वो जितने हो सके उतने मुद्दे उठाए जो नागरिकों के लिए ज़रूरी हैं। अतः प्रतिनिधियों को अधिकतम मुद्दे उठाने के लिए प्रोत्साहित करने के लिए यह पैमाना अंक देने के लिए प्रतिशतक प्रणाली का उपयोग करता है।

अंक प्रदान करने में लिए गए 'मुद्दों' को उठाने के लिए इस्तेमाल किए जानेवाले यंत्र

- पूरक प्रश्न
- सार्वजनिक महत्व मामले पर चर्चा
- अधिनियम, ७४ के प्रावधान के तहत समाधान
- स्थगित सभायें
- कुछ मामलों के सन्दर्भ में प्रस्ताव
- व्यवस्था का प्रश्न
- व्यवसायों की सूची
- संशोधन
- प्राथमिकता का मामला
- अल्प सूचना प्रश्न (नियम - ३२)
- डीएमसी धारा १९५७: अधि. ८१ (२)
- प्रश्न
- वार्ड समिति में उठाये गए मुद्दे

इस भाग के अंक उन १० अंकों में से हैं जो अधिकतम मुद्दे उठाने वाला व्यक्ति होने के लिए प्रतिनिधि को मिल सकते हैं। यहाँ अंक समूह प्रतिशत स्थान के सामने दिए जाते हैं:

१० अधिकतम प्रतिशतक अंक होता है और ऐसे ही ० के लिए न्यूनतम तक।

## ग. उठाये गए मुद्दों का महत्व

दिल्ली नगर निगम सभी नागरिक कर्तव्यों को निभानेवाला एकमात्र प्राधिकरण नहीं है। दरअसल, कुछ ऐसे भी कर्तव्य हैं जो नगर निगम की परिधि में नहीं आते। उदाहरणस्वरूप जल, वाहित मल और बिजली राज्य की जिम्मेदारी होते हैं। इसी प्रकार, बड़ी सड़कों/राजमार्गों से जुड़े मुद्दे केंद्र/राज्य सरकार के जिम्मे होते हैं, जबकि छोटी सड़कों के मुद्दे ही नगर निगम में आते हैं।

ऐसा ही शिक्षा और स्वास्थ्य के साथ है। प्राथमिक शिक्षा और लोक स्वास्थ्य एवं प्राथमिक स्वास्थ्य नगर निगम के अधिकार क्षेत्र हैं और माध्यमिक शिक्षा एवं अन्य केंद्र/राज्य सरकार के अधीन होते हैं। राष्ट्रीय राजधानी क्षेत्र (एनसीटी) दिल्ली अधिनियम १९९१ और एमसीडी अधिनियम, १९५७ की धारा (४२ एवं ४३) के तहत निगम के अनिवार्य और विवेकाधीन कार्यों को परिभाषित करते हैं।

उपर लिखित वर्गीकरण के आधार पर दिल्ली के उठाये गए मुद्दों की महत्व के लिए सम्पूर्ण पैमाने में १०० में से कुल अंकों से निर्धारित भारांक निम्नलिखित हैं।

मुद्दे/कर्तव्य	अनिवार्य	विवेकाधीन	राज्य/केंद्र	कुल
अंक	११	८	४	२३

## घ. नागरिकों की शिकायतों की तुलना में उठाए गए मुद्दे

एमसीडी ने नागरिकों की शिकायतों का पता लगाने के लिए एक प्रणाली विकसित की है। नागरिकों के प्रतिनिधि के तौर पर, नगर पार्षदों से ये उम्मीद की जाती है कि वे भी नागरिकों के मुद्दों (शिकायतों) का समाधान करने के लिए मुद्दे उठावें। इसीलिए, मौजूद मापदंड नागरिकों की शिकायतों के तुलना में पार्षद द्वारा उठाए गए मुद्दों पर आधारित है जो कि दिल्ली के सभी १२ क्षेत्रों में आरटीआई दाखिल कर एकत्रित किए गए आँकड़ों पर आधारित है। शिकायतों और विचार-विमर्श हेतु एक वर्ष के आँकड़े दिल्ली नगर निगम से लिए गए हैं (अप्रैल २०१५ से मार्च २०१६)। इन आँकड़ों ने लोक शिकायतों को दर्ज करने से सम्बंधित प्रचलित रूझानों को समझने में मदद की।

एमसीडी के विभाग जो इस मापदंड के तहत आते हैं निम्नलिखित हैं: इमारतें, कॉलोनी अधिकारी, जल निकासी, एस्टेट, गार्डन, लाइसेंस, एमसीडी से संबंधित, कीट नियंत्रण, सड़क, दुकान और प्रतिष्ठान (एस एंड ई), ठोस अपशिष्ट प्रबंधन (एसडब्ल्यूएम), तूफान पानी की निकासी, शौचालय आदि।

इस मापदंड के लिए अधिकतम १० अंक आवंटित किए गए हैं।

## ड. उपयोग किए गए विवेकाधीन कोष की उपयोगिता अप्रैल २०१५ से मार्च २०१६

नगर पार्षदों को हर वित्त वर्ष में एनडीएमसी के लिए कुल ५० लाख, ३० लाख एसडीएमसी के लिए और २५ लाख ईडीएमसी के लिए मिलते हैं। इस निधि को वे अपने निर्वाचन क्षेत्रों में कुछ निर्दिष्ट विकास के कामों पर अपने विवेक के अनुसार खर्च कर सकते हैं। यह आवश्यक है कि धन का उपयोग एक योजना अनुसार चरणबद्ध तरीके से इष्टतम परिणाम प्राप्त करने के लिए किया जाता है। इसीलिए, वित्त वर्ष २०१५-२०१६ में एनडीएमसी के लिए अधिकतम ५० लाख, एसडीएमसी के लिए ३० लाख और ईडीएमसी के लिए २५ लाख में से उपयोग (निर्धारित) में लाई गई राशि के प्रतिशत के आधार पर अंक दिए जाते हैं।

(१) १००% (या अधिक) से ९१% - पाँच अंक, (२) ९०% ७६% - चार अंक, (३) ७५% से ६१% - तीन अंक, (४) ६०% से ५१% - दो अंक, (५) ५०% और उससे कम - शून्य अंक

## ४. जनमत सर्वेक्षण के अनुसार लोगों की धारणा के लिए मापदंड

चूँकि समझे गए प्रदर्शन को ३० अंक दिए गए थे, हमने उसे चार प्रमुख क्षेत्रों में विभाजित कर दिया ताकि उनके प्रदर्शन का विस्तृत आँकलन हो सके। इन सभी चार क्षेत्रों को नगर पार्षद के प्रदर्शन को परिभाषित करने के महत्व के आधार पर अंतर्भार प्रदान किया गया। महत्त्वों को निम्नलिखित योजना अनुसार विभाजित किया गया:

- लोक सेवाओं के प्रति धारणा (उस क्षेत्र में उपलब्ध सुविधाओं के बारे में लोगों की धारणा) के लिए ११ अंकों का महत्व दिया गया
- नगर पार्षद की जानकारी और पहुँच को ५ अंकों का महत्व दिया गया
- भ्रष्टाचार के सूचकांक को ७ अंकों का महत्व दिया गया और
- समग्र प्रमुख उपायों को ७ अंकों का महत्व दिया गया था।

ऊपर लिखित स्कोरिंग अंक, तर्क क्षेत्र में सुविधाओं और भ्रष्टाचार की तुलना में नगर पार्षद को जानकारी होना और लोगों की धारणा के सकारात्मक होने के लिए उसका उपलब्ध होने जैसे महत्वपूर्ण मुद्दों को अधिक महत्व दे रहा है। ऐसा इसीलिए है कि हम मानते हैं कि समग्र रूप से सकारात्मक अंक प्राप्त करना या प्रसिद्ध होना दरअसल विभिन्न क्षेत्रों में आपके काम का एक हिस्सा है। अतः सम्पूर्ण संतुष्टि से

अधिक इन क्षेत्रों को महत्व दिया जाना चाहिए। सबसे बढ़कर बात यह है कि किसी व्यक्ति का सम्पूर्ण समग्र प्रदर्शन अच्छा हो सकता है लेकिन जब विभिन्न गुणों के बारे में गहन पूछ-ताछ की जाती है तो सही और गलत को स्पष्ट रूप से अंकित किया जा सकता है।

सरकार के चार प्रमुख क्षेत्रों को भारांक देने के बाद अगला चरण यह सुनिश्चित करना था कि स्थानीय अधिकार क्षेत्र के तहत आनेवाली सुविधाओं को राज्य या केंद्र सरकार के अधिकार क्षेत्र में आनेवाली सुविधाओं से अधिक महत्व मिले। अतः वांछित उद्देश्य प्राप्ति के लिए लोक सेवाओं के प्रति धारणा के लिए भारांक को भी ३ स्तरों के एक पदक्रम में विभाजित कर दिया गया।

स्तर १ में वो सुविधायें शामिल की गईं जो स्थानीय सरकार के लिए अधिक मुश्किल हैं जबकि स्तर ३ में ऐसी सुविधाओं को रखा गया जो राज्य सरकार के लिए अधिक कठिन हैं।

- स्तर १ - इस स्तर में साफ़-सफाई और स्वच्छता सुविधायें जैसे कचरे का निस्तारण इत्यादि जैसे क्षेत्र शामिल हैं। इसे ६ अंकों का भारांक दिया गया।
- स्तर २ - इस स्तर में आपके क्षेत्र में सड़कों की स्थिति, मनोरंजन के लिए जन-उद्यानों/खुले मैदानों की उपलब्धता, अस्पताल और अन्य चिकित्सकीय सुविधायें, शिक्षा सुविधायें प्राप्त करने के लिए उपयुक्त स्कूल या कॉलेज, बारिश के मौसम में पानी भराव, फुटपाथ और पैदल यात्री पथ की उपलब्धता जैसे क्षेत्र शामिल थे। इसे ४ अंकों का भारांक दिया गया।
- स्तर ३ - इस स्तर में आपके क्षेत्र में ट्रैफिक जाम और सड़कों पर भीड़-भाड़, जन-परिवहन सुविधाओं जैसी ऑटो-रिक्शा, टैक्सी, बस, एवं लोकल ट्रेन की उपलब्धता, राशन की दुकानों से भोजन की उपलब्धता, बिजली की आपूर्ति, दिल्ली जल बोर्ड से पानी की आपूर्ति, प्रदूषण की समस्या, आपराधिक वारदातें, समग्र कानून और व्यवस्था की स्थिति जैसे कि पुलिस का नियंत्रण/गश्त आदि, जन-परिवहन सुविधा की उपलब्धता जैसे क्षेत्र शामिल हैं। इसे १ अंक का भारांक दिया गया।

#### शोध संरचना:

- नगर निगम पार्षद मतदाताओं द्वारा निर्वाचित एक प्रतिनिधि होता है जो वार्ड के कामकाज का ध्यान रखता है।
- हर वार्ड में चुनाव जीतनेवाले को नगर पार्षद कहा जाता है और उसके पास वार्ड के काम-काज को प्रबंधित करने का अधिकार होता है।
- यह अनुभाग आधार स्तर पर जिम्मेदारियों के प्रतिनिधान प्रदान करने में सहायक होता है।
- चूंकि, हमारा अध्ययन नगर पार्षदों के प्रदर्शन का मूल्यांकन करने पर केंद्रित है, इन सभी नगर पार्षदों के वार्डों को शामिल करना और प्रतिनिधित्व करना आवश्यक था।
- इसीलिए, हमने हर वार्ड से एक नमूना शामिल करने का निर्णय लिया। हमने हरेक वार्ड से १०० नमूनों के साथ सभी २७२ वार्डों को सामान रूप से शामिल करने का निर्णय लिया।
- अध्ययन के लिए शामिल कुल शुरुआती नमूने: २७२ नगर निगम के वार्डों १०० उत्तरदाता, २७२०० उत्तरदाता।
- अगला चरण था अध्ययन के लिए लक्षित समूह को परिभाषित करना। हरेक वार्ड में निम्नलिखित बातें शामिल करते हुए हमने तय किया:

- यानंतर नेमक्या कोणत्या व्यक्तींची निवड करायची हे ठरवले, ते पुढीलप्रमाणे :
  - पुरुष और महिला दोनों
  - १८ वर्ष और उससे अधिक (मतदान योग्य)
- जब लक्षित समूह परिभाषित हो गया तो लिंग और आयु दर्शाने के लिए कोटे निर्धारित किये गए।
- ये कोटे इंडियन रीडरशिप स्टडी (बड़े पैमाने पर आधारभूत अध्ययन मीडिया रिसर्च यूजर्स काउंसिल (एमआरयूसी) और दिल्ली क्षेत्र के लिए हंसा रिसर्च ग्रुप द्वारा राष्ट्रीय स्तर पर आयोजित) के माध्यम से उपलब्ध आयु और लिंग के आधार पर निर्धारित किए गए थे।
- आवश्यक जानकारी संरचित प्रश्नावली की मदद से व्यक्तिगत साक्षात्कार के माध्यम से एकत्र की गयी थी।
- उत्तरदाता से मिलने के लिए, नमूने लेने की निम्नलिखित प्रक्रिया अपनाई गयी थी:
  - नगर निगम के हरेक वार्ड में १०० साक्षात्कार किए गए थे।
  - वार्ड में २-३ प्रमुख क्षेत्रों की पहचान की गई थी और उनमें नमूने विभाजित कर दिए गए थे। ये क्षेत्र मुख्यतः भीड़-भाड़ वाले क्षेत्र थे जैसे कि बाजार, रेलवे स्टेशन, मॉल इत्यादि।
  - इन क्षेत्रों में उत्तरदाताओं को रोककर उनसे वांछित जानकारी प्राप्त की गयी थी।
- आयु और लिंग के नमूनों की संरचना को १आरएस (अगले पृष्ठ पर भारांक के अनुच्छेद को देखें) से प्राप्त मूलाधार आंकड़े का इस्तेमाल कर सार्वभौमिक रूपरेखा से मेल खाने के लिए सही किया गया था।

#### मूल्यांकन के मापदंड:

किसी नगर पार्षद के लिए मूल्यांकन के मापदंडों पर निर्णय लेते हुए, हमने चार महत्वपूर्ण पहलुओं पर जानकारी प्राप्त करने का निर्णय लिया। वे निम्नलिखित हैं:

- उसके क्षेत्र में विभिन्न सुविधाओं के बारे में लोगों की धारणा
  - सड़कों की हालत
  - ट्रैफिक जाम और सड़कों पर भीड़
  - सार्वजनिक उद्यान/खुले खेल के मैदानों की उपलब्धता
  - ऑटो, टैक्सी और बसों जैसी सार्वजनिक परिवहन सुविधाओं की उपलब्धता
  - राशन की दुकानों के माध्यम से भोजन की उपलब्धता
  - अस्पताल और अन्य चिकित्सा सुविधाओं
  - उचित स्कूलों और कॉलेजों
  - बिजली की आपूर्ति
  - जलापूर्ति
  - बरसात के मौसम के दौरान जल जमाव

- प्रदूषण की समस्यायें
- अपराध की घटनायें
- कानून एवं व्यवस्था की स्थिति
- पैदल यात्री क्षेत्रों और फुटपाथों की उपलब्धता और सार्वजनिक परिवहन सुविधा की पर्याप्तता
- साफ-सफाई और स्वच्छता सुविधाओं
- नगर पार्षद, जानकारी एवं पहुँच
- नगर पार्षद के प्रति भ्रष्टाचार की धारणा
- नगर पार्षद के साथ समग्र संतुष्टि जैसे व्यापक समग्र उपाय और नगर पार्षद की वजह से जीवन की गुणवत्ता में सुधार।

### एक नगर पार्षद के लिए स्कोरकार्ड का चित्रण:

नीचे दिए गए स्कोरकार्ड के उदाहरण से हमें किसी नगर पार्षद के स्कोरिंग पैटर्न को समझने में मदद मिलेगी:

मापदंड के स्कोर				
क्रम संख्या	मापदंड	प्रमुख समूह	अंक	अधिकतम अंक
१	उस पार्टी का नाम याद करना जिसका नगर पार्षद है	जागरूकता एवं पहुँच	७७	१००
२	नगर पार्षद का नाम याद करना	जागरूकता एवं पहुँच	७७	१००
३	नगर पार्षद तक पहुँच	जागरूकता एवं पहुँच	६९	१००
४	नगर पार्षद से संतुष्टि	प्रमुख समग्र उपाय	५९	१००
५	जीवनशैली में सुधार	प्रमुख समग्र उपाय	६९	१००
६	भ्रष्टाचार	भ्रष्टाचार सूचकांक	७२	१००
७	साफ-सफाई और स्वच्छता सुविधायें	लोगों की धारणा - स्तर १	७०	१००
८	सड़कों की हालत	लोगों की धारणा - स्तर २	७६	१००
९	जन-उद्यान/खुले मैदानों की उपलब्धता	लोगों की धारणा - स्तर २	५८	१००
१०	अस्पतालों और अन्य चिकित्सा सुविधायें	लोगों की धारणा - स्तर २	७७	१००
११	उचित स्कूल और कॉलेज	लोगों की धारणा - स्तर २	६८	१००

मापदंड के स्कोर				
क्रम संख्या	मापदंड	प्रमुख समूह	अंक	अधिकतम अंक
१२	बारिश के दौरान जल-जमाव	लोगों की धारणा - स्तर २	५६	१००
१३	फुटपाथों और पैदल यात्री क्षेत्रों की उपलब्धता	लोगों की धारणा - स्तर २	६८	१००
१४	ट्रैफिक जाम और सड़कों की भीड़	लोगों की धारणा - स्तर ३	६७	१००
१५	ऑटो, टैक्सी और बसों के जैसे सार्वजनिक परिवहन सुविधाओं की उपलब्धता	लोगों की धारणा - स्तर ३	५९	१००
१६	राशन की दुकानों के माध्यम से भोजन की उपलब्धता	लोगों की धारणा - स्तर ३	७३	१००
१७	विद्युत आपूर्ति	लोगों की धारणा - स्तर ३	६३	१००
१८	जलापूर्ति	लोगों की धारणा - स्तर ३	५९	१००
१९	प्रदूषण की समस्यायें	लोगों की धारणा - स्तर ३	६४	१००
२०	आपराधिक घटनायें	लोगों की धारणा - स्तर ३	६३	१००
२१	कानून एवं व्यवस्था की स्थिति	लोगों की धारणा - स्तर ३	७१	१००
२२	सार्वजनिक परिवहन सुविधा की पर्याप्तता	लोगों की धारणा - स्तर ३	६९	१००

### जालीदार चरों के स्कोर:

क्रम संख्या	जालीदार चर	निर्धारित भारांक	अंक	अधिकतम अंक
१	जानकारी और पहुँच	५	७४	१००
२	प्रमुख समग्र उपाय	७	६४	१००
३	भ्रष्टाचार सूचकांक	७	७२	१००
४	लोगों की धारणा - स्तर १	६	७०	१००
५	लोगों की धारणा - स्तर २	४	६७	१००
६	लोगों की धारणा - स्तर ३	१	६५	१००



## भारत अंतिम स्कोर

नगर पार्षद के कथित प्रदर्शन स्कोर =

$$(५*७४)+(७*६४)+(७*७२)+(६*७०)+(४*६७)+(१*६५)/१००=३० में से २०.८$$

इस स्थिति में, हमने अपने सर्वेक्षण में प्राप्त आयु और लिंग की संरचनाओं की तुलना आईआरएस (इंडियन रीडरशिप स्टडी) की समानांतर संरचनाओं से की। इस प्रक्रिया में जनसांख्यिकी के मामूली अंतर सही किए गए।

इसीलिए, भारांक प्रक्रिया ने हमें न केवल अपने नमूनों के आँकड़ों में से जनसांख्यिकीय अनियमिततायें दूर करने में मदद की है बल्कि यह भी सुनिश्चित किया है कि जनसांख्यिकी का निरूपण सही है।

### ५. ऋणात्मक मापदंड : नए दर्ज किए गए एफआईआर मामलों को अंक देने के मापदंड

यदि चुने जाने के बाद चयनित प्रतिनिधि के विरुद्ध कोई नई एफआईआर दर्ज हुई है तो यह चिंता का विषय बनता है; और इसीलिए उस प्रतिनिधि द्वारा अर्जित किए गए अंकों में से, पाँच अंक काटे जायेंगे। ध्यान रखें कि अंक आवंटित करने की प्रक्रिया में नए अपराधिक एफआईआर मामले शामिल नहीं किए जाते हैं, परंतु अपराध की तीव्रता के आधार पर अंक आवंटित करने हेतु किसी एक घटना को भी शामिल किया जाता है।

### दर्ज आरोप पत्र के लिए ऋणात्मक अंकन

आरोप पत्र किसी भी मामले में प्रथम दृष्टया साक्ष्य को दर्शाता है। यह प्रतिनिधि की नैतिक सत्यनिष्ठा के लिए गंभीर चिंता का विषय है। अतः प्रतिनिधि द्वारा अर्जित अंकों में से पाँच अंक काट लिए जायेंगे।

ध्यान रखें कि अंक आवंटित करने की प्रक्रिया में नए अपराधिक एफआईआर मामले शामिल नहीं किए जाते हैं, परंतु अपराध की तीव्रता के आधार पर अंक आवंटित करने हेतु किसी एक घटना को भी शामिल किया जाता है।

### चयनित प्रतिनिधियों द्वारा संपत्ति एवं देयताओं और अपराधिक रिकॉर्ड के गैर-वार्षिक खुलासों के लिए कोई ऋणात्मक अंकन नहीं

चुनाव आयोग निर्देशों के अनुसार जो प्रत्यासी चुनाव में खड़ा हो रहा है उसे अन्य चीजों के अलावा, स्वयं की संपत्ति देयताओं और अपराधिक रिकॉर्ड के विवरण वाला शपथ पत्र दखिल करना होगा। जो प्रत्यासी बाद में चुन लिया जाता है, अपने चुनाव क्षेत्र या चुनाव आयोग को वह तबतक यह जानकारी उजागर नहीं करता जबतक कि वः पुनः चुनाव में खड़ा नहीं होता या किसी दूसरी सीट या पद के लिए किसी नए चुनाव में खड़ा नहीं होता। हालाँकि, समय की आवश्यकता के अनुसार, हमें लगता है कि चयनित प्रतिनिधि हरेक वित्त वर्ष के अंत में प्रतिनिधित्व करते समय सक्रिय रूप से अपनी संपत्तियों और देयताओं (आय की स्थिति) और अपराधिक अभिलेख को अपने चुनाव क्षेत्र में उपलब्ध करायें। यह अखबारों या अन्य सार्वजनिक माध्यमों या उनकी अपनी वेबसाइट या प्रजा वेबसाइट के माध्यम से किया जा सकता है। इससे पारदर्शिता बढ़ेगी।

## THE METHODOLOGY

### 1. Matrix - Scale of Ranking

The Matrix for measuring the functioning of the Municipal Councillors has been designed by Praja with inputs from reputed people with sectoral knowledge in governance, social science, market research and media.

In order to design the research and get the desired output, it was important to answer the following two questions:

- On what parameters should the performance of Municipal Councillors be evaluated?
- How should the research be designed in order to represent areas of each Municipal Councillors and meet the right people?

For the first question; The Indian Democracy functions on rules and strictures laid down in The Constitution of India adopted on the 26<sup>th</sup> November, 1949. The constitution has been amended on numerous occasions and various acts have been passed and adopted by subsequent assemblies to strengthen the functioning of centre, state and local self-government institutions. All these acts/ legislations with their base in the constitution give our elected representative needed powers for functioning; have built the needed checks and balances; and serve as the source of the terms of reference for the elected representatives on all aspects of their conduct as the people's representatives. Hence, the first parameter for evaluating the performance of Municipal Councillors is based solely in the mechanisms and instruments and duties and responsibilities as led in the Constitution of India, in particular, the 12<sup>th</sup> Schedule of the Constitution that was introduced through the 73<sup>rd</sup> and 74<sup>th</sup> Amendments of the Constitution, and Delhi Municipal Corporation Act, 1957.

However; The Constitution itself derives its power from the free will of its citizens as also the document itself states that it has been adopted, enacted and given to themselves by the people. Hence the perceptions of the people who are represented by the elected representatives are the other important, necessary parameter for evaluating the performance of the elected representatives (the Municipal Councillors). Thus, to answer the second question it is necessary to study people's perceptions of the Municipal Councillors performance, by who represent them from their respective constituencies.

The next few pages will elaborate the study design and details of the study conducted to judge the performance of Municipal Councillors in Delhi; but before we get into details, it is important to understand the sources of data and its broad usage in the ranking matrix.

The following information was required to judge the performance of each Municipal Councillor in the city:

1. Some of the tangible parameters like an elected Municipal Councillors attendance in the Corporation and the Committee Meetings, the number of issues raised she/he has raised in the above forums (Corporation and Committee Meetings), importance of those issues raised, and utilization of funds allotted to her/him.
2. Some parameters on her/his background such as educational qualification, income tax records & criminal record (if any).
3. Some soft parameters like the perception/impression of the people in his/her constituency, awareness about them, satisfaction with their work and improvement in the quality of life because of the Municipal Councillor.

Once the areas of evaluation were finalised, it was important to decide upon the methodology which would best provide the required information. Information mentioned in points 1 & 2 above was gathered from RTI & by means of secondary research. Municipal Councillor Scores have been derived out of maximum 100 marks with 70% weightage given to tangible facts about the Municipal Councillor. For the Information on the 3<sup>rd</sup> point a primary survey was conducted amongst the citizens in each constituency to evaluate the perceived performance of the Municipal Councillor. 30% weightage was given to perceived performance of Municipal Councillors in the minds of common man.

The data used for points 1 and 2 has been collected from government sources:

- a. MCD, Website and State Election Commission, Delhi.
- b. Under Right to Information Act from Municipal Secretary, MCD.
- c. Citizen's Complaints were taken from the 12 Zonal Control Rooms under Right to Information Act.
- d. Under Right to Information Act from Engineering (Planning) & Accounts Department, MCD
- e. Under Right to Information Act from Delhi Police.

*People's perception as per point 3 has been mapped through an opinion poll of 29,950 people across the city of Delhi by Hansa Market Research conducted through a structured questionnaire.*

It is very important to understand here that the matrix is objectively designed and provides no importance to the political party of the representative or to any personal/political ideology.

Criminalisation of politics in the country has been growing since independence and is a phenomenon which if not checked now can destroy the democratic foundations of our nation. Hence personal criminal record related parameters

pertaining to the elected representative are taken into consideration such as: the FIR cases registered against them as stated in the election affidavit; new FIR cases registered against them after being elected in the current term; and important pending charge sheets.

Table 1: Scale for Ranking Performance for Councillor

Scale of Ranking			
Sr. No.	Indicator	Max %	Comments
<b>1 Present</b>			
A	Attendance in the Corporation and Committee Meetings	15	Refer Point 3a on page 195 for details
B	Number of Issues Raised	10	Against Group Percentage Rank. 10 being the top most percentiles and so on to the lowest for 0
C	Importance of Issues Raised	23	Refer Point 3c on page 197 for details
D	Issues raised compared to Citizen's Complaints	10	Refer Point 3d on page 198 for details
E	Total Discretionary Funds Utilised during April, 2015 to March, 2016	5	Refer Point 3e on page 198 for details
Total		<b>63</b>	
<b>2 Past</b>			
A	Education Qualification	1	A minimum of 10th Pass - 1; if not - 0
B	Income Tax	1	Possessing PAN Card - 1; if not - 0
C	Criminal Record	5	If the candidate has zero cases registered against her/him, then 5; else as below: (1) Criminal Cases Registered excluding the following charges: Murder, Rape, Molestation, Riot, Extortion - 3 (2) Rest - 0
Total		<b>7</b>	
<b>3 Perception</b>		<b>Based on a opinion poll of 29,950 people spread across different constituencies in the city of Delhi</b>	
A	Perceived Performance	11	Score on Public Services
B	Awareness & Accessibility	5	Score on Awareness amongst people about their representative, their political party and ease of access to the representative
C	Corruption Index	7	Score on perceived personal corruption of the representative
D	Broad Measures	7	Score on overall satisfaction and improvement in quality of life
Total		<b>30</b>	

Scale of Ranking			
Sr. No.	Indicator	Max %	Comments
4	Negative marking for new criminal cases registered during the year	-5	For any new FIR registered during the year.
5	Negative marking for Charge sheet	-5	For any Charge sheet in a criminal case.
6	Negative marking for no annual pro-active disclosures by the elected representatives of Assets and Liabilities and Criminal record (*)	-5	This can be done on own website, newspaper, Praja Website or any other source which should be announced publicly. Also marks would be cut for wrong disclosures in the above mentioned forums.
<b>Total</b>		<b>100</b>	

(\*) This negative parameter on proactive disclosures has not been applied for the current year. But as one the primary purpose of the Yearbook is to promote transparency amongst elected representatives, it is imperative that they proactively provide personal information on their personal annual economic status and to emphasise their probity in public life, they should share every year their updated criminal record.

## 2. Parameters for Past Records as per Affidavit

Parameters for Past Records are based on information in election affidavit that includes educational, criminal and financial records of Municipal Councillors. Total seven Marks out of Maximum 100 marks are allocated for this parameter.

### a. Education

If the elected representative has declared in his affidavit, education qualification as 10<sup>th</sup> pass or more then on the scale one mark is allocated, else zero marks are given.

As a developing 21<sup>st</sup> century country, basic modern education is an important criterion for human development. Even at lowest clerical jobs in the government, the government insists on a minimum educational level. Going by the same logic and the times, it is prudent that a similar yardstick be applied to our elected representatives. However, we also believe that the educational parameter should be given a minimal weightage in the overall scheme vis-a-vis other parameters that are more crucial for judging performance of the elected representatives.

### b. Income Tax

It is widely published and believed in India that annual income levels and wealth of those who are elected sees a manifold increase in the few years when they represent. Marks are allocated for possessing a PAN card (one mark), as per the affidavit; else if not possessing a PAN card than zero marks are allocated.

## c. Criminal Record

Criminalisation of politics is a sad reality. A significant number of elected representatives have a criminal record i.e. 1) they have FIRs registered against them; 2) charge sheets filled; and 3) even convictions given by the courts of law.

There is no excuse for not having moral probity in public life. It is the right of the citizens to have people representing them with no criminal records. Hence the scheme of ranking has into account marks for people with clean records:

- Those with absolutely no criminal FIRs registered are given five marks.
- Those with FIRs registered against, with cases containing the following charges: murder, rape, molestation, riot and extortion are given zero marks.
- Those with other FIRs registered against, other than those mentioned in No. ii above, are given three marks.

We have negative markings as explained in No. 5 below for other parameters related to crime records like charge sheet.

Kindly note that allocating scoring for each individual case would have been complex, instead scoring for cases after them being categorised as above seemed more logical and hence number of individual cases are not of that important but the category of case needed for the scoring.

## 3. Parameters for Present Performance in the Corporation and Committee Meetings

In an indirect, representative democracy like India's, citizens elect their representatives so that these representatives can represent them in the houses of legislation and deliberate on issues related to the citizens and form needed legislations under the guidelines of and using the mechanisms of the constitution. Thus it is very clear that the weightages in the performance scale have to be more biased to these functions of the elected representatives i.e. of **Deliberation**.

### a. Attendance

The mandate given by citizens to the representatives is to attend the business of the respective legislative houses. It is hence prudent that the representatives attend 100% or near to 100% sessions of their respective houses. Hence the marking is based on percentage of attendance: 100% getting 15 while 0% getting zero.

However, in the MCD a councillor is always a member of the Corporation and a particular Ward Committee, and apart from that some of the councillors are members of various committees viz:

- General Body Meeting (GBM)
- Standing Committee
- Education Committee
- Rural Area Committee

5. Assurance Committee
6. Appointments Promotions, Disciplinary & Allied Matters Committee
7. Works Committee
8. Medical Relief & Public Health Committee
9. Environment Management Services Committee
10. Garden Committee
11. Law & General Purposes Committee
12. Hindi Committee
13. Sports Promotions & Allied Matters Committee
14. High Powered Property Taxes Committee
15. Municipal Accounts Committee
16. Code of Conduct for Councillors Committee
17. Central Ward Committee
18. Najafgarh Ward Committee
19. South Ward Committee
20. West Ward Committee
21. City Ward Committee
22. Civil Line Ward Committee
23. Karol Bagh Ward Committee
24. Narela Ward Committee
25. Rohini Ward Committee
26. Sadar Paharganj Ward Committee
27. Shahdara North Ward Committee
28. Shahdara South Ward Committee

Thus, it is understood that there can be two categories of councillors and they need to be allocated the 15 marks in different ways:

Councillor	ATTENDANCE			Total
	Corporation General Body Meetings (GBM)	Ward Committee Meetings	Different Committee Meetings (mentioned above)	
Category A	9	6	N.A.	15
Category B	7	4	4	15

#### b. Number of Issues Raised

There cannot be really a set benchmark for the right number of issues raised that have to be asked by a representative. However given the range and complexity of issues that our country is facing, it is necessary for the representative to raise as many issues as they can, which are necessary for the citizens. Hence to stimulate the representatives to ask maximum number of issues raised the scale uses the percentile system for scoring.

#### Devices used for asking 'Issues Raised' that have been considered in the marking:

- **Supplementary Question**
- **Discussion on a Matter of Public Importance**
- **Resolutions under Proviso to Sec 74**
- **Adjourned Meetings**
- **Motion in respect of certain matter**
- **Point of Order**
- **List of Business**
- **Amendment**
- **Matter of Privilege**
- **Short Notice Questions (Rule-32)**
- **DMC Act 1957: Sec 81 (2)**
- **Question**
- **Issues Raised in Ward Committee**

The marking for this section is out of a maximum 10 marks that the representative can get for being the person with the maximum number of issues raised asked.

The marking here is done against Group Percentage Rank: 10 being the top most percentile and so on to the lowest for 0.

#### c. Importance of issues raised

The Delhi Municipal Corporation is not the sole authority in carrying out all Civic duties. In fact, there are certain duties which don't fall within the ambit of the Municipal Corporation. Water, Sewage, and Electricity, for example, come under the responsibility of the State. Similarly the issues relating to the Big Roads/Highways are the responsibility of the Central/State Government, while the issue of small roads only comes under the Municipal Corporation.

Similar is the case with Education and Health. Primary Education and Public Health & Primary Health come under the Jurisdiction of the Municipal Corporation and Secondary Education and rest come under the Centre/State. National Capital Territory (NCT) Delhi Act 1991 and MCD Delhi Act 1957 under section (42 & 43) defines obligatory and discretionary functions of Corporation.

Delhi Based on the above classifications the weightages for the importance of the issues raised has been designated as below from the total marks out of 100 in the overall scale:

Issues/Duties	Obligatory	Discretionary	State/Central	Total
Marks	11	8	4	23

#### d. Issues raised compared to Citizen Complaints

MCD has developed a system for tracking, recording citizen complaints. As citizens' representatives, it is expected that Municipal Councillors also raise issues to resolve citizens' issues (complaints). Hence the current parameter is based on comparing issues raised by councillors related to the citizen complaints based on the data collected by filing RTIs to all 12 zones of the Municipal Corporation of Delhi. One year of data has been taken from Municipal Corporation of Delhi (April 2015 to March 2016) for complaints and deliberations. The data helped in understanding the trends that are prevalent regarding the registration of civic complaints.

The departments of MCD that are covered under this criteria are as follows: Buildings, Colony officer, Drainage, Estate, Garden, License, MCD related, Pest control, Roads, Shop and Establishment (S & E), Solid Waste Management (SWM), Storm Water Drainage, Toilet, etc.

A maximum of 10 marks have been allocated for this parameter.

#### e. Utilisation of Discretionary Funds Utilised April 2015 to March 2016

Municipal Councillors get a total 50 lakh for NDMC, 30 lakh for SDMC and 25 lakh for EDMC in every financial year. This fund they can spend as per their discretion on certain specified development work in their constituencies. It is necessary that the funds are utilised in a planned phased manner to achieve optimal results. Hence, the marks given are based on percentage of the funds utilised (booked) out of the maximum 50 lakh for NDMC, 30 lakh for SDMC and 25 lakh for EDMC financial years 2015-2016:

- (1) 100% (or more) to 91% - five marks;
- (2) 90% to 76% - four marks;
- (3) 75% to 61% - three marks;
- (4) 60% to 51% - two marks; and
- (5) 50% and below - zero marks.

#### 4. Parameters for People's Perception as per Opinion Poll

Since perceived performance was given a weightage of 30 points, we divided it further in to four broad areas in order to evaluate the performance in detail. All these four areas were given differential weightage based to the importance in defining the Municipal Councillors performance. The weightages were divided in the following scheme:

- Perception of Public Services (impression of the people about the facilities in the area) was given a weightage of **11 points**,
- Awareness & Accessibility of the Municipal Councillor was given a weightage of **5 points**,
- Corruption index was given a weightage of **7 points** and
- Broad overall measures were given a weightage of **7 points**

The rationale for giving the above scoring points was to give more importance to the key issues like facilities in the area & corruption as compared to Municipal Councillor being aware and accessible or overall feel of the people being positive. This is because we believe that scoring positively overall or being popular is actually a function of your work in different areas. Hence, these areas should be given more importance than the overall satisfaction. Moreover a blanket overall performance for an individual may be good but when interrogated deeply about different traits the positives and negatives can be clearly pointed.

The next step after assigning weightages to government's four broad areas was to make sure that facilities which come under local jurisdiction to get more importance than the ones which come under the state or central government's jurisdiction. Hence the weightage for Perception of Public Services was further divided into a hierarchy of 3 levels to meet the desired objective.

Level 1 included facilities which are more critical to local government whereas Level 3 included facilities that are more critical to state government.

- Level 1 – This level included areas like Cleanliness & Sanitation facilities like garbage disposal etc. It was given a weightage of 6 points.
- Level 2 – This level included areas like Condition of roads in your area, Availability of public Gardens/open playgrounds for recreation in your area, Hospitals and other medical facilities in your area, Appropriate schools and colleges for availing education facilities, Water logging during rainy season, Availability of Footpaths and pedestrian walking areas. It was given a weightage of 4 points.
- Level 3 – This level included areas like Traffic Jams & congestion of roads in your area, Availability of public transport facilities like Auto rickshaw, Taxis, Buses & Local trains in your area, Availability of food through ration shops, Power Supply in your area, Water Supply from the Delhi Jal Board, Pollution problems in your area, Instances of Crime in your area, Overall Law & Order situation like police control/patrolling etc, Adequacy of public transport facility. It was given a weightage of 1 point.

#### Research Design:

- A Municipal Councillor is a representative elected by the voters to over see the functioning of the ward.
- Winner of elections in each ward is termed as a Municipal Councillor and has the power to manage the functioning of the ward.

- This division helps to provide clear delegation of responsibilities at the ground level.
- Since, our study focused on evaluating the performance of Municipal Councillors it was necessary to cover and represent all the wards to which each of these Municipal Councillors belonged.
- Hence, we decided to cover a sample from each ward. We decided to cover all the 272 municipal wards equally, with a sample of 100 in each ward.
- The initial total sample for the study covered: 272 municipal wards X 100 respondents = 27200 respondents.
- Next step was to define the target group for the study. We finalised on covering within each ward:
  - Both Males & Females
  - 18 years and above (eligible to vote)
- Once the target group was defined, quotas for representing gender and age groups were set.
- The quotas were set on the basis of age and gender split available through Indian Readership Study (Large scale baseline study conducted nationally by Media Research Users Council (MRUC) & Hansa Research group.
- The required information was collected through face to face interviews with the help of structured questionnaire.
- In order to meet the respondent, following sampling process was followed:
  - 100 interviews were conducted in each municipal ward.
  - 2-3 prominent areas in the ward were identified and the sample was divided amongst them. These areas were mainly crowded areas such as market place, railway stations, malls etc.
  - Respondents were intercepted in these areas and the required information was obtained from them.
- Sample composition of age & gender was corrected to match the universe profile using the baseline data from IRS. (Refer to weighting paragraph on next page).

### Parameters of Evaluation:

While deciding the parameters of evaluation for a Municipal Councillor, we decided to capture the information on four important aspects. These were as follows:

- Impression of the people about different facilities in his/her area
  - Condition of Roads
  - Traffic jams & Congestion of roads
  - Availability of public gardens/open playgrounds
  - Availability of public transport facilities like Auto, Taxis & Buses
  - Availability of food through ration shops
  - Hospitals and other medical facilities
  - Appropriate schools and colleges
  - Power Supply
  - Water Supply
  - Water Logging during rainy season
  - Pollution problems
  - Instances of Crime
  - Law & Order situation
  - “Availability of Footpaths and pedestrian walking areas” and “Adequacy of public transport facility”
  - Cleanliness & Sanitation facilities
- Awareness & Accessibility of the Municipal Councillor
- Perception of corruption for Municipal Councillor
- Broad overall measures like overall satisfaction with Municipal Councillor & improvement in quality of life because of Municipal Councillor.

## Illustration of Scorecard for an Municipal Councillor:

Below is an illustration of scorecard for a Municipal Councillor which will help us to understand the scoring pattern:

### Parameter Scores

Sr. No.	Parameters	Broad Groupings	Scores	Maximum Score
1	Recall for party name to which the Municipal Councillor belongs	Awareness & Accessibility	77	100
2	Recall for name of the Municipal Councillor	Awareness & Accessibility	77	100
3	Accessibility of the Municipal Councillor	Awareness & Accessibility	69	100
4	Satisfaction with the Municipal Councillor	Broad Overall Measures	59	100
5	Improvement in Lifestyle	Broad Overall Measures	69	100
6	Corruption	Corruption Index	72	100
7	Cleanliness & Sanitation facilities	Impression of people - Level 1	70	100
8	Condition of Roads	Impression of people - Level 2	76	100
9	Availability of public gardens/open playgrounds	Impression of people - Level 2	58	100
10	Hospitals and other medical facilities	Impression of people - Level 2	77	100
11	Appropriate schools and colleges	Impression of people - Level 2	68	100
12	Water Logging during rainy season	Impression of people - Level 2	56	100
13	Availability of Footpaths and pedestrian walking areas	Impression of people - Level 2	68	100
14	Traffic jams & Congestion of roads	Impression of people - Level 3	67	100
15	Availability of public transport facilities like Auto, Taxis & Buses	Impression of people - Level 3	59	100

Sr. No.	Parameters	Broad Groupings	Scores	Maximum Score
16	Availability of food through ration shops	Impression of people - Level 3	73	100
17	Power Supply	Impression of people - Level 3	63	100
18	Water Supply	Impression of people - Level 3	59	100
19	Pollution problems	Impression of people - Level 3	64	100
20	Instances of Crime	Impression of people - Level 3	63	100
21	Law & Order situation	Impression of people - Level 3	71	100
22	Adequacy of public transport facility	Impression of people - Level 3	69	100

### Scores of Netted Variables:

Sr. No.	Netted Variables	Weightage Assigned	Scores	Maximum Score
1	Awareness & Accessibility	5	74	100
2	Broad Overall Measures	7	64	100
3	Corruption Index	7	72	100
4	Impression of people - Level 1	6	70	100
5	Impression of people - Level 2	4	67	100
6	Impression of people - Level 3	1	65	100

### Weighted Final Scores

Perceived performance score of the Municipal Councillor =  $((5*74)+(7*64)+(7*72)+(6*70)+(4*67)+(1*65))/100 = 20.8$  out of 30

In this case, we compared the age & gender compositions achieved in our survey with the similar compositions in IRS study (Indian Readership Survey). In the process, minor deviations for demographics were corrected.

Hence, weighting not only helped us to remove the demographic skews from our sample data but also ensured that the representation of demography was correct.

## 5. Parameters for Negative Marking for new FIR cases registered

If there has been a new FIR registered against the elected representative after his election then this happens to be a matter of concern; and hence out of the marks earned by the representative, five marks would be deducted.

Do note that in the process of allocating marks does not take into account number of new criminal FIR cases, but simply takes into account even a single occurrence for allocating marks based on the severity of the crime.

### Negative marking for Charge Sheet registered

A charge sheet signifies prima facie evidence in the case. This is again a serious concern for moral probity of the representative. Hence out of the marks earned by the representative, five marks would be deducted.

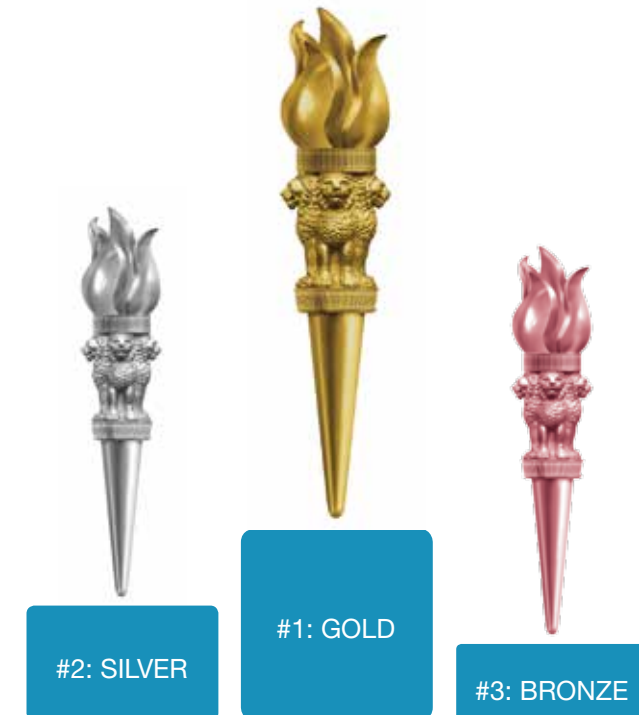
Do note that in the process of allocating marks does not take into account number of criminal charge sheets, but simply takes into account even a single occurrence for allocating marks based on the severity of the crime.

### Negative marking for no annual pro-active disclosures by the elected representatives of Assets and Liabilities and Criminal record

As per the election commission norms the candidate standing for elections have to file an affidavit detailing amongst other things, their own asset and liabilities and criminal records. The candidate who gets elected later, does not share this information with his constituency or the election commission until and unless he/she stands for re-election or for a new election on different seat or post. However given the need of the time, we feel that it is necessary that the elected representatives proactively make their assets and liabilities (income status) and criminal records available to their constituencies at the end of every financial year when they are representing. This can be done through Newspapers or other Public Medias or through their own Websites or through Praja Website. This will bring larger transparency.

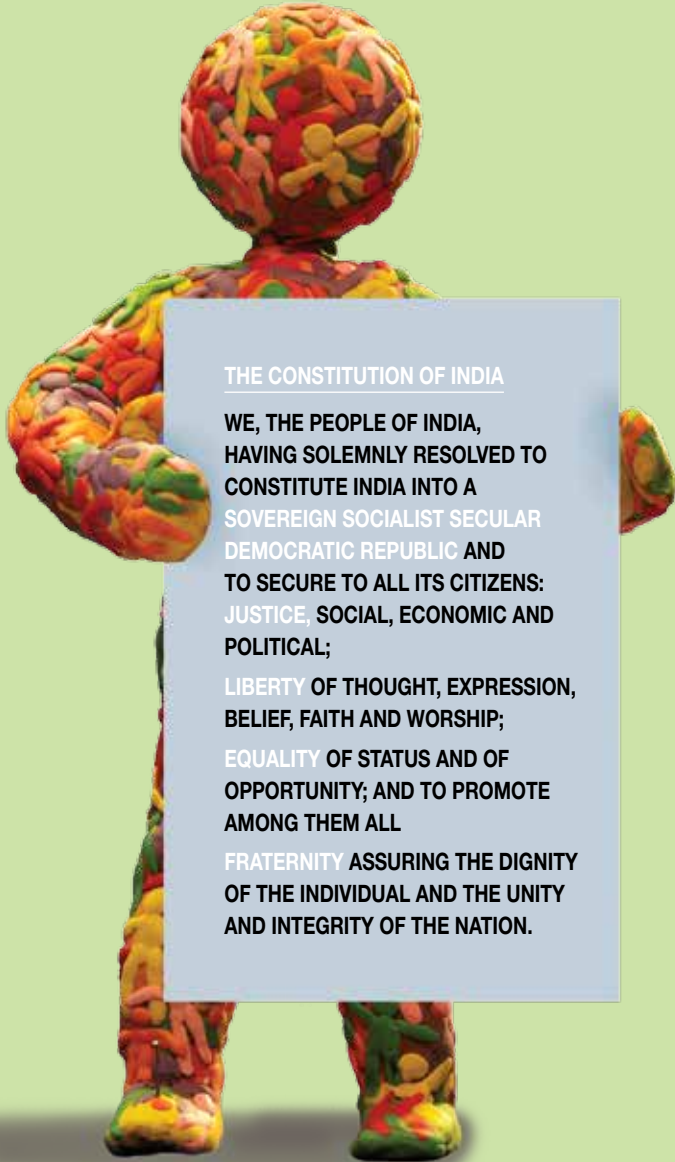
## THE FOUR LION TORCH

शक्ति, साहस, गर्व और आत्मविश्वास दर्शाते, अशोक स्तंभ के चार शेर, हमारे संविधान में निहित भारतीय गणतंत्र के लोकाचार हैं। हम दिल्ली के ३ चोटी के नगर पार्षदों को इस विचार के पथ-प्रदर्शक होने के लिए सलाम करते हैं। उन्होंने अपने समकक्षों के मुकाबले अधिक कुशलता से काम करते हुए एक वस्तुनिष्ठ अंकन प्रणाली के द्वारा शीर्ष स्थान प्राप्त कर चुके हैं जो इस रिपोर्ट कार्ड में पहले उल्लेखित किया जा चुका है। जय हिन्द।



The four lions of the Ashoka Pillar, symbolising power, courage, pride and confidence are the ethos behind the Indian Republic as embedded in our Constitution. We salute the top 3 ranking Municipal Councillors of Delhi as torch bearers of this idea. They have topped the list by on an objective ranking system as explained earlier in this report card, performing more efficiently relative to their peers. Jai Hind.





### THE CONSTITUTION OF INDIA

**WE, THE PEOPLE OF INDIA,  
HAVING SOLEMNLY RESOLVED TO  
CONSTITUTE INDIA INTO A  
SOVEREIGN SOCIALIST SECULAR  
DEMOCRATIC REPUBLIC AND  
TO SECURE TO ALL ITS CITIZENS:  
JUSTICE, SOCIAL, ECONOMIC AND  
POLITICAL;**

**LIBERTY OF THOUGHT, EXPRESSION,  
BELIEF, FAITH AND WORSHIP;**

**EQUALITY OF STATUS AND OF  
OPPORTUNITY; AND TO PROMOTE  
AMONG THEM ALL**

**FRATERNITY ASSURING THE DIGNITY  
OF THE INDIVIDUAL AND THE UNITY  
AND INTEGRITY OF THE NATION.**

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